



Finance Committee 2024/2025
Meeting to be held in the Provost's Library
Thursday, 29th May 2025, at 10:00 a.m.

A G E N D A

A = Approval
R = Recommendation
N = Noting

Apologies

Statement of Interest

Minutes of meeting of 10 April 2025

Enclosure **A**

Matters arising from the Minutes

Status Report on Finance Committee Action List

Enclosure **N**

Section A – Policy/Implementation

No items.

Section B – Oversight and Advisory

B1. Financial and Performance Highlights – Qtr. 2 2024/25

The Group Financial Manager & Projects Accounting Manager will attend for this item.
Memorandum from the Group Financial Manager and the Projects Accounting Manager dated 23.05.2025

Enclosure **N**

B2. Strategic Plan Update and 5-Year Financial Forecasts

(Minute FN/23-24/35 of 08.02.2024 refers)

The Head of Financial Planning & Analysis will attend for this item.

Memorandum from the CFO and Head of Financial Planning & Analysis dated 23.05.2025 Enclosure **A**

B3. Capital Projects Dashboard

(Minute FN/24-25/100 of 10.04.2025 refers)

Presentation from the COO dated May 2025

Enclosure **N**

- Trinity Laidlaw Library Update (incl Trinity East Summary)

(Minutes FN/24-25/82 of 06.03.2025 and FN/24-25/54 of 30.01.2025 refer)

The Project Sponsor, Trinity East Programme Director and Project Appraisal Manager will attend for this item.

Presentation from Project Sponsor and T.E. Programme Director dated 22.05.2025 Enclosure **A**

- E3 Learning Foundry Capital Update

(Minute FN/24-25/101 of 10.04.2025 refers)

The Programme Sponsor, Director of Campus Infrastructure, Programme Manager and Project Appraisal Manager will attend for this item.

Presentation from Programme Sponsor, Director of Campus Infrastructure, Programme Manager dated 29.05.2025

Enclosure **N**

- Old Library Redevelopment Project (OLRP) Update

(Minute FN/24-25/22 of 14.10.2024 refers)

The Programme Sponsor, Programme Manager, Librarian and College Archivist, CRU Commercial Director, Project Appraisal Manager and Senior Corporate Finance Accountant will attend for this item.

Presentation from Senior Programme Manager dated 29.05.2025

Enclosure **A**

- B4. Commercial Revenue Unit (CRU) & PHS/Rubrics Performance Update versus Business Case FY24**
(Minutes FN/24-25/37 of 14.11.2024 and FN/23-24/97 of 30.05.2024 refer)
The CRU Commercial Director will attend for this item.
Memoranda from the CRU Commercial Director dated 22.05.2025 Enclosure **N**
- B5. Portal @Trinity East**
(Minute FN/24-25/102 of 10.04.2025 refers)
The Innovation Manager (Trinity Innovation and Enterprise) and Director of Portal will attend for this item.
Memo from Chief Innovation & Enterprise Officer dated 23.05.2025 Enclosure **A**
- B6. Academic Fees 26/27 Annual/Single Year Programmes**
(Minute FN/24-25/25 of 14.10.2024 refers)
The Dean of Students and Finance Operations Manager will attend for this item.
Memorandum from the Finance Operations Manager dated 22.05.2025 Enclosure **A**
- B7. Exploring a partnership-based model for the Pavilion**
Memorandum from the COO and Chair of the Trinity Sport Union dated 23.05.2025 Enclosure **A**
- B8. Finance Committee Meeting Dates and draft Work Programme 2025/26 and Finance Committee Self Evaluation Results**
Memoranda from the CFO and Secretary to College dated 22.05.2025 and 20.05.2025 Enclosure **N**

Section C – Items for Noting

Committee Members are requested to inform the CFO by 5.00p.m. on the day prior to the meeting if they wish to discuss any of the following items. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.

- C9. Establishment of the George Maher Entrance Exhibitions Endowment Fund**
Memorandum from the VP/CAO dated 22.05.2025 Enclosure **N**
- C10. Control Exception Report May 2025**
Memorandum from the Finance Operations Officer dated 22.05.2025 Enclosure **N**
- C11. 2025 HEA State Grant Analysis and HEA Budget Meeting**
Memorandum from the Head of Financial Planning & Analysis dated 23.05.2025 Enclosure **N**
- C12. Quarterly Treasury Update**
Presentation from the Senior Corporate Finance Accountant and Project Appraisal Manager dated March 2025 Enclosure **N**
- C13. Internal Audit Recommendation Log**
(Minutes FN/16-17/105 of 03.05.2017 & FN/23-24/106 of 30.05.2024 refers)
Memorandum from the Deputy CFO dated 22.05.2025 Enclosure **N**
- C14. University Bridge Fund II Performance Report Qtr. 1 2025**
Memorandum from the Director of Portal dated 16.05.2025 Enclosure **N**
- C15. Fee Derogations for Academic Year 2026-27**
Memorandum from the Finance Operations Officer dated 22.05.2025 Enclosure **N**
- C16. Trinity Development & Alumni (TDA) Update**
(Minute FN/24-25/26 of 14.10.2024 refers)
Memorandum from the Chief Advancement Officer dated 07.05.2025 Enclosure **N**
- C17. Trinity Global Strategy (GRSIII) Update**
(Minute FN/24-25/88 of 06.03.2025 refers)
Memorandum from the Vice-President for Global Engagement dated 29.05.2025 Enclosure **N**
- C18. OGP Circular 09/2024 – Reporting on the Use of Centralised Procurement Arrangements (CPA)**
Memorandum from the Deputy CFO dated 22.05.2025 Enclosure **N**
- C19. Minutes of Sub-Committees including quarterly performance summary of the Trinity Endowment Fund q/e 31.12.2024**
Memorandum from the CFO dated 22.05.2025 Enclosure **N**

C20. Minutes of Commercial Revenue Unit (CRU) Advisory Board
Memorandum from the CFO dated 22.05.2025

Enclosure **N**

C21. Minutes of the Critical Infrastructure Committee (CIC)
Memorandum from the CFO dated 22.05.2025

Enclosure **N**

Any Other Business

Date of Next Meeting: **2nd October 2025 at 10:00 am**

COMMITTEE MEMBERSHIP

Members

Linda Doyle, Provost, (*Chair*)
Eleanor Denny, Bursar & Chief Strategic Developments Officer
Orla Sheils, Vice Provost-Chief Academic Officer (VP-CAO)
Noel Gorman, Chief Operating Officer (COO)
Neasa Hardiman
Norah Campbell
Jenny Maguire, President Students Union
Brian O'Connell, Dean of Health Sciences
Cathy Bryce
Naomi Holland
David Swan
Louise Ryan, Chief Financial Officer (CFO), *Secretary*

In attendance

Michelle Olmstead, Chief Innovation and Enterprise Officer (CIEO)
Patrick Moore, Deputy CFO
Róisín Stapleton, CFO's Strategic & Admin Support/Note taker

FC Agenda 2025 05 29