Trinity College Dublin
Coláiste na Tríonóide, Baile Átha Cliath
The University of Dublin

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Critical Infrastructure Committee

Thursday, 19th November 2026, 10.00 – 13.00
College Board Room, 5th Floor, Trinity Business School

AGENDA

		Indicative Timing
Apologies		
Welcome and Introductions		
Declaration of Potential Conflicts of Interest		
Members' Declaration		
1.0	**Opening Items**	
	1.1 Minutes [Encl] To **approve** the minutes of the meeting of 10th September 2026	**[10.00 – 10.05]**
	1.2 Matters Arising from the Minutes	
	1.3 Work Programme 2026/27 [Encl] To **note** the updated Committee work programme for 2026/27	
	1.4 Updates from other Principal Committees **Verbal update** from CIC members who attend other Principal Committee meetings in respect of items relevant to CIC	
2.0	**Strategy and Strategic Items**	
	2.1 Capital Projects Dashboard [Encl] Accompanied by a **verbal update** from the Bursar & Chief Strategic Developments Officer	**[10.05 – 10.10]**
	2.2 Digital Projects Dashboard [Encl] Accompanied by a **verbal update** from the Director of IT Services	**[10.10 – 10.15]**
	2.3 Cyber-Security Threat Dashboard [Encl] Accompanied by a **verbal update** from the Director of IT Services	**[10.15 – 10.20]**

	2.4 Report from the Federated Digital, Data and Cyber-Security Group [Encl] **Verbal update** from the Director of IT Services	**[10.20 – 10.25]**
	2.5 Dartry Student Accommodation project update [Encl] To **note and discuss** the update from the Programme Manager *Mr. Stephen Walsh, Trinity East Programme Manager, to join the meeting for this item*	**[10.25 – 10.35]**
	2.6 Transport Infrastructure Ireland / BusConnects – Compulsory Purchase Orders (CPO) [Encl] To **consider and approve** the request from the Deputy Head of Capital Projects and Planning *Mr. Emmet Dalton, the Deputy Head of Capital Projects and Planning, to join the meeting for this item*	**[10.35 – 10.45]**
	2.7 Maintenance Investment Programme (MIP) update [Encl] To **note and discuss** the update from the Head Of Engineering & Maintenance Services *Mr. John Kelly, the Head of Engineering & Maintenance Services, to join the meeting for this item*	**[10.45 – 10.55]**
	2.8 Gap to Target update [Encl] To **note and discuss** the update from the Director of Campus Infrastructure	**[10.55 – 11.05]**
	2.9 Review of University's property portfolio [Encl] To **note and discuss** the update from the Head Of Space Management & Workplace Strategy *Mr. Kieran Brassil, the Head Of Space Management & Workplace Strategy, to join the meeting for this item*	**[11.15 – 11.35]**
	2.10 Wayfinding Strategy update [Encl] To **note and discuss** the update from the Head Of Facilities Management *Mr. Stephen Toomey, the Head Of Facilities Management, to join the meeting for this item*	**[11.35 – 11.45]**
3.0	**Policy**	

4.0	**Risk and Oversight**	
	4.1 Review of University Risk Register items within the remit of Critical Infrastructure Committee [Encl] To **note and discuss** the memorandum from the Secretary to the Committee (Bursar & Chief Strategic Developments Officer) dated 5th November 2026 *Please advise the Bursar's Office by COB on 16th November 2026 if you wish to discuss any items in section 4.2*	**[11.45 – 11.50]**
	4.2 Minutes for Noting [Encl] • Extracts of **Finance Committee** minutes – 06.07.2026 and 06.10.2026 • **Risk & Compliance Committee** minutes - meeting 21.05.2026	**For Noting**
5.0	**Next Meeting Dates**	
	• 10.00 – 13.00 Thursday 11th February 2027 • 10.00 – 13.00 Thursday 22nd April 2027 • 10.00 – 13.00 Wednesday 2nd June 2027	**For Noting**
6.0	**Any Other Business**	
	Please advise the Bursar's Office by COB on 16th November 2026 if you wish to raise any items under AOB	**[11.50 – 11.55]**