



Board Agenda

Trinity Board Room | Trinity Business School Building

Wednesday 27 March 2024 | 10.00 – 13.00

Apologies

Statements of Interest

New Members' Declaration

Section A.1 Policy and Strategic Matters

	Indicative Timing
1. Minutes To approve the minutes of the meeting of 28 February 2024	[10.00-10.05] (encl)
2. Matters Arising from the Minutes To raise any matters arising	[10.05-10.10]
Major Strategy Item	
3. Strategic Plan 2025-2030 Please see schedule for afternoon 'away-day' session	
Financial/Audit Matters	
4. Annual Report and Consolidated Financial Statements for year ended 30 September 2023 and associated Letters of Representation to PwC and the C&AG	[10.10-10.35]
<ul style="list-style-type: none">Circulated for Board members only	
(i) To consider and approve the memorandum from the Chair of the Audit Committee dated 20 March 2024	(encl)
(ii) To consider and approve the documentation from the Chief Financial Officer and the Interim Deputy Chief Financial Officer dated 15 March 2024	(encl)
<i>Ms Mary Henry and Mr Ronan O'Regan, C&AG, Mr Paul O'Connor and Ms Renate Jasper, PwC, Ms Anne-Marie Moran, Interim Deputy Chief Financial Officer, Ms Mary Fulton, Audit Committee Chair, and Ms Fiona McAuliffe, Internal Auditor, to join the meeting for this item</i>	

5.	Trinity Endowment Fund Financial Statements for year ended 30 September 2023 <ul style="list-style-type: none"> • Circulated for Board members only (i) To consider and approve the memorandum from the Chair of the Audit Committee dated 20 March 2024 (encl) (ii) To consider and approve the documentation from the Chief Financial Officer and the Interim Deputy Chief Financial Officer dated 15 March 2024 (encl) <p><i>Mr Paul O'Connor and Ms Renate Jasper, PwC, Ms Anne-Marie Moran, Interim Deputy Chief Financial Officer, Ms Mary Fulton, Audit Committee Chair, and Ms Fiona McAuliffe, Internal Auditor, to remain in the meeting for this item</i></p>	[10.35-10.55]
6.	US GAAP Financial Statements for year ended 30 September 2023 <ul style="list-style-type: none"> • Circulated for Board members only (i) To consider and approve the memorandum from the Chair of the Audit Committee dated 20 March 2024 (encl) (ii) To consider and approve the documentation from the Chief Financial Officer and the Interim Deputy Chief Financial Officer 15 March 2024 (encl) <p><i>Mr Paul O'Connor and Ms Renate Jasper, PwC, Ms Anne-Marie Moran, Interim Deputy Chief Financial Officer, Ms Mary Fulton, Audit Committee Chair, and Ms Fiona McAuliffe, Internal Auditor, to remain in the meeting for this item</i></p>	[10.55-11.15]
7.	Audit Committee Annual Report to Board 2023/24 <ul style="list-style-type: none"> • Circulated for Board members only <p>To note and discuss the annual report from the Audit Committee dated March 2024 (encl)</p> <p><i>Ms Mary Fulton, Chair of the Audit Committee, and Ms Fiona McAuliffe, Internal Auditor, to remain in the meeting for this item</i></p>	[11.15-11.35]
Break		[11.35-11.45]
8.	Critical Infrastructure Matters Strategic Capital Projects Dashboard <ul style="list-style-type: none"> • Circulated for Board members only <p>To receive an update from the Bursar/Director of Strategic Innovation (encl)</p>	[11.45-11.55]
9.	Report from the Chair of the Critical Infrastructure Committee <p>To receive a verbal report from Ms Tara Doyle</p>	[11.55-12.05]
10.	Risk and Compliance Matters Report from the Chair of the Risk and Compliance Committee <p>To receive a verbal report from Professor Mark Cunningham</p>	[12.05-12.15]
11.	Annual Governance Statement <p>To consider and approve the memorandum from the Secretary to the College/Director of Governance dated 21 March 2024 (encl)</p>	[12.15-12.25]

Other

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| 12. Honorary Degrees | [12.25-12.30]
(to be tabled) |
| To approve the memorandum from the Registrar dated 25 March 2024
<i>Professor Neville Cox, the Registrar, to join the meeting for this item</i> | |
| 13. Fellowship 2024 | [12.30-12.35] |
| To receive a report from the Provost | |
| 14. Provost's Report | [12.35-12.45] |
| 15. Any Other Urgent Business | |

Section A.2 Policy Matters already considered by Principal Committees

[12.45-12.55]

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| 16. Institutional Review Implementation Plan – Progress Report for 2022/23 | (encl) |
| <ul style="list-style-type: none"> • Circulated for Board members only To note and approve the memorandum from the Vice-Provost/Chief Academic Officer dated 14 March 2024 | |
| 17. Revised Sick Leave Policy | (encl) |
| To note and approve the documentation from the Director of Human Resources dated 19 March 2024
<i>Ms Mary Leahy, Head of Employee Relations, to be available to join the meeting, if required</i> | |

Section B – Reports from Principal Committees

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| 18. Board Business | |
| (i) Callover | (encl) |
| To note the callover updated to 28 February 2024 | |
| (ii) Outcomes | (encl) |
| <ul style="list-style-type: none"> • Circulated for Board members only To note the Board outcomes from the meeting of 28 February 2024 | |
| 19. University Council | (encl) |
| To note and approve the draft Acta of the meeting of 13 March 2024 | |
| 20. Audit Committee | (encl) |
| To note and approve the minutes of the meeting of 13 February 2024 | |

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| 21. Critical Infrastructure Committee | (encl) |
| To <u>note and approve</u> the minutes of the meeting of 12 December 2023 | |
| 22. Finance Committee | (encl) |
| To <u>note and approve</u> the draft minutes of the meeting of 7 March 2024 | |
| 23. People and Culture Committee | (encl) |
| To <u>note and approve</u> the minutes of the meeting of 25 January 2024 | |
| 24. Quality Committee | (encl) |
| To <u>note and approve</u> the draft minutes of the meeting of 29 February 2024 | |
| 25. Risk and Compliance Committee | (encl) |
| To <u>note and approve</u> the draft minutes of the meeting of 6 March 2024 | |

Section Cⁱ - Matters for Noting and Approval

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| 26. Membership of Committees of Board | (encl) |
| To <u>note and approve</u> the memorandum from the Registrar dated 25 March 2024 | |
| 27. Timeline for Assent of the Fellows to New Fellows | (encl) |
| To <u>note and approve</u> the memorandum from the Registrar dated 13 March 2024 | |
| 28. Foundation Scholarship 2024 | (encl) |
| <ul style="list-style-type: none"> • Circulated for Board members only | |
| To <u>note and approve</u> the memorandum from the Senior Lecturer/Dean of Undergraduate Studies dated 19 March 2024 | |
| 29. Intermission of Foundation and Non-Foundation Scholarship | (encl) |
| To <u>note and approve</u> the memorandum from the Senior Lecturer/Dean of Undergraduate Studies dated 15 March 2024 | |
| 30. Board Elections Timeline | (encl) |
| To <u>note and approve</u> the memorandum from the Secretary to the College /Director of Governance dated 22 March 2024 | |
| 31. Heads of School | |
| To <u>note and approve</u> the following nominations: | |
| (i) Professor Justin MacGregor as Head of School of Creative Arts from 28 March 2024 to the end of Trinity Term 2027 | |
| (ii) Professor David Kenny as Head of School of Law from 3 June 2024 to the end of Trinity Term 2027 | |

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| 32. | Higher Education Authority (HEA) Oversight Agreement 2024
To <u>note and approve</u> the memorandum from the Secretary to the College/Director of Governance and the Head of Financial Planning and Analysis dated 20 March 2024 | (encl) |
| 33. | Prizes and Other Awards - School of Medicine Studentships 2023/24
To <u>note and approve</u> the memorandum from the School of Medicine dated 5 February 2024 | (encl) |
| 34. | Higher Degrees
To <u>note</u> the Higher Degrees, approved by Council on 13 March 2024 | (encl) |
| 35. | Related Entity Financial Report
To <u>note</u> the memorandum from the Chief Financial Officer dated 19 March 2024 | (encl) |
| 36. | Borrowing Framework and Loan Guarantees
To <u>note and approve</u> the memorandum from the Project Appraisal Manager and the Senior Corporate Finance Accountant dated 19 March 2024 | (encl) |
| 37. | Dates of Board and Council meetings 2024/25
To <u>note and approve</u> the memorandum from the Secretary to the College /Director of Governance dated 20 March 2024 | (encl) |
| 38. | Tallaght University Hospital Board Nomination
To <u>note and approve</u> the memorandum from the Secretary to the College /Director of Governance dated 22 March 2024 | (encl) |

Section Dⁱ – Personnel Matters

In compliance with the Data Protection Acts, this information is restricted.

ⁱ Board members are asked to inform the Secretary if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.