Trinity College Dublin
Coláiste na Tríonóide, Baile Átha Cliath
The University of Dublin

AUDIT COMMITTEE

There will be a meeting of the Audit Committee at **10.00am on Tuesday 09 December 2025** in the **Trinity Board Room, Trinity Business School**.

AGENDA

Apologies
Statement of Interest

1. **Minutes**
   Enclosed:
   Draft Minutes of meeting held on 14 October 2025

2. **Call-over**
   Enclosed:
   Action List

3. **Matters Arising**

Section A and Section B – Policy and Implementation Issues

4. **Engagement with Senior Management – Private Session***

5. **University Risk Register**
   Enclosed:
   5.1   Memorandum from Secretary to the College / Director of Governance dated 04 December 2025
   5.2   University Risk Register presentation dated November 2025

6. **Verification of Completed Recommendations**
   Enclosed:
   6.1   Verification of Completed Recommendations Report dated November 2025

7. **Update on Suggested Actions**
    Enclosed:
    7.1   Management Update on Suggested Actions – December 2025

8. **Audit of Projects Accounting Section - Research Accounts**
    Enclosed:
    8.1   Audit of Projects Accounting Section – Research Accounts Report dated November 2025

9. **Internal Audit Strategy**
    Enclosed:
    9.1   Memorandum from Internal Auditor dated 02 December 2025
    9.2   Draft Internal Audit Strategy 2026 - 2028

10. **Audit Committee Annual Report 2025/2026**
    Enclosed:
    10.1   Memorandum from Internal Auditor dated 02 December 2025
    10.2   Audit Committee Annual Report 2024/2025 [*for reference*]

Section C – Items for Noting

11. **Trinity Strategic Plan**
    Enclosed:
    11.1   Trinity Strategic Plan 2025-2030

12. **Risk & Compliance Committee Minutes**
    Enclosed:
    12.1   Minutes of Meeting held on 25 September 2025

13. **Board Papers**
    Enclosed:
    Board Agendas
    13.1   Agenda of Meeting held on 15 October 2025

    Board Minutes
    13.2   Minutes of Meeting held on 17 September 2025

*   Ms Louise Ryan (Chief Financial Officer), Mr Noel Gorman (Chief Operating Officer), Ms Victoria Butler (Secretary to the College / Director of Governance) & Prof Orla Shiels (Vice Provost / Chief Academic Officer) will attend for Agenda Item 4