Trinity College Dublin
Coláiste na Tríonóide, Baile Átha Cliath
The University of Dublin

Board Agenda

Trinity Board Room | Trinity Business School Building
Wednesday 30 September 2026 | 10.00 – 12.30

Apologies

Statements of Interest

New Members' Declaration

Section A.1 Policy and Strategic Matters

		Indicative Timing
1.	**Minutes** To **approve** the following: (i) Minutes of the meeting of 17 June 2026 (ii) Minutes of the meeting of 8 July 2026	[10.00-10.05] (encl) (encl)
2.	**Matters Arising from the Minutes** To **raise** any matters arising	[10.05-10.10]
3.	**Provost's Report** To **receive** a report from the Provost **Strategic Plan: Various Commitments**	[10.10-10.25] (encl)
	Critical Infrastructure Matters	
4.	**Strategic Capital Projects Dashboard** • **For Board members only** To **receive** an update from the Bursar/Chief Strategic Developments Officer **Strategic Plan: Commitment 5**	[10.25-10.35] (encl)
	Other	
5.	**Provost Appointment Process – Update on Recommendations** • **For Board members only** To **consider and approve** the memorandum from the Chairperson of the Board and the Secretary to the College/Director of Governance dated 22 September 2026	[10.35-10.55] (encl)

6.	**Proposed Changes to the Consolidated Statutes, 2010** **(i) Schedule 4 to Chapter on Board (Reserved Business)** **(ii) Chapter on Committees with Schedule 1 (Finance Committee) and Schedule 2 (Detailed Provisions Relating Committees)** To **consider and approve** the memorandum from the Registrar dated xx September 2026 *Professor Neville Cox, Registrar, to join the meeting for this item*	[10.55-11.05] (to follow)
	Break	[11.05-11.15]
7.	**Nomination of Chairperson** To **consider and approve** the memorandum from the Secretary to the College/Director of Governance dated 11 September 2026	[11.15-11.25] (encl)
8.	**Board Member Replacement** To **consider and approve** the memorandum from the Secretary to the College/Director of Governance dated 22 September 2026	[11.25-11.35] (encl)
9.	**Draft Board Work Programme 2026/27** To **note and discuss** the memorandum from the Secretary to the College/Director of Governance and the Governance Manger dated 23 September 2026	[11.35-11.45] (encl)
10.	**Visitors** To **receive** a verbal report from the Secretary to the College/Director of Governance	[11.45-11.50]
11.	**Any Other Urgent Business**	[11.50-11.55]
	Section A.2[i] Policy Matters already considered by Principal Committees	
12.	**Critical Infrastructure Committee Activities' Report 2025/26** To **note and approve** the memorandum and report from the Chair of the Critical Infrastructure Committee and the Bursar/Chief Strategic Developments Officer dated 15 September 2026	(encl)
	Section B – Minutes from Committees	

[i] Section A2 items have been fully considered by the relevant Committee. Board members are asked to inform the Secretary to the College if they wish discussion on any of the items in Section A2 by 5pm on the Monday before the meeting. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

13.	**Board Business - Callover** To **note** the callover updated to 17 June 2026	(encl)
14.	**Critical Infrastructure Committee** To **note and approve** the minutes of the meeting of 10 June 2026 and to **note** the executive summary	(encls)

Section C^{ii} - Matters for Noting and Approval

15.	**Administrative Procedures in the Summer Session** To **note** the memorandum from the Secretary to the College/Director of Governance and the Governance Manager dated 22 September 2026	(encls)
16.	**Actioning Commitment 2.1 *Thrive* - A New Model for Supporting Lifelong Learning – Response to Board Questions** • **For Board members only** To **note** the memorandum from the Vice-Provost/Chief Academic Officer and the Executive Director, Academic Services Division, dated 22 September 2026	(encl)
17.	**Revised Terms of Reference** To **note and approve** the revised terms of reference for the following committees:	
	(i) Critical Infrastructure Committee (Principal Committee)	(encl)
	(ii) Quality Committee (Compliance Committee)	(encl)
18.	**Membership of Committees of Board** To **note and approve** the memorandum from the Registrar dated 22 September 2026	(encl)
19.	**Membership of the Student Conduct Committee** To **note and approve** the memorandum from the Registrar dated 22 September 2026	(encl)
20.	**Membership of the Advisory Committee on Honorary Degrees** To **note** the memorandum from the Registrar dated 22 September 2026	(encl)
21.	**Head of School** To **note and approve** the nomination of Professor Nicola Carr as the Head of the School of Social Work and Social Policy for a second term to the end of Trinity Term 2028	
22.	**Gifting of Oak Bookcase (‘House of Lords’ Bookcase)** To **note and approve** the memorandum from the Secretary to the College/Director of Governance dated 20 September 2026	(encl)

23. **Trinity Ball 2027** (encl)
To **note and approve** the memorandum from the Secretary to the College/Director of Governance dated 17 August 2026

24. **Prizes and Other Awards – Gold Medal Nominations** (encl)
To **note and approve** the memorandum from the Senior Lecturer and Dean of Undergraduate Studies dated 18 September 2026

25. **John Mallet Purser Memorial Lecture 2026**
To **note and approve** the recommendation that Professor David Poole, University Distinguished Professor and holder of the Coffman Chair for Distinguished University Teaching Scholars and the Elizabeth Chapin Burke Chair in Health and Human Sciences, Kansas State University, should deliver the John Mallet Purser Memorial Lecture in Michaelmas Term 2026

26. **Chair of the Trustees of the Marino Institute of Education** (encl)
To **note and approve** the memorandum from the Provost dated 18 September 2026

27. **Trinity Nomination to the Dublin Dental University Hospital Board**
To **note and approve** the nomination of Professor David Hevey, Dean of Graduate Studies, to the Board of the Dublin Dental University Hospital for a period of four-years from 2026/27 to 2029/30, to replace Professor Martine Smith

28. **Sealings** (encl)

- **For Board members only**

To **note** the sealings

29. **Library Loan Request – Selection of items from the Fagel Collection** (encl)

- **For Board members only**

To **note and approve** the memorandum from the Librarian and College Archivist dated 14 September 2026

Section D[ii] – Personnel Matters

none

[ii] Board members are asked to inform the Secretary to the College if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.