



Trinity College Dublin

Coláiste na Tríonóide, Baile Átha Cliath

The University of Dublin

Board Meeting 15 June 2022

This meeting was conducted as a hybrid meeting with the majority of Board members present in the Trinity Board Room and some joining remotely using the Zoom application.

Present: Provost (Dr L Doyle), Vice-Provost/Chief Academic Officer (Professor O Sheils), Registrar (Professor N Cox), Senior Lecturer/Dean of Undergraduate Studies (Professor D Shepherd), Professor A Burke, Bursar/Director of Strategic Innovation (Professor E Denny), Professor K Ahmad, Professor S Alyn Stacey*, Professor L Brennan, Professor A Burke, Mr K Byrne, Ms J Donoghue, Ms B Genockey, Mr D Grouse, Professor R A Kenny, Ms L Keogh, Professor K McTiernan, Ms R Mathews-McKay, Professor A Nolan, Professor R McManus, Ms S Mueller-Owens, Professor L Roe, Ms G Scanlon*, Professor F Sheerin*, Professor J Walsh.

Apologies: Professor D Faas, Professor A Seery, Vice-President for Global Engagement (Professor E Stokes).

In attendance: Assistant Secretary to the College (Ms V Butler).

(ex officio) Secretary to the College (Mr J Coman), Treasurer/Chief Financial Officer (Mr P Reynolds).

(by invitation) Chief Operating Officer (Ms O Cunningham).

**Joined the meeting remotely through Zoom.*

SECTION A

The Provost welcomed everyone to the meeting, including Ms Zoe Cummins, Education Officer of the Students' Union, who was, as agreed, in attendance as an observer.

BD/21-22/306 Statements of Interest

The Secretary to the College advised that there was a statement of potential conflict of interest in respect of agenda item C.24 Board Subcommittee for Nomination of External Member for the following Board members: Professor McManus and Ms Mathews McKay. Having discussed the matter with the Board members concerned the Secretary to the College suggested, and it was agreed, that those Board members would leave the meeting for the decision on this item.

BD/21-22/307 Declaration for New Members

The Provost brought the Declaration made by incoming Board members to the attention of the Board noting that it will now be included on the agenda at the start of every meeting to enhance Board confidentiality and reminded the members that the Statutes set down that she, as Provost, is the spokesperson for the Board.

BD/21-22/308 Minutes of the Meetings of 18 May 2022

The Board noted the notes from the Away Day held on 11 May 2022 and the Board approved the draft minutes of the meetings of 18 May 2022.

BD/21-22/309 Matters Arising

The dissent of Professor Alyn Stacey and Ms Scanlon in respect of the decision of minute BD/21-22/280 Academic Fees from the meeting of 18 May 2022 was noted.

BD/21-22/310 Strategic Capital Project Dashboard

The Board noted the Strategic Capital Project Dashboard.

BD/21-22/311 Focus On the E3 Learning Foundry Update

Independent Monitor, Mr Leo Harmon; Mr Mike Pierce, Chair of the Steering Committee; Project Sponsor, Professor Gerard McHugh and Programme Manager, Ms Edwina Hegarty joined the meeting for this item.*

Professor McHugh introduced this item with reference to a presentation dated 15 June 2022, which had been circulated in advance. He advised the Board that the project was progressing well, with basement slabs laid, and that a great deal of preparatory work was now underway.

Professor McHugh advised the Board that due to staffing and supply chain issues the project was behind schedule but that the programme was being tightly managed with a view to minimising any further potential deviations from the schedule. He also summarised the budgetary position of the project for the Board noting that external factors such as the war in Ukraine and the current construction market in Ireland would likely have a negative impact on the budget. Professor McHugh concluded by noting that no issues in respect of quality had been observed to date and that overall progress with the project is good.

Mr Pierce, noting that there was a high degree of uncertainty going forward in respect of inflation, praised the Programme Manager for being very proactive and in endeavouring to secure as accurate estimations as possible.

