



Trinity College Dublin

Coláiste na Tríonóide, Baile Átha Cliath
The University of Dublin

Board Meeting 23 March 2022

This meeting was conducted as a hybrid meeting with the majority of Board members present in the Trinity Board Room and some joining remotely using the Zoom application.

- Present:** Provost (Dr L Doyle), Vice-Provost/Chief Academic Officer (Professor O Sheils), Registrar (Professor N Cox), Bursar/Director of Strategic Innovation (Professor E Denny), Senior Lecturer/Dean of Undergraduate Studies (Professor D Shepherd), Professor K Ahmad, Professor S Alyn Stacey*, Professor L Brennan*, Mr K Byrne, Ms J Donoghue*, Ms B Genockey, Mr D Grouse, Ms L Keogh, Professor R A Kenny*, Ms R Mathews-McKay, Professor R McManus, Ms S Mueller-Owens, Professor A Nolan*, Ms G Scanlon*, Professor J Walsh.
- Apologies:** Professor A Burke, Professor D Faas, Professor K McTiernan, Professor D R Phelan, Professor L Roe, Professor A Seery, Professor F Sheerin, Vice-President for Global Engagement (Professor E Stokes).
- In attendance:** Assistant Secretary to the College (Ms V Butler).
- (ex officio)** Secretary to the College (Mr J Coman), Treasurer/Chief Financial Officer (Mr P Reynolds)
- (by invitation)** Interim Chief Operating Officer (Ms O Cunningham).

**Joined the meeting remotely through Zoom.*

SECTION A

The Provost welcomed everyone to the meeting.

BD/21-22/197 Statements of Interest

The Secretary to the College advised that he had received a statement of potential conflict of interest from the Interim Chief Operating Officer in respect of agenda item D.33 Nominations for Appointment. Having discussed the matter with Ms Cunningham, the Secretary to the College suggested, and it was agreed, that Ms Cunningham would leave the meeting for this item.

BD/21-22/198 Minutes of the Meeting of 23 February 2022

The Board approved the draft minutes of the meeting of 23 February 2022.

BD/21-22/199 Matters Arising

The following items were raised under matters arising:

(i) BD/21-22/171 Higher Education Authority (HEA) Bill 2022

The Secretary to the College provided the Board with an update on the HEA Bill 2022 advising that the Bill is due to be considered in the coming days at Committee (Third) stage in the Dáil. He also advised the Board that the Minister for Higher and Further Education,

Research, Innovation and Science had met with the Provost and the Chairs and Presidents of the other universities and had indicated that he would take in to account a number of the amendments as proposed by the sector through the Irish Universities' Association. In line with comments from a Board member, it was noted that the Students' Union had liaised with the Select Committee Dáil members of the Joint Oireachtas Committee.

(ii) BD/21-22/167 Matters Arising

Printing House Square site visit – update from Bursar

The Bursar/Director of Strategic Innovation advised that it is proposed to defer the date for the visit from 7 April 2022 to a later date due to some key commissioning works taking place in the building at the originally proposed time. Board members will be contacted in the near future with a proposed new date for the visit.

(iii) BD/21-22/179 Remuneration Committee

The Secretary to the College advised the Board that further information in respect of the Departures Framework had been provided to the relevant Board member.

BD/21-22/200

Provost's Report

(i) Financial Matter

The Provost advised the Board of a financial matter in the University which was under investigation. She advised the Board that she will update Board members further as appropriate in due course and asked that Board members respect the confidential nature of this matter.

(ii) Death of the Chair of the Trustees of Trinity Foundation

The Provost, on behalf of the Board, extended her condolences to the family of the late Declan Sheehan who had recently, and suddenly, passed away. She praised his work as Chair of the Trustees of Trinity Foundation and as Chair of the Executive Committee of the Trinity St. James's Cancer Institute, noting his selflessness and tremendous service to Trinity and to so many others.

(iii) Ukraine

The Provost noted the strong statement issued condemning the war in Ukraine and that there is a huge number of people who want to help in lots of different ways. She advised of the establishment of the Global Incident Working Group with associated sub-groups which is chaired by the Vice-President for Global Engagement.

