

Board Agenda

Trinity Board Room | Trinity Business School Building Wednesday 4 June 2025 | 09.30 – 13.30

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Statements of Interest

New Members' Declaration

	Section A.1 Policy and Strategic Matters				
		Indicative			
		Timing			
1.	Minutes	[09.30-09.35]			
	To <u>approve</u> the following:				
	(i) Minutes of the meeting of 26 March 2025	(encl)			
	(ii) Minutes of the meeting of 28 April 2025 (Trinity Monday)	(encl)			
	Matters Arising from the Minutes	[09.35-09.40]			
2.	Matters Arising from the Minutes	[05.55 05.40]			
	To <u>raise</u> any matters arising				
3.	Provost's Report	[09.40-09.50]			
	To <u>receive</u> a report from the Provost				
	Major Strategy Item				
4.	Strategic Plan 2025-2030	[09.50-10.40]			
	Circulated for Board members only				
	(i) To consider and approve the memorandum from the Provost dated 28 May	(encl)			
	2025				
	(ii) To consider and approve the Strategic Plan 2025-2030	(encl)			
	(iii) To <u>receive</u> a presentation on the 5-year financial forecasts and related risks	(encl)			
	from Treasurer/Chief Financial Officer and the Head of Financial Planning and				
	Analysis dated 28 May 2025				
	Mr Keith Creedon, Head of Financial Planning and Analysis, to join the meeting for				
	this item.				

5.	Report of the Taskforce on Academic and Institutional International Links • Circulated for Board members only To consider and approve the report from the Taskforce on Academic and Institutional International Links for progression to the relevant College committees dated 27 May 2025 Professor Eoin O'Sullivan, Senior Dean, to join the meeting for this item	[10.40-11.30] (encl)
	Break	[11.30-11.40]
6.	Financial/Audit Matters Quarterly Financial Review and Forecasts Q1 and Q2 2024/25 • Circulated for Board members only To note and discuss the presentation from the Treasurer/Chief Financial Officer dated 27 May 2025	[11.40-12.00] (encl)
7.	Critical Infrastructure Matters Strategic Capital Projects Dashboard • Circulated for Board members only To receive an update from the Bursar/Chief Strategic Developments Officer	[12.00-12.10] (encl)
8.	Laidlaw Library Project ■ Circulated for Board members only To <u>consider and approve</u> the presentation from the Project Sponsor dated 26 May 2025 Professor Kevin O'Kelly, Project Sponsor, and Mr Stephen Walsh, Programme Manager for Strategic Projects, to join the meeting for this item	[12.10-12.30] (encl)
9.	Old Library Redevelopment Project • Circulated for Board members only To consider and approve the presentation from the Senior Dean and the Senior Programme Manager for Strategic Projects, dated 27 May 2025 Professor Eoin O'Sullivan, Senior Dean, Ms Edwina Hegarty, Senior Programme Manager for Strategic Projects, to join the meeting for this item	[12.30-12.50] (encl)
10.	Other Trinity Legacies Review Working Group – Recommendation to Board • Circulated for Board members only To consider and approve the memorandum from the Provost dated 28 May 2025 Professor Eoin O'Sullivan, Senior Dean, to remain in the meeting for this item	[12.50-12.55] (encl)

[12.55-13.05] **Proposed Changes to the Consolidated Statutes, 2010** 11. (encls) Schedule 2 to Chapter on Units (Deans, Heads and other Office-holders) (ii) Schedule 3 to Chapter on Units (Committees of Academic Units) (iii) Schedule 1 to Chapter on Chancellor (Nomination and Election of the **Chancellor and Pro-Chancellors**) (iv) Schedule 3 to Chapter on College Community (Academic Dress) To consider and approve the memorandum from the Registrar dated 27 May 2025 Professor Neville Cox, Registrar, to join the meeting for this item [13.05-13.10] Consolidated Statutes, 2010, Assent of the Fellows **12.** To **receive** a verbal report from the Registrar Professor Neville Cox, Registrar, to remain in the meeting for this item Annual Officers [13.10-13.15] 13. (to be tabled) For Board members only To approve the memorandum from the Provost dated 27 May 2025 Any Other Urgent Business 14. Section A.2ⁱ Policy Matters already considered by Principal **Committees** Revised Treasury Policy (encl) **15.** Circulated for Board members only To note and approve the memorandum from the Project Appraisal Manager and the Corporate Finance Accountant dated 21 May 2025 16. **Revised Sustainability Policy** (encl) To note and approve the memorandum from Vice-President for Biodiversity and Climate Action dated 27 May 2025 (encl) **17.** Revised Protected Disclosures (Whistleblowing) Policy To **note and approve** the memorandum from the Secretary to the College/Director of Governance dated 27 May 2025 (encl) 18. Library Trinity College Dublin Annual Report 2023/24 To note and approve the report from the Librarian and College Archivist dated 23

