



Board Agenda

Trinity Board Room | Trinity Business School Building
Wednesday 28 February 2024 | 10.00 – 13.00

Apologies

Statements of Interest

New Members' Declaration

Section A.1 Policy and Strategic Matters

		Indicative Timing
1.	Minutes To approve the minutes of the meeting of 13 December 2023	[10.00-10.05] (encl)
2.	Matters Arising from the Minutes To raise any matters arising	[10.05-10.10]
3.	Major Strategy Item: Strategic Plan 2025-2030 – Preliminary Discussion <ul style="list-style-type: none">• Circulated for Board members only To note and discuss the memorandum from the Vice-Provost/Chief Academic Officer dated 21 February 2024	[10.10-10.40] (encl)
4.	People and Culture Matters (i) Report from the Chair of the People and Culture Committee To receive a verbal report from Professor Darryl Jones (ii) Senior Academic Promotions Call <ul style="list-style-type: none">• Circulated for Board members only To approve the memorandum from the Provost dated 28 February 2024	[10.40-10.55] (to be tabled)

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| 5. | Critical Infrastructure Matters | |
| | (i) Strategic Capital Projects Dashboard | [10.55-11.05] |
| | • Circulated for Board members only | (encl) |
| | To <u>receive</u> an update from the Bursar/Director of Strategic Innovation | |
| | (ii) E3 Learning Foundry Capital Programme Update | [11.05-11.25] |
| | To <u>receive</u> an update from the E3 Project Sponsor, the Director of Campus Infrastructure, and the E3 Programme Manager. | |
| | <i>Professor Gerard Mc Hugh, E3 Capital Programme Sponsor, Mr Mike Clark, Director of Campus Infrastructure, Ms Edwina Hegarty, E3 Programme Manager, Professor Sylvia Draper, Dean of Science, Technology, Engineering and Science, Mr Paul Coote, Project Appraisal Manager, and Mr Stephen Grant, Director, Turner and Townsend, Consultant Project Managers, to join the meeting for this item</i> | |
| Break | | [11.25-11.35] |
| 6. | Risk and Compliance Matters | [11.35-11.45] |
| | Report from the Chair of the Risk and Compliance Committee | |
| | To <u>receive</u> a verbal report from Professor Mark Cunningham | |
| 7. | Financial/Audit Matters | [11.45-11.55] |
| | Report from the Chief Operating Officer | |
| | To <u>receive</u> a verbal report from the Chief Operating Officer | |
| 8. | Proposed Changes to the 2010 Consolidated Statutes | [11.55-12.10] |
| | (i) Schedule 1 to the Chapter on Academic Staff Conduct (Grievance and disciplinary issues relating to members of the academic staff) | (encl) |
| | (ii) Schedule 2 to the Chapter on Committees (Detailed Provisions Relating to Committees) | |
| | (iii) Schedule 1 to the Chapter on Professors (Established Chairs) | |
| | To <u>consider and approve</u> the memorandum from the Registrar dated 22 February 2024 | |
| | <i>The Registrar, Professor Neville Cox, to join the meeting for this item</i> | |
| 9. | Nominations for Honorary Degrees | [12.10-12.15] |
| | To <u>approve</u> the memorandum from the Registrar dated 27 February 2024 | (to be tabled) |
| | <i>The Registrar, Professor Neville Cox, to remain in the meeting for this item</i> | |
| 10. | Provost's Report | [12.15-12.25] |
| 11. | Any Other Urgent Business | |

**Section A.2 Policy Matters for discussion already considered
by Principal Committees**

[12.25-12.55]

- 12. Proposal to stand down Policy and Procedure on Engaging Externally Contracted Service Providers** (encl)
To **consider and approve** the memorandum from the Secretary to the College/Director of Governance and Project Manager, Secretary's Office, dated 9 February 2024
- 13. Institutional Review Implementation Plan – Progress Report for 2022/23** (encl)
 - **Circulated for Board members only**
 To **consider and approve** the memorandum from the Vice-Provost/Chief Academic Officer dated 20 February 2024
- 14. Annual Quality Report 2022/23 to QQI** (encl)
To **consider and approve** the memorandum from the Academic Secretary dated 15 February 2024
- 15. Royal Irish Academy of Music (RIAM) IT Services Quality Review Report** (encl)
To **note** the memorandum from the Academic Secretary dated 15 February 2024
- 16. Interim Changes to the existing Senior Academic Promotions Policy and Setting up of a Project Team for the next phase of the Senior Academic Promotions Project** (encl)
 - **Circulated for Board members only**
 To **consider and approve** the memorandum from the Vice-Provost/Chief Academic Officer, and the Director of Human Resources, dated 22 February 2024
Ms Antoinette Quinn, Director of Human Resources, and Ms Fidelma Haffey, Head of Talent, to be available to join the meeting for this item if required
- 17. Reward, Recognition and Successful Careers for Professional Staff** (encl)
To **consider and approve** the memorandum from the Director of Human Resources dated 22 February 2024
Ms Antoinette Quinn, Director of Human Resources, to be available to join the meeting for this item if required