Following a recent meeting of the Irish Universities Association (IUA), it was noted that greater clarity from the Government is needed in respect of the number of Ukrainian people due to come to Ireland. The Provost had been in contact with An Taoiseach and with the Minister for Higher and Further Education, Research, Innovation and Science in respect of potential university students and the needs they might have. She also advised that contact had been made with any Trinity students studying in Russia and that all those who had wished to leave Russia had done so.

In response to comments from a Board member in relation to the impact of the war on Ukrainian and Russian staff, the Provost advised that she had personally contacted a number of staff. She acknowledged the difficult time for many resulting from the war and advised that the University will continue to engage with all parties as much as possible.

Responding to comments from a Board member, the Treasurer/Chief Financial Officer confirmed that the University holds no investments in Russia. The Provost also commended the diligence of the members of the Investment Committee and noted that the full implications of the war for Trinity will need to be carefully monitored.

(iv) Administration of Board Meetings

The Provost, on behalf of the Board, extended her thanks to Ms Aoife Crawford and Ms Victoria Butler from the Secretary's Office for their work in organising and administering the meetings of the Board and, in particular, for supporting the meetings in an online environment due to the Pandemic. She also welcomed the fact that members of the Board could be present in person for this meeting.

Responding to comments and a query from a Board member in respect of divesting from fossil fuels, the Treasurer/Chief Financial Officer advised that the first tranche of the investment portfolio had already been migrated to climate-conscious funds with plans for complete migration in train for the coming months. The Provost also noted that Trinity will be one the first universities to have this type of investment portfolio and that hopefully this will encourage others to follow suit.

The Provost responding to comments from a Board member in respect of the humanitarian needs of the Ukrainian people, noted that the focus will be on how to best help people in a responsible and sustainable way.

Noting that providing accommodation and research space for Ukrainian academics arriving to Ireland will be challenging due to resource constraints, the Provost advised that she will continue to explore possibilities in respect of supporting and preserving the Ukrainian education system.

Action/Decision

200.01 The Board received the report from the Provost.

BD/21-22/201**Strategic Capital Project Updates****(i) Dashboard**

The Board noted the Dashboard as circulated.

(ii) Interim Exhibition (Old Library Redevelopment Project)

Librarian and College Archivist, Ms Helen Shenton; Commercial Director, Mr Gerry Crawford; and Head of Capital Projects and Planning, Mr Greg Power joined the meeting for this sub-item.

The Bursar/Director of Strategic Innovation introduced the item with reference to her memorandum, dated 15 March 2022, which had been circulated in advance. She outlined for the Board the process that had been conducted to coordinate the timing of the Old Library Redevelopment Project (OLRP) and the Interim Exhibition. She also advised the Board that approval was sought for the recommendation to proceed with Scenario 3 (align the timing of OLRP with the Pavilion and Printing House completion) which represents an eight-month prolongation to the Old Library Redevelopment Project.

It was noted that the Capital Review Group (CRG) and the Executive Officers' Group had approved this recommendation earlier in the month and that should the Board approve proceeding with Scenario 3, implementation would commence immediately.

The Bursar/Director of Strategic Innovation concluded by acknowledging the enormous effort of the Working Group, commending all of its members for being very engaged and giving careful consideration to all of the possibilities so that a considered proposal was before this meeting.

The Provost thanked the Bursar/Director of Strategic Innovation and opened the item for questions and comments.

Some Board members voiced their support for the recommended proposal and the Librarian and College Archivist noted that the rescheduling, while challenging, could be achieved through combined efforts across the teams.

The Bursar/Director of Strategic Innovation, responding to a query from a Board member in respect of potential implications on Government funding for the project, advised that if the proposed approach was to be approved the project team will engage with Government officials once the implications for the spending in each year have been clearly defined.

