Trinity College Dublin
Coláiste na Tríonóide, Baile Átha Cliath
The University of Dublin

Board Agenda

Trinity Board Room | Trinity Business School Building
Wednesday 28 October 2026 | 10.00 – 13.00

Apologies

Statements of Interest

New Members' Declaration

Section A.1 Policy and Strategic Matters

		Indicative Timing
1.	**Minutes** To **approve** the minutes of the meeting of 30 September 2026	[10.00-10.05] (encl)
2.	**Matters Arising from the Minutes** To **raise** any matters arising	[10.05-10.10]
3.	**Provost's Report** To **receive** a report from the Provost **Strategic Plan: Various Commitments**	[10.10-10.20] (encl)
	Environment and Sustainability Matters	
4.	**Decarbonisation Plan** • **For Board members only** To **note and discuss** the memorandum from the Vice-President for Biodiversity and Climate Action and the Bursar/Chief Strategic Developments Officer dated 15 October 2026 *Professor Jane Stout, Vice-President for Biodiversity and Climate Action, to join the meeting for this item* **Strategic Plan: Foundational to all Commitments**	[10.20-10.40] (encl)
	Critical Infrastructure Matters	
5.	**Strategic Capital Projects Dashboard** • **For Board members only** To **receive** an update from the Bursar/Chief Strategic Developments Officer **Strategic Plan: Commitment 5**	[10.40-10.50] (encl)

6.	**Introduction to our Digital Transformation Partner – Public Digital** • **For Board members only** To **note and discuss** the presentation from Public Digital dated 19 October 2026 *Mr Rob Miller and Mr Mike Bracken (online), both at Public Digital, Mr Patrick Magee, Director of IT Services, and Ms Amy Sweetman, Communications and Engagement Officer, Office of the Chief Operating Officer, to join the meeting for this item* **Strategic Plan: Commitment 6**	[10.50-11.30] (encl)
	Break	[11.30-11.40]
7.	**Financial/Audit Matters** **Quarterly Financial Review and Forecasts Q3 2025/26** • **For Board members only** To **note and discuss** the presentation from the Treasurer/Chief Financial Officer dated October 2026	[11.40-12.10] (encl)
	People and Culture Matters	
8.	**Disciplinary Panel (Academic Staff)** • **For Board members only** (i) To **note** the memorandum from the Secretary to the College/Director of Governance and the Deputy College Solicitor dated xx October 2026 (ii) To **consider and approve** the report of the Chairperson of the Disciplinary Panel dated xx October 2026	[12.10-12.20] (to be tabled) (to be tabled)
	Other	
9.	**College Officers** • **For Board members only** To **approve** the memorandum from the Provost dated xx October 2026	[12.20-12.25] (to be tabled)
10.	**Any Other Urgent Business**	[12.25-12.30]
	Section A.2[i] Policy Matters already considered by Principal Committees	
11.	**Risk and Compliance Committee Annual Report 2025/26** To **note and approve** the memorandum and report from the Chair of the Risk and Compliance Committee and the Secretary to the College/Director of Governance dated 6 October 2026	(encl)

[i] Section A2 items have been fully considered by the relevant Committee. Board members are asked to inform the Secretary to the College if they wish discussion on any of the items in Section A2 by 5pm on the Monday before the meeting. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

12.	**Recognition and Procedure Agreement between the University of Dublin, Trinity College Dublin, and the Services Industrial Professional Technical Union (SIPTU)** To **note and approve** the memorandum from the Director of Human Resources dated 20 October 2026	(encl)

Section B – Minutes from Committees

13.	**Board Business - Callover** To **note** the callover updated to 30 September 2026	(encl)
14.	**Audit Committee** To **note and approve** the minutes of the meeting of 4 June 2026 and to **note** the executive summary	(encls)
15.	**Finance Committee** To **note and approve** the draft minutes of the meeting of 6 October2026 and to **note** the executive summary	(encl)
16.	**People and Culture Committee** To **note and approve** the minutes of the meeting of 8 June 2026 and to **note** the executive summary	(encls)
17.	**Risk and Compliance Committee** To **note and approve** the draft minutes of the meeting of 6 October2026 and to **note** the executive summary	(encls)

Section C[ii] - Matters for Noting and Approval

18.	**Policy Management Annual Report 2025/26** To **note and approve** the memorandum from the Secretary to the College/Director of Governance, dated 6 October 2026	(encl)
19.	**Revised Terms of Reference** To **note and approve** the memorandum from the Governance Manager dated 19 October 2026 and the revised terms of reference for the following committees: **(i) Quality Committee (Amended) (Compliance Committee)** **(ii) Risk and Compliance (Principal Committee)**	(encl)
20.	**College Tutors** To **note and approve** the memorandum from the Senior Tutor dated 16 October 2026	(encl)

21. Prizes and Other Awards

(i) Gold Medal Nominations (encl)

To **note and approve** the memorandum from the Senior Lecturer and Dean of Undergraduate Studies dated 13 October 2026

(ii) Various Funds and Awards – Calendar Entries (encl)

To **note and approve** the memorandum from Trinity Development and Alumni dated 19 October 2026

22. Trinity Nomination to the Dublin Dental University Hospital Board - Amendment

To **note and approve** the nomination of Professor John Reynolds to the Board of the Dublin Dental University Hospital for a period of four-years from 2026/27 to 2029/30, to replace Professor Martine Smith

23. Higher Degrees (encl)

To **note** the higher degrees approved by Council, on 15 October 2026, by written procedure

24. Sealings (encl)

- **For Board members only**

To **note** the sealings

25. Related Entity Financial Reporting (encl)

To note the memorandum from the Treasurer/Chief Financial Officer dated 20 October 2026

Section D[ii] – Personnel Matters

In compliance with the Data Protection Acts, this information is restricted.

[ii] Board members are asked to inform the Secretary to the College if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.