



Incorporating any amendments approved at subsequent Board meetings

Board Meeting 3 November 2021

This meeting was conducted remotely using the Zoom application and was hosted in the Provost's Office.

Present: Provost (Dr L Doyle), Vice-Provost/Chief Academic Officer (Professor O Sheils), Senior Lecturer/Dean of Undergraduate Studies (Professor D Shepherd), Registrar (Professor N Cox), Bursar/Director of Strategic Innovation (Professor E Denny), Professor K Ahmad, Professor S Alyn Stacey, Professor L Brennan, Professor A Burke, Ms J Donoghue, Ms B Genockey, Mr D Grouse, Professor R A Kenny, Ms L Keogh, Ms R Mathews-McKay, Professor R McManus, Ms S Mueller-Owens, Professor A Nolan, Professor D R Phelan, Professor L Roe, Ms G Scanlon, Professor A Seery, Professor F Sheerin, Professor J Walsh.

Apologies: Mr K Byrne, Professor D Faas, Professor K McTiernan.

It was noted that the Registrar would join the meeting at approximately 11.30am after a Commencement ceremony.

In attendance: Assistant Secretary to the College (Ms V Butler).

(ex officio) Secretary to the College (Mr J Coman), Treasurer/Chief Financial Officer (Mr P Reynolds).

(by invitation) Interim Chief Operating Officer (Ms O Cunningham), Vice-President for Global Engagement (Professor E Stokes).

SECTION A

BD/21-22/061 Statements of Interest

The Secretary to the College advised that there was a potential conflict of interest for the Senior Lecturer/Dean of Undergraduate Studies in respect of agenda item A.5 Change of Name of School of Religion. Having discussed the matter with Professor Shepherd, the Secretary to the College recommended, and it was agreed, that Professor Shepherd would stay in the meeting for the discussion on the item.

The Secretary to the College advised that there was a potential conflict of interest for the Vice-President for Global Engagement in respect of agenda item C.29 Representation: (i) GBHI Governing Board. He recommended, and it was agreed, that Professor Stokes would leave the meeting for this item.

The Secretary to the College also advised that there was a potential conflict of interest for the Vice-Provost/Chief Academic Officer in respect of agenda item C.29 Representation: (ii) MIE Governing Authority. He recommended, and it was agreed, that Professor Sheils would leave the meeting for this item.

BD/21-22/062 Minutes of the Meeting of 6 October 2021

The Board approved the draft minutes of the meeting of 6 October 2021 subject to revisions requested by two Board members. The Secretary to the College is to liaise with the two

Board members and seek to agree suggested wording amendments and the revised minutes will be circulated to all Board members for electronic approval.

Following comments from Board members in relation to the format of the Board minutes and the possibility of naming the Board members when referencing their contribution, it was agreed that this matter would be discussed further at a future meeting of the Board.

The Secretary to the College advised Board members that suggested amendments to the minutes are welcomed and noted that any such suggestions could be sent to him in advance of the meeting to allow sufficient time for consideration of the matter.

BD/21-22/063 Matters Arising

The following items were raised under matters arising:

(i) BD/21-22/037 Annual Equality Monitoring Report 2019/20

The Secretary to the College advised that it is proposed to bring the requested information to Board in December 2021 at the same time as Annual HR Metrics Report.

(ii) BD/21-22/035 Provost's Report

The Provost advised that she had conveyed the issue regarding student representation on the Board to Government officials. The Provost is continuing to follow up on a number of issues including scheduling another meeting with the Department.

The Vice-Provost/Chief Academic Officer also advised that she had raised the matter at the IUA Registrars' Group and she advised that some of the other universities only have 2 student representatives on their Governing Authorities.

The President of the Students' Union advised that she has raised the matter with the Union of Students in Ireland (USI) and the President of the Graduate Students' Union noted the importance of trying to retain the current level of student representation on the Board.