A Board member voiced some concern in relation to staffing levels in the Library and the Provost advised that the need for appropriate staffing levels had been considered and the Bursar/Director of Strategic Innovation gave further assurances noting that the cost of additional staff members associated with the prolongation had been factored into the scenario being recommended. The Librarian and College Archivist advised that during the Covid lockdown staff members contributed to the completion of a very significant cataloguing exercise, started c 40 years ago. The Vice-Provost/Chief Academic Officer advised the Board that she had worked closely with the Librarian and College Archivist and her team to develop a strategic staffing plan for coming year and that it had been approved by the Planning Group.

Responding to queries from a Board member in relation to the detailed sequencing required and the project timeline, the Provost noted that this proposed rescheduling to coordinate with the schedule for the Interim Exhibition should be the only time the OLRP is rescheduled for the Interim Exhibition. Mr Crawford advised that by proceeding in this way, the risk of other delays at a later date were minimised.

In response to comments from a Board member regarding the rising cost of inflation and the impact of the war in Ukraine, the Treasurer/Chief Financial Officer, noting the increase in energy costs already observed by the University, advised that the funding for example, the loan, for this project was ringfenced. The Provost also noted that such factors will have an impact for all projects and noted that the Dashboard will be a helpful tool to assist the Board in overseeing the projects going forward.

In respect of a query from a Board member in relation to planning permission, the Bursar/Director of Strategic Innovation advised that the project team had been in contact with Dublin City Council.

The Provost summarised by commending the Bursar/Director of Strategic Innovation and the team, acknowledging that the proposal included substantial compromises and that this rescheduling of the OLRP for the Interim Exhibition is the only one envisaged.

Action/Decision

201.02 The Board considered and approved the memorandum from the Bursar/Director Strategic Innovation dated 15 March 2022 and approved the recommendation to proceed with scenario 3 as contained within.

Ms Shenton, Mr Crawford and Mr Power left the meeting at this point.

BD/21-22/202

Consolidated Financial Statements for year ended 30 September 2021 and associated Letters of Representation to PwC and the C&AG

Mr Peter Kinsley, C&AG; Mr Paul O'Connor, PwC; Audit Committee Chair, Mr Dermot McCarthy; Internal Auditor, Ms Fiona McAuliffe; and Deputy Chief Financial Officer, Ms Louise Ryan* joined the meeting for this item.*

**Joined the meeting remotely through Zoom*

The Provost welcomed everyone to the meeting.

The Treasurer/Chief Financial Officer introduced the item with reference to his presentation dated 23 March 2022, which had been circulated in advance.

He summarised the process by which the Financial Statements had been prepared and audited noting that this was the first year that PwC were engaged as external auditors. He noted that both the Office of the Auditor and Comptroller General (C & AG) and PwC intended to issue unqualified audit opinions. He gave an overview of the financial position of the University for the Board noting that, but for a gain on investments, a net deficit would have been returned for the year which reflects the impact of the Pandemic on the University's financial performance. In respect of income he noted a decrease in non-EU student fee income and that commercial income had been significantly negatively impacted by the Covid 19 Pandemic.

With respect to expenditure, the Treasurer/Chief Financial Officer advised that staff costs had risen due to planned increments and national wage agreements and that savings had been observed across non-pay lines. He also advised that an increase in research activity and new research awards and in the Endowment Funds had been observed.

The Treasurer/Chief Financial Officer concluded by advising the Board that the assumption that the pension liability will be funded by the State was in keeping with legal advice received and is consistent with the approach taken in previous years. He also informed the Board that the University had received funding from the Higher Education Authority (HEA) as part of incremental pension funding which was a strong indication of Government support in respect of pension obligations.

Mr O'Connor advised the Board that the PwC audit findings were presented to the Audit Committee on 10 March 2022. He noted that this was the first year that PwC acted as external Auditors for the University and notwithstanding that the process had gone very satisfactorily with good co-operation from all involved. Mr O'Connor confirmed that PwC would be issuing an unqualified audit opinion and recommended the Financial Statements to the Board for approval.