The Independent Monitor provided the Board with a summary of his report dated 7 June 2022, which had been circulated in advance, under the following headings: Team, Budget, Quality, and Programme. He advised the Board that while challenges due to the Pandemic and supply chain issues may have been envisaged, no one could have foreseen the world changing impacts of the outbreak of war in the Ukraine. Mr Harmon advised the Board of the main risks to the project which included inflation, supply chain and labour availability. He concluded by advising the Board that he was of the view that Trinity and the project partners are doing all that can be reasonably expected in what are exceptional times and that planning for the challenges ahead will be crucial to the successful completion of the project.

The Provost thanked Mr Harmon and opened the item for comments and questions.

Professor Walsh joined the meeting at this point.

Responding to queries from a Board member in respect of the impact of this project on the overall financial affairs of the University, the Provost advised that ongoing consideration is being given to all projects particularly in light of financial developments and resource availability due to external factors such as the War in Ukraine affecting inflation.

Responding to queries from a Board member in respect of the project schedule and project budget, Professor McHugh advised that any delays to the schedule and impacts on the project budget were being tightly managed.

Mr Greg Power, Head of Capital Projects and Planning, joined the meeting at this point.

Mr Power responding to queries in respect of any claims from the contractor, clarified the process outlined the process by which the claims would be processed noting that such claims would be

managed as efficiently as possible.

Responding to a query from a Board member in respect of the potential impact on global warming of the building, Mr Power clarified the size of the building noting that the building would be used primarily for teaching and learning as opposed to office accommodation.

The Treasurer/Chief Financial Officer, responding to a financial query from a Board member, clarified that the business case had been developed to respond to inflation rates and would be kept under continuous review.

Action/Decision

311.01 The Board noted and discussed the update from the Project Sponsor.

311.02 The Board noted and discussed the memorandum from the Independent Monitor dated 7 June 2022.

Ms Hegarty, Mr Harmon, Professor McHugh and Mr Pierce left the meeting at this point.

BD/21-22/312

Interim Exhibition (Old Library Redevelopment Project (OLRP))- Procurement Streams

Head of Capital Projects, Mr Greg Power remained in the meeting and Mr Gerry Crawford, Commercial Director joined the meeting for this item.

The Chief Operating Officer introduced this item with reference to her presentation dated 15 June 2022, which had been circulated in advance. She provided the Board with a high-level summary of the progress of the project to date, noting that the Board had approved the Interim Exhibition with the Printing House and a pavilion in New Square on 26 January 2022. Ms Cunningham advised the Board that the project has engaged in the process of tendering and concluded by outlining the requests before the Board for approval. The Provost opened the item for discussion.

In response to a query from a Board member, Mr Crawford advised that the refurbishment works to the Printing House will be permanent and that there will be other opportunities to utilise this space in the future. In addition, should there be any delays to the OLRP this space can remain as an alternative exhibition space for the Book of Kells.

Action/Decision

312.01 The Board considered and approved the presentation from the Chief Operating Officer dated 15 June 2022.

312.02 The Board approved the appointment of an Exhibition Designer.

312.03 The Board approved the appointment of a Pavilion Provider.

312.04 The Board approved for the project to proceed to tender for 3 further packages:

- (a) Pavilion Enabling Works,
- (b) Printing House Enabling Works,
- (c) Printing House Main Works.

Mr Crawford left the meeting at this point.

BD/21-22/313

Focus on Old Library Redevelopment Project

Mr Power remained in the meeting for this item and the Librarian and College Archivist, Helen Shenton (Project Sponsor) and Programme Manager - Strategic Projects, Marc Sharifi joined the meeting for this item.

The Librarian introduced this item with reference to a presentation dated 15 June 2022 which had been circulated in advance. She advised the Board that a lot of progress had been made with the project since the last update to the Board including the completion of all preparatory works and the decanting of approximately 17500 volumes. It was noted that a media plan was in place in addition to regular communications both internally and externally in respect of the project.

Ms Shenton concluded by providing the Board with an update in respect of the schedule of the

programme which has been aligned to the Interim Exhibition Project and with an update on the funding of the project noting that approval is now sought to proceed to Stage 3 (Procurement stage).

The Provost thanked Ms Shenton and opened the item for discussion.

