



# Board Agenda

Trinity Board Room | Trinity Business School Building  
Wednesday 26 March 2025 | 09.30 – 13.30

Apologies

Statements of Interest

New Members' Declaration

## Section A.1 Policy and Strategic Matters

	Indicative Timing
<b>1. Minutes</b> To <b>approve</b> the minutes of the meeting of 26 February 2025	[09.30-09.35] (encl)
<b>2. Matters Arising from the Minutes</b> To <b>raise</b> any matters arising	[09.35-09.40]
<b>3. Provost's Report</b> To <b>receive</b> a report from the Provost	[09.40-09.50]
<b>Critical Infrastructure Matters</b>	
<b>4. Strategic Capital Projects Dashboard</b> <ul style="list-style-type: none"><li>Circulated for Board members only</li></ul> To <b>receive</b> an update from the Bursar/Director of Strategic Innovation	[09.50-09.55] (encl)
<b>5. Laidlaw Library Project</b> <ul style="list-style-type: none"><li>Circulated for Board members only</li></ul> To <b>consider and approve</b> the presentation from the Project Sponsor dated 18 March 2025 <i>Professor Kevin O'Kelly, Project Sponsor, and Mr Stephen Walsh, Programme Manager in Strategic Projects, to join the meeting for this item</i>	[09.55-10.10] (encl)

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|-----------|---|--------------------------------|
| <b>6.</b> | <b>E3 Learning Foundry Capital Programme Update</b>   | <b>[10.10-10.30]</b><br>(encl) |
|           | <ul style="list-style-type: none"> <li>• <b>Circulated for Board members only</b></li> </ul> <p>To <b><u>consider and approve</u></b> the presentation from the Dean of Development, the Director of Campus Infrastructure, and the Programme Manager for Strategic Projects, dated 18 March 2025</p> <p><i>Professor Gerard McHugh, Dean of Development and Programme Sponsor, Mr Mike Clark, Director of Campus Infrastructure, Ms Edwina Hegarty, Programme Manager for Strategic Projects, Mr Leo Harmon, Independent Monitor, to join the meeting for this item</i></p>  |                                |
|           | <b>Financial/Audit Matters</b>  |                                |
| <b>7.</b> | <b>Annual Report and Consolidated Financial Statements for year ended 30 September 2024 and associated Letters of Representation to PwC and the C&amp;AG</b>  | <b>[10.35-11.00]</b>           |
|           | <ul style="list-style-type: none"> <li>• <b>Circulated for Board members only</b></li> </ul> <p>(i) To <b><u>consider and approve</u></b> the memorandum from the Chair of the Audit Committee dated 18 March 2025 (encl)</p> <p>(ii) To <b><u>consider and approve</u></b> the documentation from the Treasurer/Chief Financial Officer and the Deputy Chief Financial Officer dated 19 March 2025 (encl)</p> <p><i>Ms Mary Henry and Mr Ronan O'Regan, C&amp;AG, Mr Paul O'Connor, PwC, Mr Patrick Moore, Deputy Chief Financial Officer, Mr Brendan McDonagh, Audit Committee Chair, and Ms Fiona McAuliffe, Internal Auditor, to join the meeting for this item</i></p> |                                |
| <b>8.</b> | <b>Trinity Endowment Fund Financial Statements for year ended 30 September 2024</b>   | <b>[11.00-11.15]</b>           |
|           | <ul style="list-style-type: none"> <li>• <b>Circulated for Board members only</b></li> </ul> <p>(i) To <b><u>consider and approve</u></b> the memorandum from the Chair of the Audit Committee dated 18 March 2025 (encl)</p> <p>(ii) To <b><u>consider and approve</u></b> the documentation from the Treasurer/Chief Financial Officer and the Deputy Chief Financial Officer dated 19 March 2025 (encl)</p> <p><i>Mr Paul O'Connor, PwC, Mr Patrick Moore, Deputy Chief Financial Officer, Mr Brendan McDonagh, Audit Committee Chair, and Ms Fiona McAuliffe, Internal Auditor, to remain in the meeting for this item</i></p>  |                                |
| <b>9.</b> | <b>Audit Committee Annual Report to Board 2024/2025</b>   | <b>[11.15-11.30]</b><br>(encl) |
|           | <ul style="list-style-type: none"> <li>• <b>Circulated for Board members only</b></li> </ul> <p>To <b><u>note and discuss</u></b> the annual report from the Audit Committee dated March 2025</p> <p><i>Mr Brendan McDonagh, Chair of the Audit Committee, and Ms Fiona McAuliffe, Internal Auditor, to remain in the meeting for this item</i></p>   |                                |