By way of recommendation for future practice, Mr O'Connor advised that further testing of journaling and accounting practice would be beneficial and that in respect of the pension liability PwC have relied on the threshold of it being virtually certain given that it has been met through custom and practice to date. He also advised that PwC had looked at the going concern matter and the plans to recover from the impact of the Pandemic.

Mr Kinsley advised that the Office of the Auditor and Comptroller General (C & AG) is satisfied with management's assumptions in respect of the pension liability matter. However, he advised that the audit certificate will refer to alleged inappropriate payments and non-compliant procurement expenditure incurred during the year.

The Chair of the Audit Committee confirmed to the Board that the Financial Statements and audit reports had been reviewed by the Audit Committee and he acknowledged the efforts of all involved, particularly for meeting the tight timeline.

The Provost thanked the Treasurer/Chief Financial Officer and his team for the significant amount of work that was conducted in preparing the Financial Statements and the associated audits.

The Internal Auditor confirmed that she was satisfied with the Financial Statements as they were presented to the Audit Committee and as they were before the Board at the meeting.

Some Board members noted a need for further funding support in areas across the College including IT Services and administration and the Provost advised that this will be considered in planning going forward.

Incorporating any amendments approved at subsequent Board meetings

A Board member noted a reliance on student fees and emphasised the importance of diversifying income streams.

The Treasurer/Chief Financial Officer responding to comments from Board members, noted that while it would be preferable to have the pension liability underpinned by legislation, in the meantime it is appropriate to rely on custom and practice. In particular, he noted the recent receipt of funding from the Higher Education Authority in respect of pension liabilities. The Treasurer/Chief Financial Officer also advised that financial modelling had been conducted in relation to potential risks in this regard and that he was satisfied that the current financial position is sustainable.

Mr Kinsley and Mr O'Connor both also advised the Board that they had observed similar arrangements in other State bodies and were satisfied in this regard.

Action/Decision

202.01 The Board considered and approved the memorandum from the Chair of the Audit Committee dated 11 March 2022.

202.02 The Board considered and approved the memorandum from the Treasurer/Chief Financial Officer and Deputy Chief Financial Officer dated 14 March 2022.

202.03 The Board approved the Consolidated Financial Statements for year ended 30 September 2021.

Mr Kinsley left the meeting at this time.

BD/21-22/203 Trinity Endowment Fund Financial Statements for year ended 30 September 2021

Mr Paul O'Connor, PwC; Audit Committee Chair, Mr Dermot McCarthy; Internal Auditor, Ms Fiona McAuliffe; and Deputy Chief Financial Officer, Ms Louise Ryan remained in the meeting for this item.

The Deputy Chief Financial Officer introduced this item with reference to her presentation dated 23 March 2022 which had been circulated. It was noted that the Treasurer/Chief Financial Officer and the Deputy Chief Financial Officer had presented the draft Trinity Endowment Fund Financial Statements for the year ended 30 September 2021 to the Finance Committee on 3 March 2022 and they were also considered by the Audit Committee on 10 March 2022 and that PwC expects to issue an unqualified audit opinion once the financial statements are approved by the Board.

The Deputy Chief Financial Officer provided the Board with an overview of the performance of the Fund for the year in question noting that volatility in markets is expected to continue. She advised the Board of an increase in net assets of the Fund which reflected the significant recovery in equity markets following losses in the previous year due to the Pandemic.

It was noted that overall a positive income return had been observed and that there had also been an increase in capital donations.

The Deputy Chief Financial Officer also informed the Board that a portfolio restructure was ongoing to align with the agreed asset allocations and that the Investment Committee is mindful of adhering to broad Environmental, Social and Corporate Governance (ESG) principles and has recently approved the transition of the equity fund to a newly developed Climate Conscious Fund index.

Responding to a comment from a Board member in respect of reserves in the Schools, the Deputy Chief Financial Officer advised that often such funds are being retained to fund future strategic appointments and developments and that the FSD team regularly engage with the Schools to ensure that there are plans in place to apply any unspent balances.

Incorporating any amendments approved at subsequent Board meetings

In response to a query from a Board member the Deputy Chief Financial Officer advised that a relevant benchmark is applied for each year and that the performance of the fund was on track for the year in question.