(iii) BD/21-22/038 Planning Group Report to Board #24

Responding to a query from a Board member in respect of strategic planning and autonomy in Schools, the Vice-Provost/Chief Academic Officer advised that much progress had been made since the last meeting. She advised the Board that the Chief Operating Officer and the Bursar/Director of Strategic Innovation are working to develop a template to aid strategic planning. She also advised that the Director of Human Resources and her team were engaging with each of the Faculty Deans on the matter and that proposals will be brought to a future meeting of the Planning Group with a view to rolling out the template in a way which will give the Schools more control over planning.

The Vice-Provost/Chief Academic Officer also advised that Planning Group had also discussed ways to gather input in to the review of the Baseline Budgeting Model (BBM) which is actively underway and being led by the Treasurer/Chief Financial Officer and herself.

BD/21-22/064 Provost's Report

The Provost advised that in order to provide more time to discuss other items on the agenda that she would not provide a report at this meeting.

BD/21-22/065 Institutional Review

(i) Institutional Self-Evaluation Report (ISER)

The Quality Officer, Ms Roisin Smith joined the meeting for this item.

Incorporating any amendments approved at subsequent Board meetings

The Vice-Provost/Chief Academic Officer introduced this item with reference to a presentation dated 3 November 2021, which had been circulated in advance, and provided the Board with an overview of the quality review process to date.

The Academic Secretary, Ms Patricia Callaghan joined the meeting at this point.

Ms Callaghan advised the Board that the Institutional Review visit is scheduled for 7-11 March 2022 and that there is a requirement for the self-evaluation report to be submitted to Quality and Qualifications Ireland (QQI) by 15 December 2021. She advised the Board that the last review was conducted in 2012 when there was a different higher education landscape and since that time a decrease in state funding per student has been observed. In addition, an accommodation crisis, Brexit and the Covid-19 Pandemic had all also impacted on the University's activities. Ms Callaghan also provided details of the members of the Institutional Review Panel for the Board.

Speaking in respect of the Institutional Self-Evaluation Report (ISER), Ms Callaghan advised of the process followed in preparing the document and summarised the consultation and approval processes to date.

The Provost thanked the Academic Secretary, the Quality Officer and the Quality Office team for their work in preparing the ISER document for the Review and opened the item for discussion.

A number of Board members commented on the document in respect of the following items:

- Staff promotions.
- Working conditions and supports.
- The consultation process and in particular engagement with staff representative groups.
- The Staff Survey response rate.
- Increased use of casual working arrangements.

A Board member commented that, in their view, the document was balanced and informative and it was clear that much consultation had been undertaken.

Ms Callaghan welcomed the comments from the Board members and noted that while the document could not address every single item there will be an opportunity for issues to be discussed directly with the Review Panel over the course of the Review meetings. In particular, she noted that many of the comments focused on staffing provisions in Trinity and she advised that the document had been considered by the Human Resources Committee.

A Board member sought clarification in respect of staff groupings and it was agreed that the statistical analysis behind the staff survey would be circulated to address the uncertainty concerning the staff groupings.

In light of the comments from Board members, the Provost suggested, and it was agreed, that the Academic Secretary will liaise with Board members directly and that the document would be revised to incorporate their comments and feedback. The revised document is to be circulated to the Board for electronic approval.

The Provost, following comments from a Board member commending the work of the Academic Secretary and the Quality Office, also extended her thanks to the Academic Secretary and to the Quality Office for their work on this item.

(ii) Institutional Review Schedule

Incorporating any amendments approved at subsequent Board meetings

The Academic Secretary gave an overview of the schedule for the review and the prescribed format for the meetings. She advised that there are to be eight participants in each meeting and that each meeting is to have a different composition with all relevant areas and different levels of seniority and experience represented. The Board noted the schedule for the review as presented.

(iii) Proposed approach to selection of participants.

The Board approved the approach to the selection of participants as presented by the Academic Secretary in her presentation dated 3 November 2021.

Action/Decision

065.01 The Board considered and approved the memorandum from the Academic Secretary dated 12 October 2021.

065.02 It was agreed that the Academic Secretary will liaise with Board members and that the document would be revised to incorporate their comments and feedback. The revised document is to be circulated to the Board for electronic approval.

