



# Board Agenda

Trinity Board Room | Trinity Business School Building

Wednesday 26 February 2025 | 09.30 – 13.30

Apologies

Statements of Interest

New Members' Declaration

## Section A.1 Policy and Strategic Matters

	Indicative Timing
<b>1. Minutes</b> To <b>approve</b> the minutes of the meeting of 4 December 2024	[09.30-09.35] (encl)
<b>2. Matters Arising from the Minutes</b> To <b>raise</b> any matters arising	[09.35-09.40]
<b>3. Provost's Report</b> To <b>receive</b> a report from the Provost	[09.40-09.50]
<b>Major Strategy Item</b>	
<b>4. Strategic Plan 2025-2030 Update</b> • Circulated for Board members only <b>(i) General Update</b> To <b>consider and approve</b> the memorandum from the Provost dated 17 February 2025 <b>(ii) Digital Transformation</b> To <b>note and discuss</b> the memorandum from the Provost dated 17 February 2025 <i>Ms Fedelma McNamara, Executive Director, Academic Services Division, to join the meeting for this item</i>	[09.50-10.50]  (encl)  (encl)
<b>5. University Risk Register High Risk Summary</b> • Circulated for Board members only To <b>consider and approve</b> the memorandum from the Chief Risk Officer dated 18 February 2025 <i>Ms Julia Carmichael, Chief Risk Officer, to join the meeting for this item</i>	[10.50-11.10] (encl)

## Critical Infrastructure Matters

6. **Strategic Capital Projects Dashboard** [11.10-11.20]  
 • Circulated for Board members only (encl)  
 To receive an update from the Bursar/Director of Strategic Innovation
7. **Trinity South Renewal Programme** [11.20-11.40]  
 • Circulated for Board members only (encl)  
 To consider and approve the presentation from the Bursar/Director of Strategic Innovation dated 19 February 2025  
*Mr Rory Greenan, Programme Manager for Trinity South Renewal Programme, Professor David Kenny, Head of the School of Law, and Mr Paul Coote, Project Appraisal Manager, and Ms Kieva Mc Dermott, Senior Corporate Finance Accountant, to join the meeting for this item*

## Break

[11.40-11.50]

## Environment and Sustainability Matters

8. **Environment and Sustainability Committee Annual Review** [11.50-12.00]  
 To receive a report from the Chair of the Environment and Sustainability Committee dated 19 February 2025 (encl)

## People and Culture Matters

9. **Senior Academic Promotions Call 2024** [12.00-12.05]  
 • For Board members only (to be tabled)  
 To approve the memorandum from the Provost dated 12 February 2025

## Other

10. **Proposed Changes to the 2010 Consolidated Statutes** [12.05-12.20]  
 (i) Chapter on Student Conduct and Capacity and related Schedules (encls)  
 (ii) Chapter on Visitors  
 (iii) Chapter on Scholars  
 (iv) Chapter on Board  
 (v) Related Code of Practice for Student Disciplinary Investigations  
 To consider and approve the memorandum from the Registrar dated 17 February 2025  
*Professor Neville Cox, Registrar, Professor Philip Coleman, former Junior Dean, Mr Martin McAndrew, Postgraduate Student Support Officer, Mr Eoghan Gilroy, Students' Union Education Officer, and Ms Sorcha De Brunner, Governance Manager, to join the meeting for this item*
11. **Honorary Degrees** [12.20-12.25]  
 • For Board members only (to be tabled)  
 To approve the memorandum from the Registrar dated 18 February 2025  
*The Registrar, Professor Neville Cox, to remain in the meeting for this item*

- |            |   |                                 |
|------------|---|---------------------------------|
| <b>12.</b> | <b>Annual Officer</b><br><ul style="list-style-type: none"> <li>• For Board members only</li> </ul> To <u>approve</u> the memorandum from the Provost dated 24 January 2025 | [12.25-12.30]<br>(to be tabled) |
| <b>13.</b> | <b>Visitors</b><br>To <u>receive</u> a report from the Secretary to the College/Director of Governance  | [12.30-12.35]                   |
| <b>14.</b> | <b>Any Other Urgent Business</b>  |                                 |

## Section A.2<sup>i</sup> Policy Matters already considered by Principal Committees

- |            |   |        |
|------------|---|--------|
| <b>15.</b> | <b>External Audit Services - Contract Extension</b><br><ul style="list-style-type: none"> <li>• Circulated for Board members only</li> </ul> To <u>note and approve</u> the memorandum from the Chair of the Audit Committee dated 14 February 2025 | (encl) |
| <b>16.</b> | <b>Annual Quality Report 2023/24 to QQI</b><br>To <u>note and approve</u> the memorandum from the Vice-Provost/Chief Academic Officer dated 17 February 2025  | (encl) |
| <b>17.</b> | <b>Royal Irish Academy of Music Institutional Implementation Plan</b><br>To <u>note and approve</u> the memorandum from the Vice-Provost/Chief Academic Officer dated 17 February 2025  | (encl) |
| <b>18.</b> | <b>Quality Review Report for the Secretary's Office</b><br>To <u>note and approve</u> the memorandum from the Vice-Provost/Chief Academic Officer dated 17 February 2025  | (encl) |
| <b>19.</b> | <b>Marino Institute of Education Non-Academic Policies</b><br>To <u>note</u> the memorandum from the Vice-Provost/Chief Academic Officer dated 17 February 2025   | (encl) |

## Section B – Minutes from Committees

- |            |  |        |
|------------|--|--------|
| <b>20.</b> | <b>Board Business - Callover</b><br>To <u>note</u> the callover updated to 4 December 2024 | (encl) |
|------------|--|--------|

