



**Finance Committee 2025/2026**  
**Meeting to be held in the Provost's Library**  
**Thursday, 15<sup>th</sup> January 2026, at 10:00 a.m.**

**A G E N D A**

<b>A = Approval</b>
<b>R = Recommendation</b>
<b>N = Noting</b>

**Apologies**

**Statement of Interest**

**Minutes of meeting of 18 December 2025**

Enclosure **A**

**Matters arising from the Minutes**

**Section A – Policy/Implementation**

**No items**

**Section B – Oversight and Advisory**

<b>B1.</b>	<b>University Risk Register – High Risk (Financial) Summary</b> The Head of Financial Planning and Analysis will attend for this item Memorandum from Head of Financial Planning and Analysis dated 08.01.2026	Enclosure <b>N</b>
<b>B2.</b>	<b>Financial and Performance Highlights – Qtr. 4 2024/25</b> The Group Financial Manager and Projects Accounting Manager will attend for this item. Memorandum from the Group Financial Manager and Projects Accounting Manager dated 08.01.2026	Enclosure <b>N</b>
<b>B3.</b>	<b>Annual Report FY2024/25 of Sub Committee of Finance Committee (Investment Committee)</b> (Minute FN/24-25/52 of 30.01.2025 refers) The Chair of the Investment Committee will attend for this item. Memorandum from the Chair of Investment Committee dated 08.01.2026	Enclosure <b>N</b>
<b>B4.</b>	<b>Large Capital Portfolio Dashboard</b> (Minute FN/25-26/47 of 18.12.2025 refers) Presentation from the Programme Management Office (PMO) dated January 2026	Enclosure <b>N</b>
	<ul style="list-style-type: none"><li>- <b>E3 Learning Foundry Capital Update</b> (Minute FN/25-26/49 of 18.12.2025 refers) Presentation from E3 Programme Sponsor and Manager</li></ul>	Enclosure <b>N</b>
<b>B5.</b>	<b>Control Exception Report</b> The Financial Operations Manager will attend for this item. Memorandum from the Financial Operations Manager dated 07.01.2026	Enclosure <b>N</b>
<b>B6.</b>	<b>Financial Services Division (FSD) Annual Report 2024/25</b> Memorandum from the Deputy Chief Financial Officer dated 09.01.2026	Enclosure <b>N</b>

## Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

C7. **HEA Oversight Agreement 2026**  
(Minute FN/24-25/59 of 30.01.2025 refers)  
Memorandum from the Deputy Secretary to the College Secretary & Head of Financial Planning and Analysis dated 08.01.2026 Enclosure **N**

C8. **Annual Financial Report of Capitation Committee 2024/25**  
(Minute FN/24-25/67 of 30.01.2025 refers)  
Memorandum from Senior Dean, Chair of Capitation Committee dated 05.01.2026 Enclosure **N**

## Any Other Business

Date of Next Meeting: **5<sup>th</sup> March 2026 at 10:00 am**

## COMMITTEE MEMBERSHIP

### **Members**

Linda Doyle, Provost, *(Chair)*  
Eleanor Denny, Bursar & Chief Strategic Developments Officer  
Orla Sheils, Vice Provost-Chief Academic Officer (VP-CAO)  
Noel Gorman, Chief Operating Officer (COO)  
Neasa Hardiman  
Norah Campbell  
Grace McNally, President Students Union  
Brian O'Connell, Dean of Health Sciences  
Naomi Holland  
David Swan  
Louise Ryan, Chief Financial Officer (CFO), *Secretary*

### **In attendance**

Patrick Moore, Deputy CFO  
Róisín Stapleton, CFO's Strategic & Admin Support/Note taker

*FC Agenda 2026 01 15*