065.03 It was agreed that the statistical analysis behind the staff survey would be circulated to address the uncertainty concerning the staff groupings.

065.04 The Board noted and discussed the presentation from the Academic Secretary dated 3 November 2021.

065.05 The Board approved the approach to the selection of participants for the Review.

Ms Callaghan and Ms Smith left the meeting at this point.

BD/21-22/066

Change of Name of School of Religion

The Dean of the Faculty of Arts, Humanities and Social Sciences, Professor Gail McElroy joined the meeting for this item.

The Dean of the Faculty of Arts, Humanities and Social Sciences introduced the item with reference to her memorandum dated 29 October 2021, which had been circulated. She outlined the reasons for the proposed name change which included a significant drop in applications to the Peace Studies Masters courses due to the invisibility and misidentification of course-content caused by the name "Religion".

Professor McElroy concluded by advising that the proposed name change had unanimous support from the School Executive, the Faculty Executive and had been approved by Council.

Responding to some comments from a Board member in relation to potential alternative suggestions, Professor McElroy advised that many options had been considered but that a change to the School of Religion, Theology, and Peace Studies was the preferred choice.

Professor McElroy, in response to comments from a Board member noting that this would be a second name change in two years for the School, advised the Board that the matter had been carefully considered and had been subject to extensive consultation.

The Senior Lecturer/Dean of Undergraduate Studies, noting his support for the proposed change and commending the work of the Working Group, advised that members of the School were widely consulted with and that the proposed name change was a unanimous preference.

Action/Decision

066.01 The Board considered and approved the memorandum from the Dean of the Faculty of Arts, Humanities and Social Sciences, Professor Gail McElroy dated 29

October 2021 and the proposed change of name of the School of Religion to School of Religion, Theology, and Peace Studies as contained within.

Professor McElroy left the meeting at this point.

BD/21-22/067 Strategic Capital Project Updates

The Registrar joined the meeting at this point.

1. Dashboard

The Interim Chief Operating Officer introduced the item noting that this item provided the Board with an overview of the main capital projects which are currently underway so that macro-economic issues could be considered and to ensure that the projects don't impact adversely on each other.

Responding to comments from a Board member, the Provost noted that a detailed discussion on the Printing House Square Project had been held at the last meeting of the Board and welcomed the views of Board members in respect to the Dashboard tool.

In response to comments from Board members welcoming the Dashboard, it was noted that further consideration is to be given to including the following in the Dashboard:

- A reference to the most recent update provided to the Board on the project.
- Context in respect of the overall financial position of the College.
- The planned project completion date.
- Details of the potential impact on the campus e.g. impact on noise or access.

The Treasurer/Chief Financial Officer advised that all projects form part of the Strategic Plan and are underpinned by detailed financial plans which show the impact of these projects on on-going budgets and cashflow. He advised that the 5-year financial projections will be updated and brought back to the Finance Committee and to Board in an integrated and consolidated way.

The Provost closed the item noting that the Dashboard was a very helpful tool and that it would be useful for the Board to refer to it on an ongoing basis.

Action/Decision

067.01 The Board received a report from the Chief Operating Officer and approved the Dashboard with some suggested additions.

2. Focus on the Old Library Redevelopment Project

Project Sponsor for the Old Library Redevelopment Project, Ms Helen Shenton (Librarian & College Archivist) and Head of Capital Projects and Planning, Mr Greg Power joined the meeting for this item.

(i) Appointment of Independent Monitor

The Bursar/Director of Strategic Innovation, with reference to her memorandum dated 26 October 2021, proposed a nomination for appointment as Independent Monitor for the project to the Board.

Responding to comments from a Board member in respect of delays being experienced on another capital project, she advised of the value of appointing someone with Trinity experience to the Old Library Redevelopment Project. She also clarified that the delays being experienced on another capital project were primarily due to resourcing issue on the side of the main contractor.