<sup>i</sup> Section A2 items have been fully considered by the relevant Committee. Board members are asked to inform the Secretary to the College if they wish discussion on any of the items in Section A2 by 5pm on the Monday before the meeting. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

- |   |   |        |
|---|---|--------|
| <b>21. University Council</b>                       | To <b><u>note and approve</u></b> the draft acta of the meeting of 5 February 2025    | (encl) |
| <b>22. Audit Committee</b>                          | To <b><u>note and approve</u></b> the minutes of the meeting of 25 November 2024      | (encl) |
| <b>23. Critical Infrastructure Committee</b>        | To <b><u>note and approve</u></b> the minutes of the meeting of 19 November 2024      | (encl) |
| <b>24. Environment and Sustainability Committee</b> | To <b><u>note and approve</u></b> the minutes of the 28 November 2024                 | (encl) |
| <b>25. Finance Committee</b>                        | To <b><u>note and approve</u></b> the draft minutes of the meeting of 30 January 2025 | (encl) |
| <b>26. People and Culture Committee</b>             | To <b><u>note and approve</u></b> the following                                       |        |
|   | (i) Minutes of the meeting of 9 May 2024  | (encl) |
|   | (ii) Minutes of the meeting of 19 September 2024                                      | (encl) |
|   | (iii) Draft minutes of the meeting of 28 November 2024                                | (encl) |
| <b>27. Quality Committee</b>                        | To <b><u>note and approve</u></b> the draft minutes of the meeting of 30 January 2025 | (encl) |
| <b>28. Risk and Compliance Committee</b>            | To <b><u>note and approve</u></b> the following                                       |        |
|   | (i) Draft minutes of the meeting of 5 February 2025                                   | (encl) |
|   | (ii) Draft minutes of the meeting of 18 February 2025                                 | (encl) |

## Section C<sup>ii</sup> - Matters for Noting and Approval

- |  |  |        |
|--|--|--------|
| <b>29. Heads of Schools</b>  | To <b><u>note and approve</u></b> the following nominations:   |        |
|  | (i) Professor Nathan Hill as Head of the School of Linguistics, Speech and Communication Sciences, from 3 June 2025 to the end of Trinity Term 2028                              |        |
|  | (ii) Professor Gwyneth Jane Farrar as Head of the School of Genetics and Microbiology for a second term to the end of Trinity Term 2028  |        |
| <b>30. Higher Education Authority (HEA) Oversight Agreement 2025</b> | To <b><u>note and approve</u></b> the memorandum from the Secretary to the College/Director of Governance and the Head of Financial Planning and Analysis dated 18 February 2025 | (encl) |
| <b>31. Timeline for the Assent of the Fellows</b>                    | To <b><u>note and approve</u></b> the memorandum from the Registrar dated 18 February 2025   | (encl) |

- |            |   |                      |
|------------|---|----------------------|
| <b>32.</b> | <b>Intermission of Scholarship – Appeal to Board</b><br><ul style="list-style-type: none"> <li>• <b>Circulated for Board members only</b></li> </ul> To <b><u>note and approve</u></b> the memorandum from the Senior Lecturer and Dean of Undergraduate Studies dated 14 February 2025   | (encl)               |
| <b>33.</b> | <b>Senate Business – Recommendations for the award of the degree MA (jure officii)</b><br>To <b><u>note and approve</u></b> the memorandum from the Registrar dated 18 February 2025  | (encl)               |
| <b>34.</b> | <b>Planning Group Report #31 to Board</b><br><ul style="list-style-type: none"> <li>• <b>Circulated for Board members only</b></li> </ul> To <b><u>note and approve</u></b> the memorandum from the Vice-Provost/Chief Academic Officer dated 19 February 2025  | (encl)               |
| <b>35.</b> | <b>Pro-Chancellors of the University of Dublin</b><br>To <b><u>note and approve</u></b> the memorandum from the Registrar dated 18 February 2025  | (encl)               |
| <b>36.</b> | <b>Prizes and Other Awards</b><br><b>(i) Gold Medals</b><br>To <b><u>note and approve</u></b> the memorandum from the Senior Lecturer and Dean of Undergraduate Studies dated 14 February 2025<br><b>(ii) Entrance Exhibitions</b><br>To <b><u>note and approve</u></b> the memorandum from the Senior Lecturer and Dean of Undergraduate Studies dated 3 December 2024 | (encl)<br><br>(encl) |
| <b>37.</b> | <b>Higher Degrees</b><br>To <b><u>note</u></b> the Higher Degrees, approved by Council on 5 February 2025   | (encl)               |
| <b>38.</b> | <b>Change in Directorship - Trinity College Dublin Academy of Dramatic Art (The Lir)</b><br>To <b><u>note and approve</u></b> the memorandum from the Secretary to the College/Director of Governance dated 18 February 2025  | (encl)               |
| <b>39.</b> | <b>Related Entity Financial Reporting</b><br>To <b><u>note</u></b> the memorandum from the Treasurer/Chief Financial Officer dated 12 February 2025   | (encl)               |
| <b>40.</b> | <b>Assistant Wardens</b><br>To <b><u>note and approve</u></b> the memorandum from the Warden of Trinity Hall dated xx February 2025   | (to follow)          |
| <b>41.</b> | <b>Trinity College Dublin Annual Report – Official Languages Act</b><br>To <b><u>note</u></b> the memorandum from the Deputy Director, Trinity Communications, dated 12 February 2025   | (encl)               |

## Section D<sup>ii</sup> – Personnel Matters

In compliance with the Data Protection Acts, this information is restricted.

---

<sup>ii</sup> Board members are asked to inform the Secretary to the College if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.