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## Five phases of quality assurance

## Phase 1 Quality assurance is related to a very restricted number of aspects 0 Stakeholders are not involved in the development of a quality assurance policy 0 Responsibilities of stakeholders is unclear 0 Evaluation activities take place on an ad hoc basis 0 Unclear whether evaluation activities lead to improvement 0 Quality assurance is dependent of individual teachers Phase 2 0 Quality assurance is related to a restricted number of aspects 0 Stakeholders are involved in the development of a quality assurance policy on ad hoc basis 0 Responsibilities of stakeholder are not formally established 0 Evaluation activities take place on an ad hoc basis; follow-up is unclear 0 Unclear whether evaluation activities lead to improvement 0 Quality assurance is largely dependent of individual teachers Phase 3 0 Quality assurance is related to most relevant aspects 0 Stakeholders are systematically involved in the development of the quality assurance policy 0 Most responsibilities of stakeholders are formally established 0 Evaluation activities take place with proper frequency, mostly periodical 0 Evaluation activities lead to improvement on an irregular basis 0 Quality assurance becomes more and more a part of the normal working patterns of all staff Phase 4 0 Quality assurance is related to all relevant aspects 0 Stakeholders are systematically involved in the development of the quality assurance policy 0 All responsibilities of stakeholders are formally established 0 Evaluation activities take place frequently and periodically 0 Evaluation activities lead to improvement most of the time 0 Quality assurance is integrated in normal working patterns Phase 5 Quality assurance is concerned with all relevant aspects

staff and students

0 0 Stakeholders are systematically involved in the development of quality assurance policy 0 All responsibilities of stakeholders are formally established 0 Evaluation activities take place frequently and periodical 0 Evaluation activities lead to continuous improvement 0 Quality assurance is characterized by a quality culture in which there is a partnership between