Trinity College Dublin
Coláiste na Tríonóide, Baile Átha Cliath
The University of Dublin

Finance Committee 2026/2027
Meeting to be held in FSD Daly Boardroom
Tuesday, 6th October 2026, at 10:00 a.m.

A G E N D A

A = Approval
R = Recommendation
N = Noting

Apologies

Statement of Interest

Minutes of meeting of 28 May 2026 and 6 July 2026 Enclosure **A**

Matters arising from the Minutes

Section A – Policy/Implementation

No items

Section B – Oversight and Advisory

B1. **Large Capital Portfolio Dashboard**
(Minute FN/25-26/115 of 28.05.2026 refers)
The Director of Capital Programme Office will attend for the Capital items.
Presentation from the Programme Management Office (PMO) dated 01.09.2026 Enclosure **N**

- **E3 Learning Foundry Capital Update**
  (Minute FN/25-26/116 of 28.05.2026 refers)
  The Programme Manager and Project Appraisal Manager will attend for this item.
  Presentation from E3 Programme Manager and Director of Campus Infrastructure dated September 2026 Enclosure **N**

B2. **Financial and Performance Highlights – Qtr. 3 2025/26**
The Group Financial Manager & Projects Accounting Manager will attend for this item.
Memorandum from the Group Financial Manager and the Projects Accounting Manager Enclosure **N**

B3. **Quarterly Treasury Update**
The Project Appraisal Manager and Senior Corporate Finance Accountant will attend for this item
Presentation from the Senior Corporate Finance Accountant and Project Appraisal Manager dated June 2026 Enclosure **N**

B4. **Planning Group Annual Report 2025/26 #32**
Memorandum from the Vice-Provost/Chief Academic Officer dated 23.09.2026 Enclosure **N**

B5. **The Lir (National Academy of Dramatic Art at Trinity College) Update**
(Minute FN/25-26/10 of 02.10.2025 refers)
The CEO and the Director of Administration of The Lir will attend for this item.
Presentation from CEO and the Director of Administration dated 06.10.2026 Enclosure **N**

B6. **Research at Trinity**
(Minute FN/25-26/68.2 of 05.03.2026 refers)
The Dean of Research will attend for this item
Presentation from the Dean of Research dated 06.10.2026 Enclosure **N**

B7. **Annual Review of Related Entity Financial Reporting**
(Minute FN/24-25/58 of 30.01.2025 refers)
Memorandum from the Deputy CFO dated 29.09.2026 Enclosure **N**

Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

C8. **Finance Committee Work Programme FY2026/27**
(Minute FN/25-26/121 of 28.05.2026 refers)
Memorandum from the CFO dated 29.09.2025 Enclosure **A**

C9. **Portal/Innovation Hub Project Close-out Report**
Report from the Programme Manager dated 09.09.2026 Enclosure **A**

C10. **Calendar Entries for approval**
Memorandum from Trinity Development and Alumni dated 16.09.2026 Enclosure **A**

C11. **Environmental, Social and Governance (ESG) Report**
Memorandum from the VP for Biodiversity and Climate Action, Head of Financial Planning and Analysis and ESG Measurement & Reporting Manager dated 29.09.2026 Enclosure **N**

C12. **Digital Transformation Roadmap for Trinity**
(Minute FN/25-26/51 of 18.12.2025 refers)
Presentation from the COO and Director of IT Services dated 23.09.2026 Enclosure **N**

C13. **Additional Fee Derogations for Academic Year 2027-28, 2026/27 and 2025/26**
Memorandum from the Financial Operations Officer dated 23.09.2026 Enclosure **N**

C14. **University Bridge Fund II Performance Report Qtr. 2 2026**
Memorandum from the Director and Spin-out Development Manager of KnEx, Trinity Innovation dated 24.09.2026 Enclosure **N**

C15. **Provost's Expenses**
Memorandum from the College Secretary/Director of Governance dated 08.09.2026 Enclosure **N**

C16. **Term Extensions for external Investment Committee members**
Memorandum from the CFO dated 29.09.2026 Enclosure **N**

C17. **Minutes of Sub-Committee including quarterly performance summary of the Trinity Endowment Fund q/e 31.03.2026**
Memorandum from the CFO dated 29.09.2026 Enclosure **N**

C18. **Minutes of Commercial Revenue Unit (CRU) Advisory Board**
Memorandum from the CFO dated 29.09.2026 Enclosure **N**

C19. **Minutes of the Audit Committee (AC)**
Memorandum from the CFO dated 29.09.2026 Enclosure **N**

C20. **Minutes of the Critical Infrastructure Committee (CIC)**
Memorandum from the CFO dated 29.09.2026 Enclosure **N**

C21. **Related Entity Financial Reporting**
Memorandum from the CFO dated 29.09.2026 Enclosure **N**

Any Other Business

Date of Next Meeting: **12th November 2026 at 10:00 am**

COMMITTEE MEMBERSHIP

Members
Linda Doyle, Provost, *(Chair)*
Eleanor Denny, Bursar & Chief Strategic Developments Officer
Orla Sheils, Vice Provost-Chief Academic Officer (VP-CAO)
Noel Gorman, Chief Operating Officer (COO)
Neasa Hardiman
Amy Kennedy, President Students Union
Syliva Draper, Dean of Science, Technology, Engineering and Mathematics (STEM)
Naomi Holland
David Swan
Louise Ryan, Chief Financial Officer (CFO), *Secretary*

In attendance
Patrick Moore, Deputy CFO
Róisín Stapleton, CFO's Strategic & Admin Support/Note taker