The Chair of the Audit Committee recommended the Statements to the Board for approval and Mr O'Connor confirmed that PWC intend to issue an unqualified opinion on the Financial Statements of the Endowment Fund and that there were no specific issues to highlight to the Board.

In response to comments from a Board member, the Treasurer/Chief Financial Officer advised the Board that in the longer term it is anticipated that the funds will have further improved performance noting that there is an increased focus on selecting stocks that meet the required criteria of the ESG goals.

The Deputy Chief Financial Officer, responding to a query from a Board member in respect of benchmarks used by the Investment Committee, clarified that a variety of sources that are internationally benchmarked are considered.

In response to a query from a Board member in respect of the balance between capital and recurrent spending and also in respect of School reserves, the Deputy Chief Financial Officer agreed to liaise directly with the Board member in this regard.

Action/Decision

203.01 The Board considered and approved the memorandum from the Chair of the Audit Committee dated 11 March 2022.

203.02 The Board considered and approved the memorandum from the Treasurer/Chief Financial Officer and Deputy Chief Financial Officer dated 14 March 2022 and the accompanying Trinity Endowment Fund Financial Statements for year ended 30 September 2021.

Ms Ryan and Mr O'Connor left the meeting at this point.

BD/21-22/204

Audit Committee Annual Report to Board 2021/22

Chair of the Audit Committee, Mr Dermot McCarthy and Internal Auditor, Ms Fiona McAuliffe remained in the meeting for this item.

Mr McCarthy provided the Board with an overview of the work of the Audit Committee over the academic year 2021/22 which included the procurement and appointment of new External Auditors for the University.

He advised the Board that a new way of reporting actions and recommendations had been adopted over the year and that a review of the Risk Management Framework had also been conducted.

He advised the Board, that the Audit Committee were of the view that there was a need for continuous review of processes and procedures so that the second line of defence can operate effectively and that the third line of defence only provides assurance and that while the structures in the College were robust, there was some potential for progress in this regard.

The Internal Auditor advised the Board that she fully supported the observations as contained in the Report.

A Board member, noting that there had been improvements in many areas over the year,

Incorporating any amendments approved at subsequent Board meetings

queried whether there is a need for clarity in respect of identifying the top high-level risks for the University.

Mr McCarthy, responding to comments from Board members, advised that there is always scope for reviewing processes and noted the importance of regular testing of processes to ensure their correct implementation and effectiveness.

He also advised that there had been a review of the risk management framework and noted the importance of ensuring a strategic enterprise level of risk setting so that risk guides and informs overall policy and strategy development.

The Provost noting the perception across the University in respect of how decisions are made even though there are decentralised structures, advised that work is ongoing with the Chief Risk Officer as to how best to continue to improve matters going forward. In addition, she noted that the Policy Management Framework, which was in the agenda for the meeting, would also be a helpful tool.

Mr McCarthy responding to comments from a Board member, clarified that operating within a collegiate structure was not a challenge factor, but more so the challenge is to have a control framework aligned to that with effective supports that enable academic leadership to be fully recognised.

Action/Decision

204.01 The Board considered and approved the memorandum from the Chair of the Audit Committee dated 23 March 2022 and the accompanying Audit Committee Annual Report.

Mr McCarthy and Ms McAuliffe left the meeting at this point.

BD/21-22/205 Academic Fees Annual/Single Fees Students and Multi-Annual Students: 2022/23 to 2026/27

Dean of Students, Professor Catherine McCabe and Project Appraisal Manager (Financial Services Division), Mr Paul Coote joined the meeting for this item.

Mr Coote invited the Board's attention to his presentations which had been circulated. He clarified for the Board that the fee under consideration was the student tuition fee. Mr Coote advised the Board that in keeping with the student request for fee certainty, work commenced in Spring 2021 and a Working Group had been established in November 2021 to further consult and develop proposals in respect of student fees. He noted that the Working Group recommended that there is a separate fee setting process for multi-annual students and a second one for annual/single year students. Mr Coote advised that fees are to be set annually for all one-year programmes based on current market conditions and other factors and that commencing with 2022/23 and 2023/24, fees will be agreed by May each year so that students will be aware of full costs before they accept a place and commence their studies.

