



# Board Agenda

Trinity Board Room | Trinity Business School Building

Wednesday 13 May 2026 | 09.30 – 13.30

Apologies

Statements of Interest

New Members' Declaration

## Section A.1 Policy and Strategic Matters

	Indicative Timing
<b>1. Minutes</b>	[09.30-09.35]
To <b>approve</b> the following	
(i) Minutes of the meeting of 25 March 2026	(encl)
(ii) Minutes of the meeting of 20 April 2026 (Trinity Monday)	(encl)
<b>2. Matters Arising from the Minutes</b>	[09.35-09.40]
To <b>raise</b> any matters arising	
<b>3. Provost's Report</b>	[09.40-09.50]
To <b>receive</b> a report from the Provost	(encl)
<b>Strategic Plan: Various Commitments</b>	
<b>Major Strategy Item</b>	
<b>4. Strategic Plan 2025-2030</b>	[09.50-10.20]
<b>All Campuses Masterplan</b>	(encl)
• For Board members only	
To <b>consider and approve</b> the memorandum from the Bursar/Chief Strategic Developments Officer dated 5 May 2026	
<i>Mr Kieran Brassil, Head of Space Management and Workplace Strategy, to join the meeting for this item</i>	
<b>Strategic Plan: Commitment 5</b>	

## Financial/Audit Matters

5. **Quarterly Financial Review and Forecasts Q1 2025/26** [10.20-10.40]  
(encl)  
  - For Board members only
 To **note and discuss** the presentation from the Treasurer/Chief Financial Officer dated 1 May 2026
6. **Stack B Loan Refinancing** [10.40-10.55]  
(encl)  
  - For Board members only
 To **consider and approve** the memorandum from the Director of Campus Infrastructure, Treasurer/Chief Financial Officer, and the Bursar/Chief Strategic Developments Officer, dated 1 May 2026  
*Mr Mike Clark, Director of Campus Infrastructure, and Mr Paul Coote, Project Appraisal Manager, to join the meeting for this item*
7. **Fee Certainty Proposal and Academic Fees for Multi-Annual Students 2027/28 to 2031/32** [10.55-11.10]  
(encl)  
  - For Board members only
 To **consider and approve** the memorandum from the Financial Operations Manager dated 5 May 2026  
*Ms Jillian Heery, Financial Operations Manager, to join meeting for this item*
- Critical Infrastructure Matters**
8. **Strategic Capital Projects Dashboard** [11.10-11.20]  
(encl)  
  - For Board members only
 To **receive** an update from the Bursar/Chief Strategic Developments Officer  
**Strategic Plan: Commitment 5**
9. **National Student Accommodation Strategy 2026-2035** [11.20-11.30]  
(encl)  
  - For Board members only
 To **note and discuss** the memorandum from the Bursar/Chief Strategic Developments Officer and the Chief Operating Officer dated 5 May 2026  
**Strategic Plan: Commitment 3**

**Break**

[11.30-11.40]

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| <b>10.</b> | <b>Old Library Redevelopment Project</b> <ul style="list-style-type: none"> <li>• <b>For Board members only</b></li> </ul> <p>To <b>consider and approve</b> the presentation from the Senior Dean, the Programme Manager for Strategic Projects, Project Manager for the Old Library Redevelopment and the Project Manager Capital Projects dated 5 May 2026<br/><i>Professor Eoin O’Sullivan, Senior Dean, Ms Edwina Hegarty, Programme Manager for Strategic Projects, Ms Charlotte Daum, Project Manager Old Library Redevelopment, and Ms Beatrice Moran, Project Manager Capital Projects, to join the meeting for this item</i></p> <p><b>Strategic Plan: Commitments 5</b></p> <p><b>Other</b></p> | [11.40-12.00]<br>(encl)         |
| <b>11.</b> | <b>Report of the Working Group on the Provost Appointment Process</b> <ul style="list-style-type: none"> <li>• <b>For Board members only</b></li> </ul> <p>To <b>receive</b> the report from the Registrar and the Secretary to the College/Director of Governance, on behalf of the Working Group on the Provost’s Appointment Process dated December 2025<br/><i>Professor Neville Cox, Registrar, to join the meeting for this item</i></p>   | [12.00-12.30]<br>(encl)         |
| <b>12.</b> | <b>Honorary Degrees</b> <ul style="list-style-type: none"> <li>• <b>For Board members only</b></li> </ul> <p>To <b>approve</b> the memorandum from the Registrar dated xx May 2026<br/><i>Professor Neville Cox, Registrar, to remain in the meeting for this item</i></p>   | [12.30-12.35]<br>(to be tabled) |
| <b>13.</b> | <b>Annual Officers</b> <ul style="list-style-type: none"> <li>• <b>For Board members only</b></li> </ul> <p>To <b>approve</b> the memorandum from the Provost dated xx May 2026</p>  | [12.35-12.40]<br>(to be tabled) |
| <b>14.</b> | <b>Any Other Urgent Business</b>   | [12.40-12.45]                   |