**Break****[11.30-11.40]**

## Risk and Compliance Matters

10. **Report from the Chair of the Risk and Compliance Committee** [11.40-11.45]  
To receive a verbal report from the Chair of the Risk and Compliance Committee
11. **Annual Governance Statement** [11.45-11.55]  
To consider and approve the memorandum from the Deputy Secretary to the College and the Secretary to the College/Director of Governance, dated 18 March 2025 (encl)

## People and Culture Matters

12. **Senior Academic Promotions Review Update** [11.55-12.05]  
To receive an update from the Vice-Provost/Chief Academic Officer dated 18 March 2025 (encl)

## Other

13. **Proposed Changes to the 2010 Consolidated Statutes** [12.05-12.25]  
(i) Chapter on Student Conduct and Capacity, and related Schedules (encls)  
(ii) Chapter on Visitors  
(iii) Chapter on Scholars  
(iv) Chapter on Board  
(v) Related Code of Practice for Student Disciplinary Investigations  
To consider and approve the memorandum from the Registrar dated 17 February 2025  
*Professor Neville Cox, Registrar, Professor Philip Coleman, former Junior Dean, Mr Eoghan Gilroy, Students' Union Education Officer, and Ms Sorcha De Brunner, Governance Manager, to join the meeting for this item*
- (vi) Schedule 1 to Chapter on Officers (Detailed Provisions relating to Officers) (encl)  
To consider and approve the memorandum from the Registrar dated 19 March 2025
14. **Fellowship 2025** [12.25-12.30]  
To receive a verbal report from the Provost
15. **Visitors** [12.30-12.35]  
To receive a verbal report from the Secretary to the College/Director of Governance
16. **Taskforce on Academic and Institutional International Links** [12.35-12.40]  
To receive a verbal report from the Senior Dean  
*Professor Eoin O'Sullivan, Senior Dean, to join the meeting for this item*
- ## Major Strategy Item
17. **Strategic Plan 2025-2030 Update** [12.40-12.45]  
• Circulated for Board members only (encl)  
To receive the documentation from the Provost dated 19 March 2025

**18. Any Other Urgent Business**

## Section A.2<sup>i</sup> Policy Matters already considered by Principal Committees

- 19. Risk and Compliance Annual Review Report 2023/24** (encl)  
To **note and approve** the memorandum from the Chair of the Risk and Compliance Committee and the Secretary to the College/Director of Governance dated 7 March 2025
- 20. Quality: Assurance, Compliance and Governance** (encl)  
To **note and approve** the memorandum from the Secretary to the College/Director of Governance and the Vice-Provost/Chief Academic Officer, dated 7 March 2025
- 21. University Risk Appetite Statement** (encl)  
  - **Circulated for Board members only**
 To **note and approve** the memorandum from the Chief Risk Officer dated 18 March 2025
- 22. Small Gifts and Benefits Policy** (encl)  
To **note and approve** the memorandum from the Financial Operations Manager dated 19 March 2025
- 23. Revised Travel Policy** (encl)  
To **note and approve** the memorandum from the Financial Operations Manager dated 19 March 2025
- 24. Evacuation Marshal Policy** (encl)  
To **note and approve** the memorandum from the Head of Safety dated 18 March 2025
- 25. Trinity Asia Services Ltd - Liquidation** (encl)  
To **note and approve** the memorandum from the Project Appraisal Manager, Secretary to the College/Director of Governance, and Professor Juliette Hussey dated 12 March 2025
- 26. Standing down of Policy on Covid-19 Vaccination for Students in Clinical Placements or Placements in Allied Settings** (encl)  
To **note and approve** the memorandum from the Dean of Health Sciences dated 12 March 2025