May 2025

ⁱ Section A2 items have been fully considered by the relevant Committee. Board members are asked to inform the Secretary to the College if they wish discussion on any of the items in Section A2 by 5pm on the Monday before the meeting. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

(encl) **Open Licensing of the Library's Digitised Content Policy** To **note and approve** the documentation from the Librarian and College Archivist dated 23 May 2025 Section B – Minutes from Committees **Board Business - Callover** (encl) 20. To **note** the callover updated to 26 March 2025 **University Council** 21. To **note and approve** the following: (encl) Acta of the meeting of 16 April 2025 (i) (encl) Draft acta of the meeting of 14 May 2025 (ii) Audit Committee (encl) 22. To **note and approve** the minutes of the meeting of 13 March 2025 **Critical Infrastructure Committee** (encl) 23. To note and approve the minutes of the meeting of 13 February 2025 **Finance Committee** (encl) 24. To **note and approve** the draft minutes of the meeting of 10 April 2025 **People and Culture Committee** 25. To **note and approve** the following: (i) Amended minutes of the meeting of 28 November 2025 (encl) (ii) Minutes of the meeting of 13 February 2025 (encl) 26. **Quality Committee** (encl) To **note and approve** the draft minutes of the meeting of 1 May 2025 (encl) **Risk and Compliance Committee** 27. To note and approve the draft minutes of the meeting of 22 May 2025 Section Cii - Matters for Noting and Approval 28. **Board Business Approved by Written Procedure** (encl) To note that the enclosed memorandum from the Provost, dated 28 March 2025, was approved by Board on 31 March 2025

Administrative Procedures Summer Session 29.

To note and approve that items of routine College business relating to Board will be dealt with by the Provost or Vice-Provost/Chief Academic Officer between the last Board meeting of 2024/25 (4 June 2025) and the first Board meeting of 2025/26 (17 September 2025), and a report will be made to Board at its meeting of 17 September 2025

Heads of School 30.

- To **note and approve** the following nominations:
 - (a) Professor Colin Doherty as Head of the School of Medicine for a second term to the last day of Trinity Term 2028
 - (b) Professor Astrid Sasse as Head of the School of Pharmacy and Pharmaceutical Sciences from 2 June 2025 to the last day of Trinity
 - (c) Professor Matthew Saunders as the Head of the School of Natural Sciences from 2 June 2025 to the last day of Trinity Term 2028
 - (d) Professor Katrin Wendland as Head of the School of Mathematics from 2 June 2025 to the last day of Trinity Term 2028
 - (e) Professor Anil Kokaram as Head of the School of Engineering from 2 June 2025 to the end of Trinity Term 2028
 - (f) Professor Paul O'Grady as Head of the School of Social Sciences and Philosophy for a second term to the end of Trinity Term 2030
- (ii) To **note and approve** the memorandum the Dean of the Faculty of Science, Technology, Engineering and Mathematics and Professor John Donegan, School of Physics, in relation to the Head of the School of Physics, dated 26 May 2025

Internal Audit Charter 31.

To note and approve the memorandum from the Internal Auditor dated 27 May 2025

Audit Committee Revised Terms of Reference 32.

To **note and approve** the memorandum from the Audit Committee dated 27 May 2025

33. **Academic Appeals Committee Membership**

To **note** the memorandum from the Registrar dated 27 May 2025

Almanack 2025 - 2026 34.