Responding to a queries from Board members in relation to staffing and the work being undertaken, Ms Shenton advised that very many of the Library staff are involved in the project, for example, assisting with the cataloguing and the decanting of the collections. In addition several project assistants have been employed to assist with the decant and that due to changes in the work required there has been some reorganisation of duties for some Library staff. Ms Shenton assured the Board that appropriate employment arrangements were in place for the additional assistants engaged for the decant and agreed to confirm this for a Board member.

A Board member welcomed the fact that access to the collections remains in place and encouraged greater communication of this. Ms Shenton noted that a communications sub-group is developing a strategy to keep the campus community informed of any disruptions during the works.

Ms Shenton, responding to queries from a Board member, clarified that additional staff had been engaged to help with the decant and advised that while the Library was closed during the Pandemic a very significant piece of work had been completed, putting 200,000+ items from the 1972 printed catalogue online. In addition she noted that there is also a strategy in place to broaden media coverage of the project.

In response to comments from a Board member in relation to possible future exhibitions in the Long Room, Ms Shenton advised that planning for a series of events is underway until closure.

Action/Decision

313.01 The Board considered and approved the presentation from the Librarian and College Archivist, and the Programme Manager – Strategic Projects.

313.02 The Board noted the programme update as OLRP approaches the end of design stage (Stage 2).

313.03 The Board approved the commencement of the contractor and reserve specialists' procurement process (Stage 3) to identify a short list of qualified contractors.

313.04 The Board approved the spend request to fund Stage 3 (Jun. 2022 – Dec. 2023) and prolongation costs due to alignment with Interim Exhibition.

313.05 The Board approved the amendment of the OLRP financial plan to incorporate additional funds into prolongation costs that will be offset by revenue from the Interim Exhibition.

Ms Shenton and Mr Sharifi left the meeting at this point.

BD/21-22/314

Trinity East

Mr Power remained in the meeting for this item.

The Bursar/Director of Strategic Innovation, with reference to her presentation dated 15 June 2022, which had been circulated in advance, provided the Board with an update on the Trinity East Project. She advised the Board that a small team has been looking at the site and project plans and she provided the Board with a general overview of the direction of travel of the project.

Following the Board approval of the project in May 2021 there had been significant changes encountered including the funding landscape, increases in construction costs and inflation in addition to a mindset shift in terms of attitude to sustainability across the University.

The Bursar/Director of Strategic Innovation advised the Board that there are now alternative ways to activate the campus with low carbon options by reusing and regenerating the site to make the

site a home for innovation, culture and research.

She concluded that this approach could be transformative noting that it would not preclude building further down the line but noted that any development of Trinity East should be considered from a whole of Trinity perspective. It was also noted that this approach will still require funding, but substantially less, and will still support a large number of people and ambitions.

The Provost thanked the Bursar/Director of Strategic Innovation and Mr Power and opened the item for discussion.

Following comments from Board members the following points were acknowledged:

- The importance of including private spaces and spaces that meet the diverse needs of all staff and students.
- That consideration be given to how the appropriate services and supplies are delivered to the laboratories.
- The importance of ensuring a connection between the Trinity East campus , the hospital sites and the main campus.
- The opportunity to provide additional multi-faith spaces.
- The importance of including the local community in activities on the campus and the potential for local community re-wilding projects and EU funding for nature projects in urban environments.
- The importance of all capital projects being considered in the round in terms of the financial commitment of the University.
- The importance of trying to minimise energy costs and to promote climate action.
- The possibility of including accommodation for staff and students in the plan.

In response to a query from a Board member in respect of the lifespan of the existing buildings, the Bursar/Director of Strategic Innovation advised that a 3–5-year plan is currently being explored and Mr Power advised that the structures were good, but that condition investment and safety works was required, and they could provide very viable spaces.

In response to comments from a Board member, Mr Power advised that Dublin City Council may explore the possibility strengthening the pavement link between the Trinity East site and Pearse Street to facilitate ease of walking between the two sites. It was noted that there is also potential to provide better access to DART services with appropriate development.

Action/Decision

314.01 The Board received the Report from the Bursar/Director of Strategic Innovation.

Mr Power left the meeting at this point.

