



Finance Committee 2025/2026
Meeting to be held in the Innovation Hub
Boardroom, Trinity East Campus
Thursday, 5th March 2026, at 10:00 a.m.

A G E N D A

A = Approval
R = Recommendation
N = Noting

Apologies

Statement of Interest

Minutes of meeting of 15 January 2026

Enclosure **A**

Matters arising from the Minutes

Status Report on Finance Committee Action List

Enclosure **N**

Section A – Policy/Implementation

- A1. Revised Fraud Policy**
(Minute FN/20-21/19 of 18.11.2021 refers)
The Deputy College Secretary and Project Manager will attend for this item.
Memorandum from the Secretary to the College /Director of Governance dated 11.02.2026 Enclosure **R**

Section B – Oversight and Advisory

- B2. Draft Consolidated Financial Statements for the year ended 30.09.2025**
Memorandum from the CFO & DCFO incorporating PwC Letter of Representation & Office of the Comptroller and Auditor General (OCAG) Letter of Representation dated 26.02.2026 Enclosure **R**
- B3. Draft Trinity Endowment Fund Financial Statements for the year ended 30.09.2025**
Memorandum from the CFO and DCFO incorporating the PwC Letter of Representation dated 26.02.2026 Enclosure **R**
- B4. Financial and Performance Highlights – Qtr. 1 2025/26**
The Group Financial Manager and Projects Accounting Manager will attend for this item.
Memorandum from the Group Financial Manager and Projects Accounting Manager dated 26.02.2026 Enclosure **N**
- B5. Updated University 5-Year Financial Forecasts FY2026-2030**
(Minute FN/24-25/114 of 29.05.2025 refers)
The Head of Financial Planning & Analysis will attend for this item
Memorandum from the Head of Financial Planning & Analysis dated 27.02.2026 Enclosure **N**
- B6. Large Capital Portfolio Dashboard**
(Minute FN/25-26/61 of 15.01.2026 refers)
The Director of Capital Programme Office will attend for the Capital items.
Presentation from the Programme Management Office (PMO) dated March 2026 Enclosure **N**
- **Dartry Accommodation Project Update**
(Minute FN/25-26/7 of 2.10.2025 refers)
The Project Sponsor, the Programme Manager, Director of Capital Programme Office, Project Appraisal Manager & Senior Corporate Finance Accountant will attend for this item.
Presentation from the Project Sponsor and Programme Manager dated 26.02.2026 Enclosure **A**

- **Trinity East – Units 1, 2, 3 & 8 Laboratories - Preliminary Business Case**
The Programme Manager and Director of Capital Programme Office will attend for this item.
Presentation from the Programme Manager dated 26.02.2026 Enclosure **A**
 - **E3 Learning Foundry Capital Update**
(Minute FN/25-26/62 of 15.01.2026 refers)
The E3 Programme Manager, Director of Campus Infrastructure and Director of Capital Programme Office will attend for this item.
Presentation from E3 Programme Sponsor, Director of Campus Infrastructure and Senior Programme Manager dated 05.03.2026 Enclosure **N**
- B7. Nomination Agreement - Amendment**
The Head of Accommodation and Commercial Director will attend for this item.
Memorandum from COO dated 05.03.2026 Enclosure **A**

Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

- C8. Financial Roles & Responsibilities procedures document – Revision**
(Minute FN/22-23/105 of 08.06.2023 refers)
Memorandum from the Financial Operations Manager dated 23.02.2026 Enclosure **A**
- C9. Finance Committee Terms of Reference - Revisions**
Memorandum from the CFO dated 26.02.2026 Enclosure **N**
- C10. University Bridge Fund II Investor Report Qtr. 4 2025**
Memorandum from Director and Spin Out Development Manager, Knowledge Exchange Office (KnEx), TrI&E dated 26.02.2026 Enclosure **N**
- C11. Provost’s Expenses**
Memorandum from the College Secretary/Director of Governance dated 23.01.2026 Enclosure **N**
- C12. Annual Governance Statement 2024/25**
(Minute FN/24-25/85 of 06.03.2025 refers)
Memorandum from the Deputy Secretary to College and Secretary to College dated 20.02.2026 Enclosure **N**
- C13. Quarterly Treasury Update**
Presentation from the Senior Corporate Finance Accountant and Project Appraisal Manager dated December 2025 Enclosure **N**
- C14. Trinity Asia Service Limited in Singapore (TASL) Liquidation Completion**
(Minute FN/24-25/65 of 30.01.2025 refers)
Memorandum from Project Appraisal Manager and College Secretary dated 24.02.2026 Enclosure **N**
- C15. Analysis of Income & Expenditure of Research Accounts for 2024/25**
Memorandum from Projects Accounting Manager dated 30.01.2026 Enclosure **N**
- C16. Borrowing Framework and Loan Guarantees**
Memorandum from the Project Appraisal Manager and Senior Corporate Finance Accountant dated 24.02.2026 Enclosure **R**
- C17. Share of Equity Proceeds for Trinity Innovation & Enterprise**
Memorandum from the Director, Senior Licensing Manager and Spin Out Development Manager, Knowledge Exchange Office (KnEx), TrI&E dated 26.02.2026 Enclosure **N**
- C18. Notification of Gifts**
Memorandum from Course Director, M.Sc. In Addiction Recovery, Public Health and Primary Care dated 26.02.2026 Enclosure **N**

C19.	Global Brain Health Institute (GBHI) Update (Minute FN/24-25/44 of 14.11.2024 refers) Memorandum from Prof. Iracema Leroi and COO, GBHI dated 25.02.2026	Enclosure	N
C20.	Trinity Global Strategy (GRSIII) Update (Minute FN/24-25/88 of 06.03.2025 refers) Memorandum from the Office of the VP for Global Engagement dated 05.03.2026	Enclosure	N
C21.	HEA 2026 Budget Template Memorandum from the Head of Financial Planning & Analysis dated 04.03.2026	Enclosure	N
C22.	Minutes of Sub-Committees including quarterly performance summary of the Trinity Endowment Fund q/e 30.09.2025 Memorandum from the CFO dated 26.02.2026	Enclosure	N
C23.	Minutes of the Audit Committee (AC) Memorandum from the CFO dated 26.02.2026	Enclosure	N
C24.	Minutes of the Critical Infrastructure Committee (CIC) Memorandum from the CFO dated 26.02.2026	Enclosure	N
C25.	Related Entity Financial Reporting Memorandum from the CFO dated 26.02.2026	Enclosure	N

Any Other Business

Date of Next Meeting: **23rd April 2026 at 10:00 am**

COMMITTEE MEMBERSHIP

Members

Linda Doyle, Provost, (*Chair*)
 Eleanor Denny, Bursar & Chief Strategic Developments Officer
 Orla Sheils, Vice Provost-Chief Academic Officer (VP-CAO)
 Noel Gorman, Chief Operating Officer (COO)
 Neasa Hardiman
 Norah Campbell
 Grace McNally, President Students Union
 Brian O'Connell, Dean of Health Sciences
 Naomi Holland
 David Swan
 Louise Ryan, Chief Financial Officer (CFO), *Secretary*

In attendance

Patrick Moore, *Deputy CFO*
 Róisín Stapleton, *CFO's Strategic & Admin Support/Note taker*