Mr Coote informed the Board that 6 scenarios had been considered with Scenario 3 (a freeze in fees for 2022/23 and then an increase in fees in the following years) now recommended to the Board for approval. He noted that this scenario also represented the best balance in respect of all the stakeholders views and that fee certainty will assist the University in financial forecasting and will aide students in planning ahead.

The Dean of Students expressed her thanks to the Students' Union and the Graduate Students' Union for their input into the proposal.

The Provost thanked the Dean of Students and Mr Coote and opened the item for discussion

Incorporating any amendments approved at subsequent Board meetings

and comment.

The Board had a wide-ranging discussion where support for and reservations in respect of the proposal were voiced by Board members and the following items were raised:

- The need for greater funding of the 3rd Level Education Sector and a review of the associated funding model.
- The importance of ensuring diversity and inclusion in the student body.
- The need for a timely decision to support planning and the application process.
- The uncertainty in respect of inflation and its impact on the University which in turn could impact on fees.
- The potential for fee increases to impact adversely on student recruitment.
- The advantage of the proposal in terms of providing fee certainty for students.
- An increase in supports for international students would be beneficial.
- The Board's role in overseeing the financial sustainability of the University.
- The potential risk that an increase in inflation may result in a greater fee increase in following years.
- The need to consider other income generating options.
- That without additional income services across the University could face further financial difficulty.
- That the matter would need to be revisited in a very short timeframe and it is likely that greater increases may be required at a later date.
- That an increase in fees was necessary although understandably not popular, particularly as the University is facing increasing operational costs due to rising inflation.
- The risk of commercialising student enrolments.
- The importance of ensuring fee certainty for students was acknowledged.

Following comments from Board members, the Provost and the Vice-Provost/Chief Academic Officer advised the Board that they will continue to actively liaise with Government to address the inadequate State funding of the Sector but that in the short-term a decision in respect of fees was required.

The Provost emphasised the importance of all Board members fully understanding the significance and impact of any decision being made, and suggested that the fees for the coming academic year be frozen and that the proposal for future years be revisited at a future meeting of the Board. She also noted that there are a finite number of ways to generate revenue and noted that commercial revenue streams had been very badly impacted by the Pandemic and that these were sources of funding upon which many activities were reliant.

Mr Coote thanked the members of the Board for giving the proposal careful consideration noting that a decision in respect of any fee increases for future years would need to be agreed by the end of June 2022.

Action/Decision

205.01 The Board considered and discussed the memorandum from the Project Appraisal Manager, Financial Services Division, dated 14 March 2022.

205.02 The Board agreed a freeze in fees for the coming academic year and for the fees for subsequent years to be revisited.

Professor McCabe, Mr Coote, Professor Nolan and Professor Shepherd left the meeting at this point.

BD/21-22/206 Policy Management Framework

This item was deferred to the next meeting of the Board.

BD/21-22/207 Higher Education Strategic Infrastructure Fund (HESIF) Update

The Bursar/Director of Strategic Innovation advised the Board that it is planned to prepare an application for funding to Higher Education Strategic Infrastructure Fund (HESIF) to support the development of a new building for the Law School, a Student Centre and a refurbishment of the Arts Building and that further details would be provided to a future meeting of the Board.

The Board received the report from the Bursar/Director of Strategic Innovation.

BD/21-22/208 Fellowship 2022

The Provost read out the names of those going forward for election to Fellowship and Professorial Fellowship.

Reading out the names of those to be elected to Honorary Fellowship, the Provost provided a brief biography for each of those nominated.

Action/Decision

208.01 The Board approved the nominations for Fellowship, Professorial Fellowship and Honorary Fellowship as presented by the Provost.

BD/21-22/209 Timeline for Assent of the Fellows to New Fellows

The Board approved the memorandum from the Registrar dated 15 March 2022 and the timeline for the assent of the Fellows to new Fellows as proposed.