BD/21-22/315 Report on Supplemental Charter Consultation Process and Draft Supplemental Charter

The Registrar introduced with reference to a memorandum from he and the Secretary to the College dated 8 June 2022 and their presentation dated 15 June 2022 which was circulated in advance. He outlined the rationale for the drafting of the Supplemental Charter and gave an overview of the consultation process which had been conducted across the University in respect of the Charter.

The Registrar advised the Board that the initial wording of the draft Supplemental Charter as previously circulated had been amended to reflect a query received as part of the consultation process and also based on external legal advice obtained in relation to the amendment of the composition of the body corporate that occurred in 2000. In addition he clarified that should any of the wording in Sections 73 and 74 of the HEA Bill, 2022 be amended at any time before enactment, then the wording of the Supplemental Charter would also need to be revisited to ensure that the final Supplemental Charter would not be in conflict with the legislation.

The Registrar concluded by advising the Board that should the Board approve the revised wording, and only after the HEA Bill, 2022 has completed all stages in the Dáil and Seanad and before it is

enacted by signature of the President, it is proposed that the Supplemental Charter be submitted (by way of petition as provided for in Statutes, Chapter on the Board, Section 10.(4) External Relations) to the Government which will recognise it by Government Order after the HEA Bill, 2022 is enacted.

In response to comments from a Board member, the Registrar noted the importance of submitting the Supplemental Charter in maintaining the University's right to amend its own Charter. It was also noted that many parts of the Bill reflect the findings of the Board Review Working Group Report which had been previously approved by the Board.

It was noted that under what the Bill provides, the Board will have discretion in certain matters including the appointment of internal Board members, the way in which the Board functions and the potential for changes to the Statutes to strengthen the role of Principal Committees.

The Provost clarified for the Board that the passage of Bill was not in the University's gift, but a matter for Government and the Oireachtas, and clarified that the proposal before the Board was in respect of the Supplemental Charter only.

In response to a query from a Board member, the Registrar clarified that should the Bill not pass then the Supplemental Charter would not be submitted for recognition by the Government.

Following comments from a Board member indicating their dissent to the proposal, the Provost clarified that, as it was possible for the Bill to be enacted in between the meetings of the Board over the summer months, it was prudent to have the assent in place should it be needed. In addition, the Secretary to the College clarified that there would be a very short time available for the University to submit the Supplemental Charter and that the convening of an additional meeting of the Board at a time when many Board members are on leave would not be practicable.

Following queries from Board members in respect of the wording of the Charter and some discussion, it was agreed that the wording in the Charter in respect of the Board composition would be amended to reflect more closely the wording of the Bill.

A Board member expressed their thanks for the consultation process which had been undertaken and queried as to whether the new internal members of the Board would be elected to the Board. The Provost clarified that the process by which the new Board members are to be appointed is still to be determined but once agreed, the exact details will be set down in the Statutes.

The potential for broader representation on the Principal Committees and greater diversification of representation in general was acknowledged.

A Board member noted that the student representatives had recently had two meetings with the Minister in relation to the proposed decrease in student representation on the Board and noted the importance of continuing the consultation process with the incoming Student Board members. In response the Registrar advised the Board that there will be an on-going robust consultative process.

A Board member noted their support for the proposal noting that the preparation of the Supplemental Charter was being done as a contingency measure rather than a capitulation.

Action/Decision

315.01 The Board considered and approved the memorandum from the Registrar and the Secretary to the College dated 8 June 2022.

315.02 The Board noted and approved the draft wording of the Supplemental Charter as attached to the memorandum, with the wording change as agreed at the meeting.

315.03 The Board noted and approved the proposal to submit by petition the Supplemental Charter to Government for recognition if, and when, the HEA Bill, 2022 has completed all stages in the Dáil and Seanad and before it is enacted by signature of the President.

The dissent of Professor Alyn Stacey and Ms Scanlon were noted.

BD/21-22/316 Management of the Covid-19 Pandemic at Trinity College Dublin: Project Closure Report

Project Manager, Ms Sheena Brown joined the meeting for this item.

The Provost welcomed Ms Brown to the meeting commending Ms Brown for her work and contribution to the continuity of the operations of the University throughout the Pandemic.

Ms Brown, with reference to the presentation from the Secretary to College and herself dated 15 June 2022 and the accompanying memorandum dated 2 June 2022, which had been circulated in advance, provided the Board with a summary of the Project Closure Report which assessed Trinity's response to dealing with the Covid-19 Pandemic. The Report documented the governance structures used, their purpose and objectives and the overall performance of both the emergency response and the project management stages. It also covered the lessons that have been learned from the experience, both positive and negative.

The Secretary to the College also thanked Ms Brown and advised the Board that a project management approach had been adopted for managing the University's response to the Pandemic. In addition, he extended his thanks to Dr David McGrath, Director of the College Health Service, for the pivotal role he had played in advising the University during the Pandemic.

Several Board members welcomed the Report noting the importance of having it in place and many thanked Ms Brown for her work throughout the Pandemic. In addition, the contribution of front-line staff in the University during the Pandemic was also acknowledged, along with the great flexibility and resilience shown by all students and staff. The importance of learning from the University's response was also noted.

Following comments from Board members in respect of reduced resources and staffing levels, the effect of the Pandemic on staff and student well-being and morale was acknowledged.

Following comments from Board members, the increased level of collaboration between the Students' Unions and the University which had been observed throughout the Pandemic was commended and it was acknowledged that it is desirable for this level of collaboration to continue.

A Board member advised that liaison with the new European Health Emergency Preparedness and Response Authority (HERA) might be a helpful channel for being prepared for future potential health emergencies.

Action/Decision

316.01 The Board considered and approved the memorandum from the Secretary to the College and the Project Manager, Secretary's Office dated 2 June 2022 and the accompanying Closure Report.

Ms Brown left the meeting at this point.

BD/21-22/317 Quarterly Financial Review and Forecasts

The Chief Financial Officer introduced this item with reference to his presentation dated 15 June 2022 which had been circulated in advance. He provided the Board with a high-level update of the financial performance of the University up to the end of Quarter 2 in the Financial Year 2021/22 noting that performance had been somewhat better than had been originally forecast.

The Provost thanked the Treasurer/Chief Financial Officer and opened the item for discussion and questions.

Following comments from a Board member, the importance of acknowledging rising energy costs when budgeting for the next financial year was acknowledged.

In response to a query from a Board member in respect of the level of Government funding received, the Treasurer/Chief Financial Officer clarified that the level of total State funding received by the

University is now at 39% (including research funding and academic fees), which is down from 70% ten years ago.

Responding to a query from a Board member in respect of fluctuations in research funding received across years, the Treasurer/Chief Academic Officer advised that there can be significant variances in the level of funding due the timing of when research proposals are awarded funding.

Action/Decision

317.01 The Board noted and discussed the presentation from the Treasurer/Chief Financial Officer.

BD/21-22/318 Planning Group Report to Board #26

The Vice-Provost/Chief Academic Officer introduced this item with reference to her presentation dated 15 June 2022 and her memorandum dated 8 June 2022 and the accompanying Planning Group Report #26.

She provided the Board with an update on the work of the Planning Group to date and noted in particular the approval of a new budgeting model. The Vice-Provost/Chief Academic Officer commended the Treasurer/Chief Financial Officer and his team for their work in this regard.

She outlined a number of joint projects that the Academic Services Division (ASD) and the Corporate Services Division (CSD) are working on collectively. The Vice-Provost/Chief Academic Officer advised the Board that Planning Group received reports on the Business Plan Implementation for Global Relations Strategy (GRS3), the Dean of Research Strategic Fund and a report from the Dean of Research in relation to Sustainability of Trinity Research Institutes (TRIs).

The Group had also monitored Strategic Staff Planning and ECF Staffing Levels and approved Funding for additional resources in the Undergraduate Common Architecture Office, a proposal on Fee Certainty, and a mechanism for distribution of Matriculation Examination Income.

With reference to the Ussher Library tragic incident, the Vice-Provost/Chief Academic Officer advised that the Chief Operating Officer had conducted a review of the space with a view to reducing the risk of such incidents. Planning Group suggested that additional resources for Student Counselling should be prioritised with a view to the prevention of such incidents.

Professor Kenny left the meeting at this point.

In response to comments from Board members in respect of supports for colleagues who are first responders in emergency situations, the Vice-Provost/Chief Academic Officer advised that such supports are available through Human Resources. With respect to the training provided to members of the security team, the Chief Operating Officer advised that while, due to the Pandemic, some security work was outsourced, things were returning to pre-Covid practices and that training would be given to all as appropriate.

In response to comments from a Board member in respect of staff planning and, in particular succession planning, the Vice-Provost/Chief Academic Officer advised that she is actively engaging with the Faculty Deans in respect of schools' strategic plans. In addition the importance of ensuring appropriate staffing levels to accommodate increases in student numbers was acknowledged and the Vice-Provost/Chief Academic Officer clarified that the responsibility for staffing and budgets rests with the Heads of School.

In response to comments from a Board member in respect of resources in and maintenance of teaching spaces, it was noted that some Schools had chosen to manage rooms locally and as such IT Services can only support a proportion of the rooms and equipment used for teaching. The Vice-Provost/Chief Academic Officer advised that this matter had been discussed at Planning Group, and that work was ongoing with IT Services to try to resolve the issue. It was noted that IT technical support for such spaces is now to be available until 6pm.

Action/Decision

318.01 The Board considered and approved the memorandum from the Vice-Provost/Chief Academic Officer dated 8 June and the accompanying Planning Group Report #26.

BD/21-22/319**Annual Officers 2022/23**

This item was deferred.

BD/21-22/320**Senior Academic Promotions Call 2021**

The Provost introduced this item with reference to her memorandum dated 7 June 2022, which had been circulated in advance. She advised that Board that a major review of the Promotions Process is required and will be actioned but that, for now, 2 rounds of academic promotions have already been committed to and as such approval was sought to proceed.

She noted that Role Grading for Professional posts had been approved by the Board and was currently being implemented with the support of Human Resources (HR). In addition, the Provost advised that consideration is being given to a promotional process for this cohort of staff.

Responding to comments from a Board member in respect of the potential for the current process to negatively impact on the morale of staff, the Provost clarified that financial decisions need to be taken in the round and careful consideration will be given to the most appropriate approach under the review.

In response to comments from a Board member in respect of ensuring there are appropriate career paths for staff in the University, the Provost noted that a mentoring system is in place to support Junior Academic members of staff and following comments from a Board member the merit of conducting exit interviews particularly with Junior Academic staff was acknowledged.

Several Board members welcomed the review of the Promotions Process.

In response to comments from Board members in respect of promotional opportunities for Professional Staff and the Role Grading process, the Provost noted that the Board had approved the Role Grading process and that HR had conducted a significant body of work to get the process in place. The distinction between role grading and promotion was acknowledged.

Prof McManus left the meeting at this point.

The Provost, acknowledging comments from Board members in respect of the use of a financial envelope, clarified that the current process and the 2021 call had already been committed to and that it is proposed to run the process and then move to conduct a full review.

Professor Kenny re-joined the meeting at this point.

In response to comments from Board members, the importance of clear and detailed feedback being provided to unsuccessful applicants was acknowledged. It was also noted that the fact that a review of the process is due to be conducted should be communicated clearly to those involved in the process.

In respect of acknowledgements for the service of Professional staff, the Registrar noted that the criteria for the award of a Masters (*jure officii*) had been amended and a communication on this is to be issued in the coming weeks.

Responding to comments from a Board member, the Provost noted that the Board has a responsibility to deal with a multitude of matters, where there will be cross cutting themes and noted the importance of ensuring robust discussions are had and that items are considered in the context of all of the operations and commitments of the University.

Following further comments from a Board member, the Provost confirmed her commitment to

conducting a comprehensive review of the Promotions Process.

Action/Decision

320.01 The Board approved the memorandum from the Provost dated 7 June 2022.

The dissent of Professor Alyn Stacey, Professor Burke, Professor Sheerin, and Ms Scanlon was noted.

BD/21-22/321

University Council

The Board noted and approved the draft Acta of the Council meeting of 1 June 2022.

BD/21-22/322

Provost's Report

Due to a significant amount of business on the agenda a report was not given at this meeting.

BD/21-22/323

Any Other Urgent Business

The following item was raised under any other urgent business:

(i) **Words of Thanks for Service to the Board**

The Provost extended her thanks to the outgoing Board members for the time and commitment to the work of the Board.

In addition, the Provost, on behalf of the Board extended her thanks to Ms Aoife Crawford, Administrative Officer, Secretary's Office for her professional and significant contribution and service to the Board and the University and wished her well in her future career.

SECTION B

BD/21-22/324 Board Business

(i) **Callover**

The Board noted the callover updated to 18 May 2022.

(ii) **Outcomes**

The Board noted the Board outcomes from the meeting of 18 May 2022.

BD/21-22/325 Equality Committee

The Board noted and approved the draft minutes of the meeting of 17 May 2022.

SECTION C

BD/21-22/326 Board Elections 2022 - Timeline Update

The Board noted the circulated memorandum from the Secretary to the College dated 8 June 2022.

BD/21-22/327 Higher Degrees

The Board noted the circulated Higher Degrees list, approved by Council on 1 June 2022.

BD/21-22/328 Sealings

The Board noted the sealings, as circulated, and attached as Appendix 1 to this minute.

This information is restricted due to commercial sensitivity.

BD/21-22/329 Head of School

The Board noted and approved the nomination of Professor Alan O'Connor as Head of School of Engineering from 30 June 2022 to end of Trinity term 2025.

BD/21-22/330 Budget Model Review

The Board noted the circulated memorandum from the Treasurer/Chief Financial Officer and the Head of Financial Planning and Analysis, Financial Services Division, dated 7 June 2022.

BD/21-22/331 Report of the Student Conduct and Capacity Committee

Incorporating any amendments approved at subsequent Board meetings

The Board noted and approved the circulated memorandum from the Registrar dated 8 June 2022.

BD/21-22/332 Borrowing Framework and Loan Guarantees

The Board noted and approved the circulated memorandum from the Project Appraisal Manager, Financial Services Division, dated 7 June 2022.

BD/21-22/333 Gold Medals

The Board noted the circulated memorandum from the Senior Lecturer/Dean of Undergraduate Studies dated 3 June 2022.

BD/21-22/334 Proctor's Lists for Summer Commencements

The Board noted that the Proctors' Lists were approved by the sub-committee of Board and Council on 7 June 2022.

BD/21-22/335 Board Subcommittee for Nomination of External Member

The Board noted and approved the circulated memorandum from the Secretary to the College dated 8 June 2022.

BD/21-22/336 Associated Companies – Directors' Reports

The Board noted and approved the circulated memorandum from the Secretary to the College dated 8 June 2022.

BD/21-22/337 Trinity College Dublin Annual Report 2020/21

The Board noted and approved the circulated memorandum from the Secretary to the College dated 8 June 2022.

BD/21-22/338 Administrative Procedures in the Summer Session

The Board noted and approved that items of routine College business relating to Board will be dealt with by the Provost or Vice-Provost/Chief Academic Officer between the last Board meeting of 2021/22 (15 June 2022) and the first Board meeting of 2022/23 (14 September 2022), and a report will be made to Board at its meeting of 14 September 2022.

BD/21-22/339 Resolution for Allied Irish Banks Plc Banking Mandate

The Board noted and approved the circulated memorandum from the Treasury Accountant, Financial Services Division, dated 8 June 2022.

BD/21-22/340 Restoration of Pre-Haddington Road Agreement Hours

The Board noted the circulated memorandum from the Director of Human Resources dated 8 June 2022.

BD/21-22/341 Change in Directorship of Trinity Brand Commercial Services Ltd (TBCSL)

The Board noted the circulated memorandum from the Secretary to the College dated 8 June 2022.

SECTION D

In compliance with the Data Protection Acts this information is restricted

The Provost closed the meeting noting it was the last of the academic year and thanked the Board members for their time and contributions.

Signed:

Date: