



Finance Committee 2025/2026
Meeting to be held in the Provost's Library
Thursday, 28th May 2026, at 10:00 a.m.

A G E N D A

A = Approval
R = Recommendation
N = Noting

Apologies

Statement of Interest

Minutes of meeting of 23 April 2026

Enclosure **A**

Matters arising from the Minutes

Status Report on Finance Committee Action List

Enclosure **N**

Section A – Policy/Implementation

No items

Section B – Oversight and Advisory

- B1. Financial and Performance Highlights – Qtr. 2 2025/26**
The Group Financial Manager & Projects Accounting Manager will attend for this item.
Memorandum from the Group Financial Manager and the Projects Accounting Manager Enclosure **N**
- B2. Stack B Refinancing Options**
(Minute FN/25-26/95 of 23.04.2026 refers)
The Project Appraisal Manager will attend for this item.
Memorandum from the CFO dated 22.05.2026 Enclosure **A**
- B3. Large Capital Portfolio Dashboard**
(Minute FN/25-26/96 of 23.04.2026 refers)
The Director of Capital Programme Office will attend for the Capital items.
Presentation from the Programme Management Office (PMO) dated May 2026 Enclosure **N**
- **E3 Learning Foundry Capital Update**
(Minute FN/25-26/97 of 23.04.2026 refers)
The E3 Programme Sponsor, Director of Campus Infrastructure, Programme Manager and Project Appraisal Manager will attend for this item.
Presentation from E3 Programme Sponsor, Manager and Director of Campus Infrastructure dated 28th May 2026 Enclosure **N**
- B4. E3 Business Development Update**
(Minute FN/25-26/28 of 12.11.2025 refers)
The Dean of STEM, Head of School of Engineering, Head of School of Computer Science and Statistics, Head of School of Natural Science and E3 Senior Business Development and Engagement Manager and Project Appraisal Manager will attend for this item.
Presentation from Dean of STEM dated 28.05.2026 Enclosure **N**
- B5. Academic Fees for Annual/Single Year Programmes AY27/28**
(Minute FN/24-25/120 of 29.05.2025 refers)
The Dean of Students and Finance Operations Manager will attend for this item.
Memorandum from the Finance Operations Manager dated 20.05.2026 Enclosure **A**

- B6. Pavilion Bar Collaboration between TBCSL and TSU**
Minute FN/24-25/121 of 29.05.2025 refers)
The Director of Student Services will attend for this item.
Memorandum from the Director of Student Services dated 20.05.2026 Enclosure **A**
- B7. Occasional Staff and Casual Payroll Programme of Work – Rates of Pay**
The Director of Human Resources and HR Project Manager to attend for this item
Memorandum from the Director of HR dated 18.05.2026 Enclosure **N**
- B8. Finance Committee draft Work Programme FY2026/27 and Finance Committee Self Evaluation Results FY2025/26**
Memoranda from the CFO and Secretary to College dated 21.05.2026 and 20.05.2026 Enclosure **N**

Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

- C9. Historic Accommodation Project (Rubrics & CSH) Close-out Report**
Memorandum from the Programme Manager dated 19.05.2026 Enclosure **A**
- C10. Printing House Square Close-out Report**
Memorandum from the Programme Manager dated 19.05.2026 Enclosure **A**
- C11. PHS/Rubrics Performance Update**
Memorandum from the Head of Accommodation dated 20.05.2026 Enclosure **N**
- C12. Trinity Development & Alumni (TDA) Update**
(Minute FN/25-26/29 of 12.11.2025 refers)
Memorandum from the Chief Advancement Officer dated 28.05.2026 Enclosure **N**
- C13. Procurement Strategy 2026-28 Implementation Update**
(Minute FN/25-26/44 of 18.12.2025 refers)
Memorandum from the Procurement Manager dated 21.05.2026 Enclosure **N**
- C14. Share of Equity Proceeds & Dividends for Trinity Innovation & Enterprise**
Memorandum from the Director, Senior Licensing Manager and Spin-Out Development Manager, Knowledge Exchange Office (TrI&E) dated 18.05.2026 Enclosure **N**
- C15. Trinity South Project (Law School) Update**
(Minute FN/25-26/48 of 18.12.2025 refers)
Memo from Head of the School of Law dated 18.05.2026 Enclosure **N**
- C16. Trinity Business School (TBS) Project Business case review**
(Minute FN/25-26/50 of 18.12.2025 refers)
Memorandum from the Dean of TBS and Programme Manager dated 15.05.2026 Enclosure **N**
- C17. Update on Trinity Research Institutes**
(Minute FN/25-26/9 of 02.10.2025 refers)
Memorandum from the Dean of Research dated 21.05.2026 Enclosure **N**
- C18. Control Exception Report May 2026**
Memorandum from the Finance Operations Officer dated 21.05.2026 Enclosure **N**
- C19. Quarterly Treasury Update**
Presentation from the Senior Corporate Finance Accountant and Project Appraisal Manager dated March 2026 Enclosure **N**
- C20. Management Update on Audit Recommendation Logs**
(Minutes FN/16-17/105 of 03.05.2017 & FN/24-25/128 of 29.05.2025 refers)
Memorandum from the Internal Auditor dated 14.05.2026 Enclosure **N**

C21.	University Bridge Fund II Performance Report Qtr. 1 2026 Memorandum from the Director and Spin-out Development Manager of KnEx, Trinity Innovation & Enterprise (Tri& E) dated 15.05.2026	Enclosure	N
C22.	Fee Derogations for Academic Year 2027-28 Memorandum from the Finance Operations Officer dated 18.05.2026	Enclosure	N
C23.	Trinity Global Strategy (GRSIII) Final Update (Minute FN/25-26/89 of 05.03.2026 refers) Memorandum from the Office of the VP for Global Engagement dated 28.05.2026	Enclosure	N
C24.	Amendment of Schedule 1 (Finance Committee) to the Chapter on Committees in the Consolidated Statutes, 2010 Memorandum from the Registrar dated 20.05.2026	Enclosure	A
C25.	Minutes of Sub-Committees including quarterly performance summary of the Trinity Endowment Fund q/e 31.12.2025 Memorandum from the CFO dated 21.05.2026	Enclosure	N
C26.	Minutes of Commercial Revenue Unit (CRU) Advisory Board Memorandum from the CFO dated 21.05.2026	Enclosure	N
C27.	Minutes of the Audit Committee (AC) Memorandum from the CFO dated 21.05.2026	Enclosure	N
C28.	Minutes of the Critical Infrastructure Committee (CIC) Memorandum from the CFO dated 21.05.2026	Enclosure	N

Any Other Business

Date of Next Meeting: **8th October 2026 at 10:00 am**

COMMITTEE MEMBERSHIP

Members

Linda Doyle, Provost, (*Chair*)
 Eleanor Denny, Bursar & Chief Strategic Developments Officer
 Orla Sheils, Vice Provost-Chief Academic Officer (VP-CAO)
 Noel Gorman, Chief Operating Officer (COO)
 Neasa Hardiman
 Norah Campbell
 Grace McNally, President Students Union
 Brian O'Connell, Dean of Health Sciences
 Naomi Holland
 David Swan
 Louise Ryan, Chief Financial Officer (CFO), *Secretary*

In attendance

Patrick Moore, *Deputy CFO*
 Róisín Stapleton, *CFO's Strategic & Admin Support/Note taker*