## Section A.2<sup>i</sup> Policy Matters already considered by Principal Committees

## Section B – Minutes from Committees

<sup>i</sup> Section A2 items have been fully considered by the relevant Committee. Board members are asked to inform the Secretary to the College if they wish discussion on any of the items in Section A2 by 5pm on the Monday before the meeting. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

- 15. Board Business - Callover** (encl)  
To note the callover updated to 25 March 2026
- 16. University Council** (encl)  
To note and approve the draft acta of the meeting of 8 April 2026
- 17. Critical Infrastructure Committee** (encls)  
To note and approve the minutes of the meeting of 17 February 2026 and to note the executive summary
- 18. Finance Committee** (encls)  
To note and approve the draft minutes of the meeting of 23 April 2026 and to note the executive summary

## Section C<sup>ii</sup> - Matters for Noting and Approval

- 19. Board Membership**
- (i) To note that Ms Rachel Mathews-McKay has resigned, with effect from 24 March 2026, and that Mr Andrew Duffin is to be a member of Board for the remainder of Ms Mathews-McKay's term to the end of the 2027/28 academic year. Mr Duffin fulfils the criteria set out in the Consolidated Statutes, 2010, as the candidate from the same constituency who achieved the highest number of votes, without being elected, having received votes equivalent to at least one-third of the quota for that constituency
- (ii) **External Board Member** (encl)  
To note and approve the memorandum from the Secretary to the College/Director of Governance dated 5 May 2026
- 20. Consolidated Statutes, 2010, Assents of the Fellows** (to follow)  
To note the memorandum from the Registrar dated xx May 2026
- 21. Faculty Dean**  
To note and approve the nomination of Professor Padraic Fallon as the Dean of Health Sciences from 1 June 2026 to the end of Trinity Term 2031
- 22. Heads of School**  
To note and approve the following:
- (i) Professor Nicola Carr as the Acting Head of the School of Social Work and Social Policy from 20 January to 31 August 2026
- (ii) Professor Graeme Murdock as the Head of the School of Histories and Humanities from 1 June 2026 to the end of Trinity Term 2029
- (iii) Professor Gillian Wylie as the Head of the School of Religions, Theology, and Peace Studies, for a second term of one year, until the end of Trinity Term 2027

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| <b>23.</b> | <b>Higher Degrees</b><br>To <u>note</u> the Higher Degrees approved by Council on 8 April 2026   | (encl)      |
| <b>24.</b> | <b>Prizes and Other Awards - Establishment of the AtkinsRéalís Prizes in Engineering</b><br>To <u>note and approve</u> the memorandum from the School of Engineering dated 23 April 2026   | (encl)      |
| <b>25.</b> | <b>Library Loan Request – Ricemarch Psalter/Sallwyr Rhygyfarch (TCD MS 50)</b><br><ul style="list-style-type: none"> <li>• <b>For Board members only</b></li> </ul> To <u>note and approve</u> the memorandum from the Librarian and College Archivist dated 28 April 2026 | (encl)      |
| <b>26.</b> | <b>Sealings</b><br><ul style="list-style-type: none"> <li>• <b>For Board members only</b></li> </ul> To <u>note</u> the sealings   | (encl)      |
| <b>27.</b> | <b>HEA Review of the Governance, Oversight and Rationale for Subsidiaries, Foundations and Trusts in Designated Higher Education Institutions</b><br>To <u>note</u> the memorandum from the Deputy Secretary to the College dated 6 May 2026                               | (encl)      |
| <b>28.</b> | <b>HEAnet CLG renamed Asiera CLG</b><br>To <u>note</u> the memorandum from the Secretary to the College/Director of Governance dated 5 May 2026  | (encl)      |
| <b>29.</b> | <b>Dates of Board meetings 2026/27</b><br>To <u>note and approve</u> the memorandum from the Secretary to the College/Director of Governance, and the Governance Manager, dated x May 2026   | (to follow) |

## Section D<sup>ii</sup> – Personnel Matters

In compliance with the Data Protection Acts, this information is restricted.

<sup>ii</sup> Board members are asked to inform the Secretary to the College if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.