



Board Agenda

Trinity Board Room | Trinity Business School Building

Wednesday 4 December 2024 | 09.30 – 13.30

Apologies

Statements of Interest

New Members' Declaration

Section A.1 Policy and Strategic Matters

	Indicative Timing
1. Minutes	[09.30-09.35]
To approve the minutes of the following meetings:	
(i) 9 October 2024	(encl)
(ii) 6 November 2024	(encl)
2. Matters Arising from the Minutes	[09.35-09.40]
To raise any matters arising	
3. Provost's Report	[09.40-09.50]
To receive a report from the Provost	
Major Strategy Item	
4. Strategic Plan 2025-2030 Update	[09.50-10.10]
To receive a verbal update from the Vice-Provost/Chief Academic Officer	
Financial/Audit Matters	
5. Trinity Development & Alumni and Trinity Endowment Fund Overview	[10.10-10.40] (encls)
<ul style="list-style-type: none">• Circulated for Board members only	
To note and discuss the presentations from the Chief Advancement Officer and the Treasurer/Chief Financial Officer dated 27 November 2024	
<i>Ms Kate Bond, Chief Advancement Officer, to join the meeting for this item</i>	

6.	University Benchmarking Analysis <ul style="list-style-type: none"> • Circulated for Board members only <p>To <u>note and discuss</u> the presentation from the Treasurer/Chief Financial Officer, the Head of Financial Planning and Analysis and the Senior Accountant, Financial Planning and Analysis, dated 26 November 2024 <i>Mr Keith Creedon, Head of Financial Planning and Analysis, and Mr John Donaghy, Senior Accountant, Financial Planning and Analysis, to join the meeting for this item</i></p>	[10.40-11.00] (encl)
7.	Consolidated University Budget Financial Year 2024/25 <ul style="list-style-type: none"> • Circulated for Board members only <p>To <u>consider and approve</u> the memorandum from the Treasurer/Chief Financial Officer and the Head of Financial Planning and Analysis dated 26 November 2024 <i>Mr Keith Creedon, Head of Financial Planning and Analysis, to remain in the meeting for this item</i></p>	[11.00-11.20] (encl)
Break		[11.20-11.30]
Critical Infrastructure Matters		
8.	Strategic Capital Projects Dashboard <ul style="list-style-type: none"> • Circulated for Board members only <p>To <u>receive</u> an update from the Bursar/Director of Strategic Innovation</p>	[11.30-11.40] (to follow)
9.	Trinity South Renewal Programme <ul style="list-style-type: none"> • Circulated for Board members only <p>To <u>consider and approve</u> the presentation from the Bursar/Director of Strategic Innovation dated 25 November 2024 <i>Professor Richard Porter, Dean of Students, and Mr Rory Greenan, Programme Manager for Trinity South Renewal Programme, and Ms Kieva Mc Dermott, Senior Corporate Finance Accountant, to join the meeting for this item</i></p>	[11.40-12.00] (encl)
Other		
10.	Universities Act 1997 (as amended) Performance of the Chief Officer <p>To <u>receive</u> a verbal report from the Chairperson of the Board</p>	[12.00-12.10]
11.	Any Other Urgent Business	
Section A.2ⁱ Policy Matters already considered by Principal Committees		[12.10-12.15]

ⁱ Section A2 items have been fully considered by the relevant Committee. Board members are asked to inform the Secretary to the College if they wish discussion on any of the items in Section A2 by 5pm on the Monday before the meeting. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.

- 12. Academic Fees for Annual/Single Year Courses 2025/26** (encl)
To note the memorandum from the Financial Operations Manager dated 26 November 2024
- 13. Investment Policy Matters** (encl)
 - Circulated for Board members only
 - (i) Draft Investment Policy Statement
 - (ii) Draft Sustainable Investment Policy
 To note and approve the memorandum from the Deputy Chief Financial Officer dated 25 November 2024
- 14. Revised Student Fee Payment and Fee Management Policy** (encl)
To note and approve the memorandum from the Director, Academic Registry, dated 25 November 2024
- 15. Code of Conduct for Board Members and Members of Principal Committees** (encl)
To note and approve the memorandum from the Deputy Secretary to the College dated 26 November 2024
- 16. Revised Student Mental Health Policy** (encl)
To note and approve the memorandum from the Dean of Students and the Postgraduate Student Support Officer dated 26 November 2024
- 17. Revised Fitness to Practise Policy** (encl)
To note and approve the memorandum from the Secretary to the College/Director of Governance and the Project Manager, Secretary's Office, dated 26 November 2024
- 18. Revised Policy Template** (encl)
To note and approve the memorandum from the Secretary to the College/Director of Governance dated 20 November 2024
- 19. Royal Irish Academy of Music Institutional Quality Review Report** (encl)
To note and approve the memorandum from the Vice-Provost/Chief Academic Officer dated 26 November 2024
- 20. Royal Irish Academy of Music Non-Academic Policies** (encl)
To note the memorandum from the Academic Secretary dated 26 November 2024

Section B – Minutes from Committees

- 21. Board Business - Callover** (encl)
To note the callover updated to 6 November 2024

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| 22. University Council | To <u>note and approve</u> the draft acta of the meeting of 20 November 2024 | (to follow) |
| 23. Audit Committee | To <u>note and approve</u> the minutes of the meeting of 6 June 2024 | (encl) |
| 24. Critical Infrastructure Committee | To <u>note and approve</u> the minutes of the meeting of 26 September 2024 | (encl) |
| 25. Finance Committee | To <u>note and approve</u> the draft minutes of the meeting of 14 November 2024 | (encl) |
| 26. Quality Committee | To <u>note and approve</u> the draft minutes of the meeting of 7 November 2024 | (encl) |
| 27. Risk and Compliance Committee | To <u>note and approve</u> the draft minutes of the meeting of 13 November 2024 | (encl) |

Section Cⁱⁱ - Matters for Noting and Approval

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| 28. Board Membership | To <u>note and approve</u> that, following a process run in the Students' Union, Mr Jovan Jeromela has been nominated to represent postgraduate students as a Board member for the remainder of the 2024/25 academic year | |
| 29. Membership of Committees of Board | To <u>note and approve</u> the memorandum from the Registrar dated 27 November 2024 | (encl) |
| 30. Critical Infrastructure Committee – Revised Terms of Reference | To <u>note and approve</u> the memorandum from the Chair and the Secretary of the Critical Infrastructure Committee dated 25 November 2024 | (encl) |
| 31. Higher Degrees | To <u>note</u> the Higher Degrees, approved by Council on 20 November 2024 | (encl) |
| 32. Sealings | <ul style="list-style-type: none"> • Circulated for Board members only To <u>note</u> the sealings | (encl) |
| 33. Related Entity Financial Reporting | To <u>note</u> the memorandum from the Treasurer/Chief Financial Officer dated 26 November 2024 | (encl) |

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| 34. Trinity Brand Commercial Services Ltd | (encl) |
| To note and approve the memorandum from the Commercial Director, Trinity Brand Commercial Services Ltd., dated 27 November 2024 | |
| 35. Chaplaincy | (encl) |
| To note the memorandum from the Secretary to the College/Director of Governance dated 27 November 2024 | |

Section Dⁱⁱ – Personnel Matters

In compliance with the Data Protection Acts, this information is restricted.

ⁱⁱ Board members are asked to inform the Secretary to the College if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that the action proposed or reported be approved as presented.