**Mission**

We provide a liberal environment where independence of thought is highly valued and where all are encouraged to achieve their full potential.

**WE WILL:**

**A** Encompass an ever more diverse student community, providing a distinctive education based on academic excellence and a transformative student experience.

**B** Undertake research at the frontiers of disciplines, spurring on the development of new interdisciplinary fields and making a catalysing impact on local innovation and on addressing global challenges.

**C** Fearlessly engage in actions that advance the cause of a pluralistic, just, and sustainable society.

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**01 Strengthen Community**

A1.1 Access & participation
A1.2 Internationalization
A1.3 Online students
A1.6 Student-to-alumnus transition & alumni engagement

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**02 Promote Student Life**

A2.1 Transition to College
A2.2 Student environments
A2.3 Student services, tutorship & registry
A2.4 Student-led activity

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**03 Renew the Trinity Education**

A3.1 Curriculum
A3.2 21st-Century skills
A3.3 Employer relationships & careers
A3.4 Continuous professional development

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**04 Activate Talents**

B4.1 Talent acquisition and development
B4.2 Flexible organization
B4.3 Teaching, learning & research academy
B4.4 Trinity governance

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**05 Build Valuable Partnerships**

B5.1 Innovation ecosystem
B5.2 National collaborations
B5.3 Trinity as a creative arts catalyst
B5.4 Trinity Health Ireland & the Dublin Midlands Hospital Group

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**06 Research for Impact**

B6.1 Trinity research directions
B6.2 Research environments
B6.3 Global research question
B6.4 Research outputs

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**07 Engage Wider Society**

C7.1 Staff engagement in the public square
C7.2 Trinity visitor experience
C7.3 Relationship with the city
C7.4 Neighbours & community liaison

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**08 Demonstrate Institutional Leadership**

C8.1 Sustainable campus
C8.2 Equality, diversity & the Irish language
C8.3 Volunteering, public service, & civic engagement
C8.4 Trinity EngAGE

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**09 Secure Trinity’s Future**

C9.1 Global citizenship
C9.2 Ethical responsibilities
C9.3 Identity
C9.4 Delivering our mission – the next steps