<sup>i</sup> Section A2 items have been fully considered by the relevant Committee. Board members are asked to inform the Secretary to the College if they wish discussion on any of the items in Section A2 by 5pm on the Monday before the meeting. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

## Section B – Minutes from Committees

27. **Board Business - Callover** (encl)  
To note the callover updated to 26 February 2025
28. **University Council** (encl)  
To note and approve the draft acta of the meeting of 12 March 2025
29. **Audit Committee** (encl)  
To note and approve the minutes of the meeting of 11 February 2025
30. **Finance Committee** (encl)  
To note and approve the draft minutes of the meeting of 6 March 2025
31. **Quality Committee** (encl)  
To note and approve the draft minutes of the meeting of 6 March 2025
32. **Risk and Compliance Committee** (encl)  
To note and approve the draft minutes of the meeting of 5 March 2025

## Section C<sup>ii</sup> - Matters for Noting and Approval

33. **Board Membership – Student’s Union**  
(i) To note that the following have been elected, and will serve as Board members for the academic year 2025/26:  
President: Seán Thim O’Leary  
Welfare Officer: Deirdre Leahy  
(ii) To note and approve that the incoming members listed in (i) above may attend to observe the Board meeting of 4 June 2025
34. **Membership of Committee of Board** (encl)  
To note and approve the memorandum from the Registrar dated 18 March 2025
35. **Head of School**  
To note and approve the nomination of Professor Bernice Murphy as Head of the School of English from 2 June 2025 to the end of Trinity Term 2028
36. **Timelines for the Assent of the Fellows**  
(i) **New Fellows** (encl)  
To note and approve the memorandum from the Registrar dated 18 March 2025  
(ii) **Chapters on Student Conduct and Capacity, Visitors, Scholars and Board** (encl)  
To note and approve the memorandum from the Registrar dated 18 March 2025

- 37. Foundation Scholarship 2025** (encl)
- **Circulated for Board members only**
- To **note and approve** the memorandum from the Senior Lecturer and Dean of Undergraduate Studies dated 11 March 2025
- 38. Intermission of Foundation and Non-Foundation Scholarship** (encl)
- To **note and approve** the memorandum from the Senior Lecturer and Dean of Undergraduate Studies dated 12 March 2025
- 39. Prizes and Other Awards**
- (i) Establishment of the Dr Hillas Smith Medical Research Award** (encl)
- To **note and approve** the memorandum from the School of Medicine dated 14 November 2024
- (ii) Hannah McDowall Nursing Scholarship** (encl)
- To **note and approve** the memorandum from the School of Nursing dated 24 February 2025
- 40. Higher Degrees** (encl)
- To **note** the Higher Degrees, approved by Council on 12 March 2025
- 41. HEAnet CLG Board – Trinity Representative** (encl)
- To **note and approve** the memorandum from the Secretary to the College/Director of Governance dated 19 March 2025
- 42. Borrowing Framework and Loan Guarantees** (encl)
- To **note and approve** the memorandum from the Project Appraisal Manager and the Senior Corporate Finance Accountant dated 12 March 2025
- 43. Associated Companies - Directors' Reports** (encl)
- To **note and approve** the memorandum from Secretary to the College/Director of Governance dated 19 March 2025
- 44. Related Entity Financial Reporting** (encl)
- To **note** the memorandum from the Treasurer/Chief Financial Officer dated 18 March 2025
- 45. Financial Services Division Annual Report 2023/24** (encl)
- To **note** the report for 2023/24
- 46. Sealings** (encl)
- **Circulated for Board members only**
- To **note** the sealings
- 47. Dates of Board and Council meetings 2025/26** (encl)
- To **note and approve** the memorandum from the Secretary to College/Director of Governance and the Governance Manager, dated 19 March 2025

## Section D<sup>ii</sup> – Personnel Matters

In compliance with the Data Protection Acts, this information is restricted.

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<sup>ii</sup> Board members are asked to inform the Secretary to the College if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.