To note and approve the memorandum from the Editor of the University Calendar dated 26 May 2025

(encl)

(encl)

(encl)

(encl)

(encl)

35. **Pro-Chancellors** To **note** that the following have been elected as Pro-Chancellors of the University of Dublin to take up post at the start of the 2025/26 academic year, or as soon as possible thereafter: Hugo MacNeill, BA (Econ.), Sch. (Commencing 2025/26) (i) (ii) Mark Orr, King's Counsel, BA (Mod) Legal Science (filling current vacancy) (iii) Gerard McHugh, FTCD, MA (Sheffield), MA (Dub.), PhD (Loughborough) (Commencing 2025/26) 36. **Prizes and Other Awards Establishment of Capstone Project Prize in Psychology** (encl) To **note and approve** the memorandum from the School of Psychology dated 7 May 2025 (ii) Establishment of the Professor John Monaghan Prize (encl) To **note and approve** the memorandum from the School of Engineering dated 23 May 2025 (iii) Amendment of the Edge Prizes in Botany and the Establishment of the (encl) **David Jeffrey Prizes in Environmental Sciences** To **note and approve** the memorandum from the Discipline of Botany dated 9 April 2025 (iv) Establishment of the Coey Medal and Prize in Physics and removal of the (encl) **Tercentenary of Physics in Trinity Medal and Prize** To **note and approve** the memorandum from the School of Physics dated 7 May 2025 (v) Establishment of the George Maher Entrance Exhibitions (to follow) To **note and approve** the memorandum from the Vice-Provost/Chief Academic Officer dated xx May 2025 (encl) 37. **Conflict of Interests Report 2024** To **note** the memorandum from the Deputy Secretary to the College and the Secretary to the College/Director of Governance dated 22 May 2025 (encl) 38. **Annual Governance Statement 2023/24** To **note** the memorandum from the Deputy Secretary to the College and the Secretary to the College/Director of Governance dated 22 May 2025 39. **Higher Degrees** To **note** the Higher Degrees, approved by Council on: (i) 16 April 2025 (encl) (ii) 14 May 2025 (encl) **Change in Company Directorships** (encl) 40. To note and approve the memorandum from the Governance Manager dated 27 May 2025 (encl) **Associated Companies - Directors' Reports to Board** 41. To note and approve the memorandum from Secretary to the College/Director of Governance dated 27 May 2025

42.	Sealings	(encl)
72.	Circulated for Board members only	(= = 7
	To <u>note</u> the sealings	
43.	College Tutor Nominations	(encl)
	To <u>note and approve</u> the memorandum from the Senior Tutor dated 26 May 2025	
44.	Library Loan Request – Dun Emer and Cuala Press Items	(encl)
	Circulated for Board members only	, ,
	To <u>note and approve</u> the memorandum from the Librarian and College Archivist	
	dated 17 May 2025	
45	Trinity College Dublin Applied Deposit 2022/24	(encl)
45.	Trinity College Dublin Annual Report 2023/24 To note and approve the report from the Deputy Director, Trinity	(enci)
	Communications, dated 26 May 2025	
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46.	John Mallet Purser Lectureship Memorial Lecture 2025	
	To <u>note and approve</u> the recommendation from the Head of Discipline of	
	Physiology that Mr Oran Finegan, Office of the Director of Authorised	
	Intervention, Tuam, should deliver the John Mallet Purser Memorial Lecture in 2025	
47.	Chaplaincy	
	To note that Rev. Gerry Clinton will serve as the Presbyterian Chaplain in the	
	College Chaplaincy	
	Section D" – Personnel Matters	
	In compliance with the Data Protection Acts, this information is restricted.	
	Section E – Non-Executive Meeting	[13.15-13.45]
	Section L Non-Executive Meeting	
48.	Functioning of the Board – Assessment and Recommendations	[13.15-13.30]
	To <u>discuss</u> the functioning of the Board	
	Chanding and are of the Decard (incl. Decard March Duranters)	[12 20 12 45]
49.	Standing orders of the Board (incl. Board Work Programme) –	[13.30-13.45]
	Assessment and Recommendations	

ⁱⁱ Board members are asked to inform the Secretary to the College if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

To <u>discuss</u> the standing orders of the Board