Section B – Reports from Principal Committees

- 18. Board Business**
- (i) Callover** (encl)
To **note** the callover updated to 13 December 2023
- (ii) Outcomes** (encl)
 - **Circulated for Board members only**
 To **note** the Board outcomes from the meeting of 13 December 2023

- 19. University Council**
To **note and approve** the following:
- (i) Acta of the meeting of 17 January 2024 (encl)
 - (ii) draft Acta of the meeting of 14 February 2024 (encl)
- 20. Audit Committee**
To **note and approve** the following:
- (i) minutes of the meeting of 10 October 2023 (encl)
 - (ii) minutes of the meeting of 6 December 2023 (encl)
- 21. Environment and Sustainability Committee** (encl)
To **note and approve** the draft minutes of the meeting of 4 December 2023
- 22. Estates Policy Committee – Final Minutes** (encl)
To **note and approve** the minutes of the meeting of 7 June 2023
- 23. Finance Committee** (encl)
To **note and approve** the draft minutes of the meeting of 8 February 2024
- 24. People and Culture Committee** (encl)
To **note and approve** the minutes of the meeting of 29 November 2023
- 25. Quality Committee**
To **note and approve** the following:
- (i) minutes of the meeting of 23 November 2023 (encl)
 - (ii) draft minutes of the meeting of 25 January 2024 (encl)
- 26. Risk and Compliance Committee** (encl)
To **note and approve** the draft minutes of the meeting of 25 January 2024

Section Cⁱ - Matters for Noting and Approval

- 27. Board Membership – Ministerial Nominees** (encl)
 - Circulated for Board members only
 To **note and approve** the memorandum from the Secretary to the College/Director of Governance dated 20 February 2024
- 28. Membership of Committees of Board** (encl)
 To **note and approve** the memorandum from the Registrar dated 21 February 2024

- 29. Board Business Approved by Written Procedure**
- To **note** that the following items were approved by Board on 12 February 2024:
- (i) Membership of the Critical Infrastructure Committee, memorandum from the Registrar dated 7 February 2024 (encl)
 - (ii) Lucy Gwynn Prize Committee Nominations, memorandum from the Senior Lecturer/Dean of Undergraduate Studies dated 1 February 2024 (encl)
- 30. Planning Group Report #29 to Board** (encl)
- **Circulated for Board members only**
- To **note and approve** the memorandum from the Vice-Provost/Chief Academic Officer dated 21 February 2024
- 31. Head of School**
- To **note and approve** the nomination of Professor Catherine Conlon as Head of School of Social Work and Social Policy from 3 June 2024 to the end of Trinity Term 2027
- 32. Prizes and Other Awards**
- (i) **Gold Medal Nomination** (encl)
To **note and approve** the memorandum from the Senior Lecture/Dean of Undergraduate Studies dated 14 February 2024
 - (ii) **Establishment of Meath Hospital General Nursing Final Year Student Award** (encl)
To **note and approve** the memorandum from the School of Nursing and Midwifery dated 16 February 2024
- 33. Higher Degrees**
- To **note** the Higher Degrees, approved by Council on the following dates:
- (i) 17 January 2024 (encl)
 - (ii) 14 February 2024 (encl)
- 34. Electoral Register** (encl)
- To **note and approve** the memorandum from the Secretary to College/Director of Governance dated 19 February 2024
- 35. Associated Companies – Directors’ Reports** (encl)
- To **note and approve** the memorandum from the Secretary to the College/Director of Governance dated 21 February 2024
- 36. Related Entity Financial Reporting** (encl)
- To **note** the memorandum from the Interim Treasurer/Chief Financial Officer dated 14 February 2024
- 37. Senate Business – Recommendations for award of the degree MA (jure officii)** (encl)
- To **note and approve** the memorandum from the Registrar dated 21 February 2024

- 38. Trinity Brand Commercial Services Ltd – Revised Service Level Agreement** (encl)
To **note and approve** the memorandum from the Commercial Director, Trinity Brand Commercial Services Ltd, dated 20 February 2024
- 39. Financial Services Division Annual Report 2022/23** (encl)
To **note and approve** the report for 2022/23

Section Dⁱ – Personnel Matters

In compliance with the Data Protection Acts, this information is restricted.

i Board members are asked to inform the Secretary if they wish discussion on any of the following items in Sections C and D. If not, the Chairperson will propose that they be noted and, where appropriate, that action proposed or reported be approved as presented.