Several Board members echoed the comments of the Bursar/Director of Strategic Innovation and supported the nomination.

Incorporating any amendments approved at subsequent Board meetings

The Bursar/Director of Strategic Innovation clarified that the role of an independent Monitor is to monitor the project and report to Board in an independent manner and to keep the Board informed of developments.

Action/Decision

067.02 The Board considered and approved the memorandum from the Bursar/Director of Strategic Innovation dated 26 October 2021 and the nomination of Independent Monitor as contained within.

The dissent of Professor Alyn Stacey, Professor Burke, Professor Kenny, Professor Phelan and Ms Scanlon was noted.

(ii) Interim Exhibition Project

The Bursar and Director of Strategic Innovation introduced the item with reference to her presentation, dated 2 November 2021, which had been circulated in advance. She provided the Board with a summary of the background to the Old Library Redevelopment Project and advised the Board that the conservation project will require that the Old Library and Book of Kells exhibition closes for a period of 3 years which will result in a significant loss of income to the University. She noted that Board previously approved that an Interim Exhibition Project will be developed for the period of the closure to contribute to the costs of the Old Library Redevelopment Project.

Noting the need to identify a location for the interim exhibition, the Bursar and Director of Strategic Innovation gave an overview of the areas considered to date and the shortlisting process which identified that a temporary structure on campus was the best option for this project. She advised the Board that planning permission for the exhibition will be required.

It was noted that the most feasible option currently is to house the interim exhibition on College Park and that there is and will continue to be extensive consultation with sports users that will be impacted by the use of this location. The Bursar/Director of Strategic innovation advised that it is proposed to proceed with a full feasibility study so that an informed decision can be made.

The Bursar/Director of Strategic Innovation noted that when the Trinity Business School was being developed there was a complete displacement of some sports clubs and that efforts are being made to try avoid a similar scenario with this project. She also provided the Board with some visual examples of possible prefabrication buildings which could be manufactured off site and used to house the interim exhibition.

The Bursar/Director of Strategic Innovation advised of some potential benefits to developing an interim exhibition which could be brought on tour globally and used as longer term income generating opportunity for the University.

She noted the historic significance of College Park and advised the Board that a challenging decision would need to be made. The Bursar/Director of Strategic Innovation concluded by noting that the findings of the feasibility study would be brought to a future meeting of the Board so that the Board can make an informed decision as to how to proceed and she outlined the proposed next steps.

The Provost thanked the Bursar/Director of Strategic Innovation and opened the item for comments and questions.

Responding to a query from a Board member in respect of alternative options and noting that the Board member was opposed to the use of College Park due to its historic nature, the Bursar/Director of Strategic Innovation advised that options are limited given the tight time frame and that the project will return to Board when the results of the feasibility study are complete so Board can make an informed decision.

A Board member raised some concerns in respect of the potential for income generation to continue, the size and location of the proposed interim exhibition and the impact on traffic and parking on the campus and the Provost advised that all of these things will be addressed as the project progresses.

The Provost, responding to comments from a Board member expressing concern in respect of the potential disruption to sports clubs and societies and the consultation process with these stakeholders to date, clarified that there have been several meetings with the Students' Unions Presidents (incoming and outgoing), the new Chair of DUCAC and the various club Captains. She further noted that since the matter arose there has been active and ongoing discussions and that the Board is simply trying to decide how best to proceed in implementing an earlier Board decision.

During the course of discussion the following items were raised:

- Consideration should be given to all possible locations for the interim exhibition;
- The importance of ensuring that the interim exhibition is of a high standard and represents good value for money for visitors;
- The potential impact on and disruption to student activities;
- The importance of ensuring that consideration is given to the environmental impact of the proposals;
- The viability of the proposed business model;
- The international importance of the Old Library;
- The importance of having an alternative plan in place should significant challenges be faced.

Mr Power advised that discussions were ongoing with Trinity Sport and that careful measurements and mapping of the site had been conducted and noted that it is still a very early stage in respect of design but that significant efforts would be made to limit potential inconvenience to the sporting clubs.

Some Board members expressed their support for the feasibility study to proceed noting that no decision is to be taken at this time.

A Board member, acknowledging the work of the Bursar/Director of Strategic Innovation and the Provost and the consultation process to date, expressed disappointment that confidential matters had been brought to the press and social media noting that this could have been potentially disruptive to a very diligent process.

The Vice-Provost/Chief Academic Officer noted the importance of protecting the Old Library Redevelopment Project and that the feasibility study will provide the necessary information so that a measured data-based decision can be made on how best to proceed.

Incorporating any amendments approved at subsequent Board meetings

A Board member, noting other occasions when there were alternative solutions were put in place for sporting activities as necessary, advised of the importance of the Board making decisions in the best interest of the University as a whole.

The Treasurer/Chief Financial Officer noted that the income currently generated by the Old Library exhibition is essential for funding Schools and Faculties and noted the importance of identifying replacement income for when the current exhibition is closed to support ongoing activities and thus minimising potential difficult decisions in respect of resourcing. He also encouraged Board members to reflect on the overall context of the proposals in respect of time, noting that a 3-year disruption to ensure the long-term sustainability of the Old Library and its treasures was a relatively small amount of time.

Speaking in respect of the proposed next steps, the Bursar/Director of Strategic Innovation advised that the project work will proceed and that the feasibility study information will inform future discussions. Once the challenges are fully known there may need to be a moment of pause and possible delays and costs until challenges are resolved.

The Librarian and College Archivist, noting the importance of the Old Library Redevelopment Project, advised the Board that efforts were being made to minimise construction time and disruptions and that the project is currently on time and within budget.

The Provost, reflecting on some of the comments from Board members, thanked Board members for their contributions and openness. She noted that no final decision had been made on the location as of yet and that it is proposed to gather further information in respect of the feasibility of College Park and other possible locations, identifying all of the pros and cons.

The Provost acknowledged the need for further data and acknowledged the importance of continuing discussions with sports clubs and other stakeholders to achieve the best possible outcome on the whole.

The importance of maintaining the confidentiality of Board business was acknowledged and the Provost closed the item at this point.

Action/Decision

067.03 The Board considered and approved the presentation from the Bursar/Director of Strategic Innovation.

The dissent of Ms Keogh and Ms Scanlon was noted.

Ms Shenton and Mr Power left the meeting at this point.

3. Trinity East project Update

This item was deferred to the next meeting.

BD/21-22/068 2010 Consolidated Statutes: Proposed Amendments

This item was taken at this point in the meeting.

The Registrar, with reference to his memorandum dated 29 October 2021 which had been circulated, provided the Board with a summary of proposed amendments under the following headings:

Incorporating any amendments approved at subsequent Board meetings

- (i) Chapter on Officers, and Schedule 2 to Chapter on Units (Schedule on Deans, Heads and other Office-holders)
- (ii) Schedule 2 to Chapter on Board (Schedule on Standing Orders)
- (iii) Miscellaneous minor amendments/corrections.

He concluded by advising the Board that the Statutes and Schedules Working Party had decided to reinstate the practice of having an external legal member as a member of the Working Party and that he was delighted to advise that recently retired Chief Justice Frank Clarke had agreed to become a member.

The Provost thanked the Registrar and opened the item for discussion and comment.

Responding to a query from a Board member, the Registrar clarified that the proposed amendments would not impact on the current Honorary Degree process but was a proposed change to disband the Higher Degrees Sub-Committee and the Provost noted that this amendment would result in the Board having a greater degree of responsibility in respect of the approval of Higher Degrees.

A Board member welcomed the proposed amendment to facilitate the use of the nomenclature 'Fresh' for first and second year students and a second Board member welcomed the proposed package of amendments.

Action/Decision

068.01 The Board approved the memorandum from the Registrar dated 29 October 2021 and the accompanying proposed amendments to the Statutes as presented.

BD/21-22/069 Honorary Degrees

This item was taken at this point in the meeting.

The Registrar introduced the item with reference to his memorandum dated 3 November 2021 which was tabled.

In response to comments from Board members, the Provost encouraged Board members to make nominations to the Advisory Committee on Honorary Degrees as appropriate.

Responding to a query from a Board member, the Registrar reminded the Board of the importance of maintaining the confidentiality of the Honorary Degree process.

A Board member welcomed greater transparency around the decisions of the Advisory Committee on Honorary Degree Committee and the Registrar advised that he had written to those who have recently submitted nominations to advise of the outcome of each.

Action/Decision

069.01 The Board approved the memorandum from the Registrar dated 3 November 2021 and the nominations contained within.

The abstention of Prof Alyn Stacey was noted in respect of 5 of the nominations.

BD/21-22/070 Science Gallery Dublin: Future Operations

Interim Director of Science Gallery Dublin, Professor Gerard McHugh, joined the meeting for this item.

The Vice-Provost/Chief Academic Officer introduced this item noting that the Science Gallery Dublin regularly reports to the Planning Group.

Professor McHugh invited the Board's attention to his presentation and provided the Board with an overview of the activities of the Science Gallery which included exhibitions, events, education and research, and facilities and hire. He advised the Board that for the first ten years (2008-2017) the Science Gallery had been a great success with Trinity providing space, funding and covering start-up costs. In addition, a storage unit at Trinity East and an office suite at Westland Row had been provided free of charge. Science Gallery Dublin had also received significant funding from the Wellcome Trust and the Department of Tourism, Culture and the Arts and other funders. Professor McHugh advised that while over the first 10 years the Gallery had broken even financially by 2015/16 it became evident that challenges were imminent for the Gallery particularly as many of the corporate supporters started to fall away.

Professor McHugh continued to advise that the Science Gallery recorded its first deficit in 2017/18 and this trend continued in the following years. A number of financial meetings and meetings of the Planning Group have been held to fully understand the extent of the issue and as at the end of 2021 the gallery will incur a significant deficit with all bills apart from the funding provided annually by the Department of Tourism, Culture and the Arts, being paid by Trinity in addition to an ongoing financial contribution.

Professor McHugh advised the Board that unlike a traditional art gallery all exhibitions in the Science Gallery tend to be new and come with a cost. He gave a summary of the staffing structure and associated costs and also the costs of running the exhibitions. He also noted a structural weakness in the operating model and acknowledged the generous support of the University to sustain the Gallery to date.

Professor McHugh concluded by advising the Board that in his view for the operations of the Gallery to continue, there would be a need for a greater financial commitment from the Government and a new operating model for the Gallery would need to be developed.

The Provost noted that the financial position of the Gallery was particularly difficult to sustain due to the additional negative impact of the Pandemic on the University's finances. She advised the Board that following an unforeseen media article and subsequent coverage, the Minister of Higher and Further Education, Research, Innovation and Science had contacted her to discuss the matter. Following the phone call with the Minister, there was a meeting with the Department at which there was an acknowledgement that the current operations in the Science Gallery had run their course and that a new model and framework is needed with support from Government.

The Provost thanked Professor McHugh and opened the item for comments.

Responding to a query from a Board member, the Provost advised that the University had been aware that Science Gallery Dublin was having financial difficulties for some time and that many efforts were made to try to remedy the situation.

Professor McHugh advised that there had been recent discussions with the staff of the Gallery which were supported by Human Resources and that a notice period to 28 February 2022 had been issued. He further clarified that those holding contracts of indefinite duration are to be accommodated in the normal way.

Following comments from several Board members, concerns in respect of the number of years the Gallery has been experiencing financial difficulty were acknowledged. Concerns were also expressed in relation to the staffing structure in place. The importance of ensuring similar difficulties are not experienced in the future was also noted.

The need for Government support and philanthropic funding and the introduction of a new operating model to ensure the continued operations of the Gallery was acknowledged. In addition, the potential role of Dublin City Council was also noted.

A Board member, noting the benefits of the Gallery in serving the country and corporate sector of economy well over the years, advised of the importance of continuing to pursue corporate funding. In addition, the Board member also noted the importance of ensuring a stronger governance framework for the Gallery going forward.

Following comments from a Board member noting the role the Science Gallery plays in enhancing Ireland's international reputation and the potential for Government support to remedy the situation, the Provost clarified that the Gallery currently hires out room space to generate income. The Vice-Provost/Chief Academic Officer noted the importance of continued and sustained funding from the Government for the long-term operations of the Gallery.

In response to a query from a Board member, the Provost advised that a College-wide communication in relation to the Science Gallery would be issued shortly.

A Board member, noting that the financial difficulties had been known for some time, welcomed the work of Professor McHugh as Interim Director and noted the urgent need to address this matter.

Following comments from Board members, in respect of the Gallery's contribution to the Irish civic and cultural landscape and national profile the need for a collaborative approach to resolve the issues was acknowledged. The support of Board members to achieve a positive outcome was also noted.

Responding to queries from a Board member, Professor McHugh clarified the current staffing levels in the Gallery and emphasised the importance of developing a sustainable operating model and of securing Government support.

A Board member welcomed the proposal of a new model and a second Board member queried whether consideration should be given to an interim closure or perhaps the potential for the Gallery to move to a new location.

The Provost concluded the item by thanking Board members for their contributions. The Board noted that the Provost is to continue discussions with the Government in respect of funding for the Science Gallery and noted that notices issued to employees remain in place.

It was agreed that all possibilities are to be considered in respect of developing a new operating model for the Gallery, including new staffing and financing models and enhanced governance and reporting requirements.

Action/Decision

070.01 The Board considered and approved the memorandum from the Vice-Provost/Chief Academic Officer and the Interim Director of Science Gallery Dublin dated 3 November 2021.

070.02 The Board noted that the Provost is to continue discussions with the Government in respect of funding for the Science Gallery and noted that notices issued to employees remain in place.

070.03 It was agreed that all possibilities are to be considered in respect of developing a new operating model for the Gallery, including new staffing and financing models and enhanced governance and reporting requirements.

Professor McHugh left the meeting at this point.

Incorporating any amendments approved at subsequent Board meetings

BD/21-22/071 University Council

The Board noted and approved the draft Acta of the Council meeting of 20 October 2021.

BD/21-22/072 Any other Urgent Business

There were no other items of urgent business.

Section A.2

BD/21-22/073 Blended Working Policy

This item was deferred to the next meeting of the Board.

BD/21-22/074 Revised Waste Management Policy

This item was deferred to the next meeting of the Board.

SECTION B

BD/21-22/075 Board Business

- (i) The Board noted the callover updated to 6 October 2021.
- (ii) The Board noted the outcomes from the meetings of 6 October 2021.

BD/21-22/076 Audit Committee

The Board noted and approved the minutes of the meeting of 8 June 2021.

BD/21-22/077 Engagement Advisory Group

The Board noted and approved the minutes of the meeting of 27 May 2021.

BD/21-22/078 Equality Committee

The Board noted and approved the draft minutes of the meeting of 30 September 2021.

BD/21-22/079 Estates Policy Committee

The Board noted and approved the draft minutes of the meeting of 28 September 2021.

BD/21-22/080 Quality Committee

(i) The Board noted and approved the draft minutes of the meeting of 16 September 2021 and Appendix 1: Marino Institute of Education (MIE) Academic Policies.

(ii) The Board noted Appendix 2: Marino Institute of Education (MIE) and Royal Irish Academy of Music (RIAM) Statutory Policies.

SECTION C

BD/21-22/081 Timeline for Assent of the Fellows

The Board noted and approved the memorandum from the Registrar dated 29 October 2021.

BD/21-22/082 Higher Degrees

The Board noted Higher Degrees, approved by the sub-committee of Board and Council on 22 September 2021¹.

BD/21-22/083 Sealings

The Board noted the Sealings (attached as Appendix 1 to this minute).

This information is restricted due to commercial sensitivity.