BD/21-22/210 Annual Officer

The Board noted and approved the memorandum from the Provost dated 15 March 2022 and the nomination of Professor Stephen Smith as Senior Tutor as contained within.

BD/21-22/211 Board Away-Day and revised Board Work Programme 2021/22

This item was deferred to the next meeting of the Board.

BD/21-22/212 University Council

The Board noted and approved the draft Acta of the Council meeting of 9 March 2022.

The Board noted and approved an amendment to the Acta of the Council meeting of 9 February 2022.

BD/21-22/213 Any Other Urgent Business

There was one item of other business as follows:

- (i) **Trinity Brand Commercial Services Limited– Resignation of a Director and Appointment of a Replacement.**

The Bursar/Director of Strategic Innovation advised the Board that Mr Richard Bourke had resigned as a Director of the TBCSL company and proposed that Ms Angie Kinane be appointed as a replacement Director.

The Board noted and approved the resignation and appointment as presented and gratefully acknowledged Mr Bourke's service as a Director of the company.

The Registrar left the meeting at this point.

SECTION B**BD/21-22/214 Board Business**

Incorporating any amendments approved at subsequent Board meetings

- (i) The Board noted the callover updated to 23 February 2022.
- (ii) The Board noted the outcomes from the meetings of 23 February 2022.

BD/21-22/215 Audit Committee

The Board noted and approved the draft minutes of the meetings of 8 December 2021 and 15 February 2022.

BD/21-22/216 Finance Committee

The Board noted and approved the draft minutes of the meetings of 3 March 2022.

SECTION C

BD/21-22/217 Board Working Group on Employment Contract Patterns and Employment Conditions: Membership and Terms of Reference

The Board noted and approved the circulated memorandum from the Provost and the Director of Human Resources dated 21 March 2022.

BD/21-22/218 Higher Degrees

The Board noted the circulated Higher Degrees list, approved by Council on 9 March 2022.

BD/21-22/219 Sealings

The Board noted the sealings, as circulated, and attached as Appendix 1 to this Minute.
This information is restricted due to commercial sensitivity.

BD/21-22/220 Related Entity Financial Reporting

The Board noted the circulated memorandum from the Treasurer/Chief Financial Officer dated 15 March 2022.

BD/21-22/221 Establishment of Eric and Barbara Kinsella Scholarships

The Board noted and approved the circulated memorandum from the School of Engineering dated 10 March 2022.

BD/21-22/222 Membership of the Student Conduct and Capacity Committee

The Board noted and approved the circulated memorandum from the Registrar dated 22 March 2022.

BD/21-22/223 The John Mallet Purser Memorial Lecture 2022

The Board noted and approved the recommendation of the Head of Discipline of Physiology that Sir Peter Ratcliffe FRS, of Oxford University and the Crick Institute, should present the 2022 John Mallet Purser Memorial Lecture.

BD/21-22/224 Annual Governance Statement 2020/21

The Board noted and approved the circulated memorandum from the Secretary to the College dated 10 March 2022.

BD/21-22/225 Higher Education Authority (HEA) Oversight Agreement 2022

The Board noted and approved the circulated memorandum from the Secretary to the College and the Head of Financial Planning and Analysis, Financial Services Division, dated 10 March 2022.

BD/21-22/226 Proposed Loan from Library to National Gallery of Ireland

The Board noted and approved the circulated memorandum from the Librarian and College Archivist dated 10 March 2022.

BD/21-22/227 Chairperson of the Board of the Lir (National Academy of Dramatic Art)

Incorporating any amendments approved at subsequent Board meetings

The Board noted and approved that James Hickey, former Director of Screen Ireland, has been appointed as Chairperson of the Board of the Lir (National Academy of Dramatic Art).

BD/21-22/228 Strategy for Safeguarding College Properties from Flooding

The Board noted and approved the circulated memorandum from the Director of Campus Infrastructure dated 15 March 2022.

SECTION D

In compliance with the Data Protection Acts this information is restricted.

Signed:

Date: