Trinity College Dublin
Coláiste na Tríonóide, Baile Átha Cliath
The University of Dublin

Finance Committee 2026/2027
Meeting to be held in the E3LF Boardroom
Thursday, 12th November 2026, at 10:00 a.m.

A G E N D A

A = Approval
R = Recommendation
N = Noting

Apologies

Statement of Interest

Minutes of meeting of 6 October 2026 Enclosure **A**

Matters arising from the Minutes

Status Report on Finance Committee Action List Enclosure **N**

Section A – Policy/Implementation

No items

Section B – Oversight and Advisory

B1. **FY27 Consolidated University Budget**
The Head of Financial Planning & Analysis will attend for this item
Memorandum from the Head of Financial Planning & Analysis dated 05.11.2026 Enclosure **R**

B2. **Large Capital Portfolio Dashboard**
(Minute FN/26-27/1 of 06.10.2026 refers)
The Director of Capital Programme Office will attend for the Capital items.
Presentation from the Programme Management Office (PMO) dated November 2026 Enclosure **N**

- **Trinity South Renewal Programme (TSRP)**
  (Minute FN/25-26/128 of 28.05.2026 refers)
  The Head of the School of Law, Senior Corporate Finance Accountant and TSRP Manager will attend for this item.
  Presentation from Head of Law School, Senior Corporate Finance Accountant and Trinity South Renewal Programme Manager dated 05.11.2026 Enclosure **A**

- **Dartry Accommodation Project**
  (Minute FN/25-26/73 of 05.03.2026 refers)
  The Project Sponsor, Programme Manager and Senior Corporate Finance Accountant will attend for this item.
  Presentation from the Programme Manager and Project Sponsor dated 05.11.2026 Enclosure **A**

- **Trinity East – Units 1, 2, 3 & 8 Laboratories – Stage 4**
  (Minute FN/25-26/74 of 05.03.2026 refers)
  The Project Sponsor and Programme Manager will attend for this item.
  Presentation from the Programme Manager dated 05.11.2026 Enclosure **A**

- **Trinity Laidlaw Library**
  (Minute FN/25-26/142 of 06.07.2026 refers)
  The Project Sponsor and the Programme Manager will attend for this item.
  Presentation from Project Sponsor and Programme Manager dated 04.11.2026 Enclosure **N**

B3. **Fee Certainty Policy for AY2028/29 and beyond**
(Minute FN/25-26/112 of 28.05.2026 refers)
The Financial Operations Manager will attend for this item.
Memorandum from the Financial Operations Manager dated 04.11.2026 Enclosure **A**

B4. **Renewal of Nomination Agreement for Kavanagh Court**
The Commercial Director will attend for this item
Presentation from Head of Accommodation dated 12.11.2026 Enclosure **A**

B5. **Procurement Strategy 2026-28 Implementation Update**
(Minute FN/25-26/126 of 28.05.2026 refers)
The Procurement Manager will attend for this item.
Memorandum from the Procurement Manager dated 04.11.2026 Enclosure **N**

Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

C6. **Annual Report of Allegations of Fraud or Corruption**
Memorandum from the College Secretary/Director of Governance dated 02.11.2026 Enclosure **A**

C7. **Occasional Staff and Casual Payroll Programme of Work – Invigilation Rates of Pay**
(Minute FN/25-26/120 of 28.05.2026 refers)
Memorandum from the Director of HR dated 28.10.2026 Enclosure **A**

C8. **Commercial Revenue Unit (CRU) Update**
(Minute FN/25-26/99 of 23.04.2026 refers)
Memorandum from the CRU Commercial Director dated 05.11.2026 Enclosure **N**

C9. **Trinity Business School (TBS Project) Business Case review**
(Minute FN/25-26/129 of 28.05.2026 refers)
Memorandum from the Dean of TBS dated 28.10.2026 Enclosure **N**

C10. **Trinity Development & Alumni (TDA) Update**
(Minute FN/25-26/125 of 28.05.2026 refers)
Memorandum from the Chief Advancement Officer dated 29.10.2026 Enclosure **N**

C11. **International Foundation Programme – Annual Update**
(Minute FN/25-26/33 of 12.11.2025 refers)
Memorandum from Office of Vice-President for Global Engagement dated 12.11.2026 Enclosure **N**

C12. **Spin-Out Companies reporting requirement relating to the HEA Annual Governance Statement FY25/26**
Memorandum from the Director of Innovation, Trinity Innovation dated 12.11.2026 Enclosure **N**

C13. **University Bridge Fund II –*Annual Governance Update***
(Minute FN/25-26/34 of 12.11.2025 refers)
Memorandum from the Director Innovation at TR&I and SpinOut Development Manager dated 28.10.2026 Enclosure **N**

C14. **Report of the Audits of Research/Capital Projects in 2025/26**
Memorandum from the Projects Accounting Manager dated 28.10.2026 Enclosure **N**

C15. **House Purchase Loan Policy Scheme Review**
(Minute FN/25-26/36 of 12.11.2025 refers)
Memorandum from the CFO dated 28.10.2026 Enclosure **N**

C16. **Minutes of Sub-Committees including quarterly performance summary of the Trinity Endowment Fund q/e 30.06.2026**
Memorandum from the CFO dated 05.11.2026 Enclosure **N**

C17. **Minutes of the Audit Committee (AC)**
Memorandum from the CFO dated 05.11.2026 Enclosure **N**

C18. **Related Entity Financial Reporting**
Memorandum from the CFO dated 05.11.2026 Enclosure **N**

Any Other Business

Date of Next Meeting: **14th January 2027 at 10:00 am**

COMMITTEE MEMBERSHIP

Members
Linda Doyle, Provost, *(Chair)*
Eleanor Denny, Bursar & Chief Strategic Developments Officer
Orla Sheils, Vice Provost-Chief Academic Officer (VP-CAO)
Noel Gorman, Chief Operating Officer (COO)
Neasa Hardiman
Amy Kennedy, President Students Union
Sylvia Draper, Dean of Science, Technology, Engineering and Mathematics (STEM)
Naomi Holland
David Swan
Louise Ryan, Chief Financial Officer (CFO), *Secretary*

In attendance
Patrick Moore, Deputy CFO
Róisín Stapleton, CFO's Strategic & Admin Support/Note taker
Phil Harding