



Finance Committee 2025/2026
Meeting to be held in the Provost's Library
Thursday, 2nd October 2025, at 10:00 a.m.

A G E N D A

A = Approval
R = Recommendation
N = Noting

Apologies

Statement of Interest

Minutes of meeting of 29 May 2025

Enclosure **A**

Matters arising from the Minutes

Section A – Policy/Implementation

A1. Treasury Policy Revision Update

The Project Appraisal Manager and Senior Corporate Finance Accountant will attend for this item.

Memorandum from the Project Appraisal Manager dated 25.09.2025

Enclosure **A**

Section B – Oversight and Advisory

B2. Banking Matters:

- Revolving Credit Facility (RCF) Renewal

Memorandum from the Project Appraisal Manager dated 15.09.2025

Enclosure **A**

- EIB Top-Up Facility

Memorandum from the Project Appraisal Manager dated 25.09.2025

Enclosure **A**

B3. University Funding Model Analysis

The Head of Financial Planning and Analysis will attend for this item

Memorandum from CFO and Head of Financial Planning and Analysis dated 25.09.2025

Enclosure **N**

B4. Financial and Performance Highlights – Qtr. 3 2024/25

The Group Financial Manager and Projects Accounting Manager will attend for this item.

Memorandum from the Group Financial Manager and Projects Accounting Manager dated 25.09.2025

Enclosure **N**

B5. Capital Projects Dashboard

(Minute FN/24-25/115 of 29.05.2025 refers)

Presentation from the Programme Management Office (PMO) dated September 2025

Enclosure **N**

- Capital Project Review Update

Memorandum from the Capital Review Group dated 23.09.2025

Enclosure **N**

- Old Library Redevelopment Project (OLRP) Preliminary Business Case Update

(Minute FN/24-25/123 of 29.05.2025 refers)

The Senior Dean/OLRP Project Sponsor, Senior Programme Manager, Director of CRU, Librarian and College Archivist, Project Appraisal Manager and Senior Corporate Finance Accountant will attend for this item.

Presentation from Senior Dean/OLRP Project Sponsor, Senior Corporate Finance Accountant and Director of CRU dated 2.10.2025

Enclosure **A**

- **Dartry Student Accommodation Update**
(Minute FN/23-24/7.3 of 28.09.2023 and/or FN/23-24/29.1 of 26.10.2023 refers)
The Project Sponsor, Project Appraisal Manager & Senior Corporate Finance Accountant will attend for this item.
Presentation from the Project Sponsor dated 02.10.2025 Enclosure **A**
 - **E3 Learning Foundry Capital Update**
(Minute FN/24-25/117 of 29.05.2025 refers)
The E3 Programme Sponsor and Programme Manager and Project Appraisal Manager will attend for this item.
Presentation from E3 Programme Sponsor and Manager **To Follow** **N**
- B6. Annual Update on Trinity Research Institutes (TRIs)**
(Minute FN/23-24/77 of 30.04.2024 refers)
The Dean of Research will attend for this item.
Presentation from the Dean of Research dated 02.10.2025 Enclosure **N**
- B7. The Lir (National Academy of Dramatic Art at Trinity College) Update**
(Minute FN/24-25/6 of 17.09.2024 refers)
The CEO and the Director of Administration of The Lir will attend for this item.
Memorandum from the Director of Administration dated 26.09.2025 Enclosure **N**

Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

- C8. Finance Committee Work Programme 2025/26 Update**
(Minute FN/24-25/122 of 29.05.2025 refers)
Memorandum from the CFO date 25.09.2025 Enclosure **A**
- C9. Revised Protected Disclosures (Whistleblowing) Policy**
Memorandum from Secretary of College/Director of Governance dated 05.06.2025 Enclosure **N**
- C10. University Bridge Fund II Investor Report Qtr. 2 2025**
Memorandum from Director of Portal dated 22.09.2025 Enclosure **N**
- C11. Provost's Expenses**
Memorandum from the Secretary to the College dated 11.09.2025 Enclosure **N**
- C12. Quarterly Treasury Update**
Presentation from the Senior Corporate Finance Accountant and Project Appraisal Manager dated June 2025 Enclosure **N**
- C13. Additional Fee Derogations for Academic Year 2025/26 and 2026/27**
Memorandum from the Finance Operations Officer dated 18.09.2025 Enclosure **N**
- C14. Minutes of Sub-Committees including quarterly performance summary of the Trinity Endowment Fund q/e 31.03.2025**
Memorandum from the CFO dated 26.09.2025 Enclosure **N**
- C15. Minutes of Commercial Revenue Unit (CRU) Advisory Board**
Memorandum from the CFO dated 25.09.2025 Enclosure **N**
- C16. Minutes of the Audit Committee (AC)**
Memorandum from the CFO dated 25.09.2025 Enclosure **N**
- C17. Minutes of the Critical Infrastructure Committee (CIC)**
Memorandum from the CFO dated 25.09.2025 Enclosure **N**
- C18. Related Entity Financial Reporting**
Memorandum from the CFO dated 25.09.2025 Enclosure **N**

Any Other Business

Date of Next Meeting: **12th November 2025 at 10:00 am**

COMMITTEE MEMBERSHIP

Members

Linda Doyle, Provost, (*Chair*)
Eleanor Denny, Bursar & Chief Strategic Developments Officer
Orla Sheils, Vice Provost-Chief Academic Officer (VP-CAO)
Noel Gorman, Chief Operating Officer (COO)
Neasa Hardiman
Norah Campbell
Seán Thim O'Leary, President Students Union
Brian O'Connell, Dean of Health Sciences
Naomi Holland
David Swan
Louise Ryan, Chief Financial Officer (CFO), *Secretary*

In attendance

Michelle Olmstead, *Chief Innovation and Enterprise Officer (CIEO)*
Patrick Moore, *Deputy CFO*
Róisín Stapleton, *CFO's Strategic & Admin Support/Note taker*

FC Agenda 2025 10 02