BD/21-22/084 Board Business Approved by Written Procedure

The Board noted and approved, via written procedure on 26 October 2021, the nomination, following an election, of Professor Brian O'Connell as Dean of the Faculty of Health Sciences for a five-year term to commence on Thursday 28 October 2021.

BD/21-22/085 Acting Head of School

The Board noted and approved the nomination of Professor Derek Sullivan as Acting Head of School of Dental Science from 3 November 2021 to 31 December 2021, or until a Head of School of Dental Science is appointed, whichever date is earlier.

BD/21-22/086 Related Entity Financial Reporting

The Board noted the memorandum from the Treasurer/Chief Financial Officer dated 26 October 2021.

BD/21-22/087 Memorandum of Understanding – Church of Ireland Theological Institute

The Board noted and approved the memorandum from the Registrar dated 29 October 2021.

BD/21-22/088 Proctors' Lists for Autumn Commencements

The Board noted that the Proctors' Lists were approved by the sub-committee of Board and Council on 27 October 2021.

BD/21-22/089 Gold Medal Nominations 2021

The Board noted and approved the Memorandum from the Senior Lecturer/Dean of Undergraduate Studies dated 22 October 2021 (attached as Appendix 2 to this minute).

BD/21-22/090 Representation

Professors Sheils and Stokes left the meeting for this item.

(i) Global Brain Health Initiative (GBHI) Governing Board

The Board noted and approved the nomination of Professor Emma Stokes, Vice-President for Global Engagement to the GBHI Governing Board.

(ii) Marino Institute of Education (MIE) Governing Authority

The Board noted and approved the nomination of Professor Orla Sheils, Vice-Provost/Chief Academic Officer and Professor Carmel O'Sullivan, Head of the School of Education to the MIE Governing Authority.

BD/21-22/091 Honorary Degree – Correction of Degree Title

The Board noted and approved the memorandum from the Registrar dated 3 November 2021.

BD/21-22/092 Committee Membership

¹ This list, already noted and approved by Board on 6 October 2021, was circulated in error and the error was noticed after the Board meeting of 3 November 2021. The Higher Degrees list of 20 October 2021 would be circulated to the Board meeting of 1 December 2021 for noting and approval.

The Board noted and approved the memorandum from the Registrar dated 29 October 2021.

BD/21-22/093 Outline Board Work Programme 2021/22

The Board noted the memorandum from the Secretary to the College dated 27 October 2021.

SECTION D

In compliance with the Data Protection Acts this information is restricted.

The Provost thanked everyone for their time and closed the meeting.

Signed:

Date:

Gold Medals 2021

Course	Name	Scholar
Natural Sciences: Molecular Medicine	Thomas, Matthew	
Medicine	Isnin, Nur Shahirah Binti	
Medicine	Cullinan, Roisin	
Medicine	Dalton, Sadhbh	
Medicine	Gaule, Richard	
Medicine	Hession, Ernan	
Medicine	Mooney, Lorna	
Medicine	Goodman, Sophie	
Medicine	Kirby, Eimear	Sch
Medicine	Rahmat, Shermeen	
Midwifery	O'Farrell Byrne, Bronagh	Sch
Midwifery	Witter Nolan, Emily	
Midwifery	Mcllwaine, Megan	
Midwifery	Gill, Ciara	
Midwifery	Birchall, Jennifer	
Midwifery	Treacy, Anna	
Nursing Studies (Children's and General Nursing)	McConville, Orlagh	
Nursing Studies (Intellectual Disability Nursing)	Cox, Slaney	Sch
Nursing Studies (General Nursing)	Dunne, Aisling	
Nursing Studies (General Nursing)	Lynch, Orla	
Nursing Studies (General Nursing)	Gallegos, Anne	
Nursing Studies (General Nursing)	Phillips, Katie	
Nursing Studies (General Nursing)	Ormsby, James	
Nursing Studies (General Nursing)	Ryan, Aoibhinn	
Nursing Studies (General Nursing)	Sweeney, Emer	